

City of Muskegon,
Michigan

2006 Proposed Budget and Quarterly Budget Reforecast

For The Year Beginning January 1, 2006

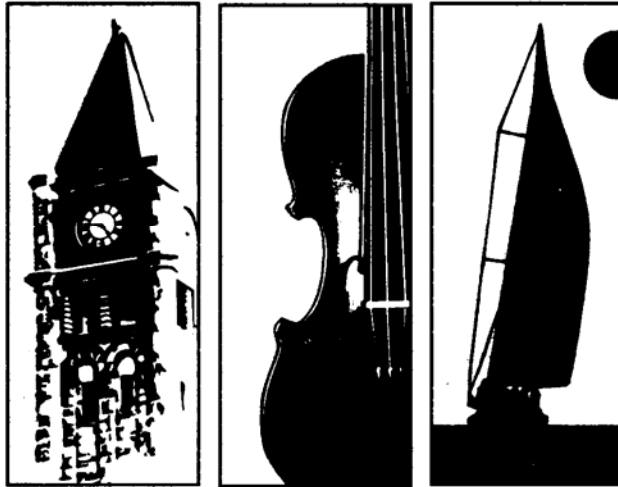
MUSKEGON



West Michigan's Shoreline City

CITY OF MUSKEGON, MICHIGAN
PROPOSED BUDGET
FOR THE YEAR BEGINNING JANUARY 1, 2006

MUSKEGON



West Michigan's Shoreline City

CITY COMMISSION

STEVE WARMINGTON - MAYOR

CLARA SHEPHERD
CHRIS CARTER
BILL LARSON

LAWRENCE SPATARO
STEVE GAWRON
KEVIN DAVIS

BRYON MAZADE
CITY MANAGER

CITY OF MUSKEGON, MICHIGAN
Budget for the Year Ended December 31, 2006

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INTRODUCTORY SECTION

Affirmative Action
(231)724-6703
FAX (231)722-1214

Assessor
(231)724-6708
FAX (231)726-5181

Cemetery
(231)724-6783
FAX (231)726-5617

City Manager
(231)724-6724
FAX (231)722-1214

Civil Service
(231)724-6716
FAX (231)724-4405

Clerk
(231)724-6705
FAX (231)724-4178

Comm. & Neigh.
Services
(231)724-6717
FAX (231)726-2501

Engineering
(231)724-6707
FAX (231)727-6904

Finance
(231)724-6713
FAX (231)724-6768

Fire Department
(231)724-6792
FAX (231)724-6985

Income Tax
(231)724-6770
FAX (231)724-6768

Info. Technology
(231)724-4126
FAX (231)722-4301

Inspection Services
(231)724-6715
FAX (231)728-4371

Leisure Services
(231)724-6704
FAX (231)724-1196

Mayor's Office
(231)724-6701
FAX (231)722-1214

Planning/Zoning
(231)724-6702
FAX (231)724-6790

Police Department
(231)724-6750
FAX (231)722-5140

Public Works
(231)724-4100
FAX (231)722-4188

Treasurer
(231)724-6720
FAX (231)724-6768

Water Billing
(231)724-6718
FAX (231)724-6768

Water Filtration
(231)724-4106
FAX (231)755-5290



August 30, 2005

Honorable Mayor and City Commissioners:

Enclosed is the proposed 2006 Budget for the City of Muskegon. The current economic situation, rising personnel and operational costs and reductions and uncertainties in state shared revenue continue to have negative impacts on the City's General Fund Budget. To the extent possible, the 2006 spending plan was prepared considering the type and scope of programs the City Commission identified as priorities during the January strategic planning process and subsequent budget meetings throughout 2005. For the most part, the proposed budget is a status quo budget, with few significant changes

The City's total proposed 2006 spending plan (including all budgeted funds) is \$63,714,084 as compared to \$64,602,550 originally proposed for 2005. In addition to modestly scaled back operating budgets, the decrease is attributable to the fact that large capital projects including Shoreline Drive and the water filtration plant improvements were completed in 2005. Capital outlays for routine water, sewer and street improvements will continue in 2006.

It is important to note that the proposed spending plan does not include a property tax increase. However, the proposed budget retains the current millage rate as established when the 2005 Budget was adopted.

The city's budget is made up of several individual funds that are reviewed below.

General Fund

Proposed general fund expenditures are \$23,927,324, up 2.63% from the 2005 revised estimate of \$23,314,254. Revenues for 2006 are estimated at \$23,620,716, up very slightly (.32%) from the 2005 revised estimate of \$23,544,750. Revenues are not growing at a pace to keep up with rising costs largely due to the economy and increased personnel-related costs. State shared revenues for 2006 are projected to remain at their current much reduced level. No further cuts are specifically anticipated, but the risk of further cuts remains.

The proposed general fund budget is based upon conservative estimates of revenue and realistic projections of expenses and is structured so as to allow the city to maintain a fund balance equal to 10% of prior year expenditures, in accordance with City Commission policy.



Several changes to the general fund budget are proposed for 2006 and are worthy of note. These include the following:

- Because personnel costs represent such a large portion of the city's General Fund, it is necessary to critically review the personnel complement each year. The following adjustments to the personnel complement are included in the proposed budget:
- Two firefighter positions were eliminated and two housing inspector positions were reinstated. This was done in 2005, and is reflected in the 2006 Budget.
- Reinstatement of the part-time Customer Service Representative position in Leisure Services. This was done in 2005 to provide the necessary clerical support for the department, and is now reflected in the 2006 Budget.
- Reinstatement of the Parks Intern to provide improved supervision for seasonal work. This position will be filled on a contractual basis.
- In accordance with Commission goals, the number one priority for 2006 is continuation of the fight against neighborhood blight. Several departments will continue to work collectively to eliminate blighting influences. We will improve enforcement on illegal dumping with a surveillance component and consider banning vending vehicles that use music. The City's successful anti-graffiti efforts will also be continued.
- The Fire Department anticipates receiving a federal fire grant and will use it to purchase a hose tester, turn-out gear and ice rescue suits.
- The Police Department will continue the Neighborhood Response Team program that was implemented earlier this year. The department will also purchase field force gear and video equipment using criminal forfeiture funds.
- The Parks Department will resurface one set (10) of shuffle board courts at McGraft Park this year and the other set in 2006.
- Reduced funding for the Veterans Memorial Day Costs in 2005 and 2006 as the city is no longer required to pay for such costs in private cemeteries.
- The parking budget contemplates ceasing maintenance of the former Muskegon mall parking lots in late 2005 as that property begins its redevelopment.
- Some user fees will be increased and new fees will be recommended in December when the city's master fee resolution is adopted.
- For the first time in recent years, a small amount of major general fund capital expenditures (\$84,585) are budgeted for 2006. Funds are budgeted for the Geographic Information System (GIS), sanitation cart replacement and improvements to City Hall.
- General Fund transfers to the Major and Local Street Funds are budgeted at \$480,000.



There are significant items not included in the proposed 2006 budget that will be studied in the coming months to determine if they should be pursued. These include:

- Consider introducing a contractual or commission-based public relations position funded through advertising sales and sponsorships. This position would be responsible for coordination and implementation of communication between residents, businesses, media and city departments. Also, the position would assume responsibility for identifying and promoting city advertising opportunities.
- Sponsorships may be pursued for services/programs, such as McGraft Park Concerts, Life Guards at PM Park, Dog Beach mitts, Park Rangers, etc.
- Staff will be working on the redevelopment of the Terrace Street Lots for a new fire station, potentially the relocation of the Farmer's Market and additional commercial development. We will also consider selling other properties including the former Shaw Walker parking lot.

Other Budgeted Funds

In addition to the general fund, the city's budget is made up of various other funds, which, as a group, account for nearly two-thirds of the city's total 2006 budget. A summary of budget highlights for these funds follows:

- **Major and Local Street Funds** – These budgets contemplate continuation of current service levels. The 2006 budget provides for \$3.64 million of major street capital improvements. Local street capital improvements are budgeted at \$460,000. As noted, the General Fund transfer to the street funds is \$480,000, with an additional \$150,000 of METRO Act funds allocated to the local street fund.
- **L.C. Walker Arena** – The City will continue utilizing uncommitted TIFA funds to reduce the general fund subsidy in 2006. The City will also consider constructing a restaurant within the arena if we can be assured that it will reduce the City's subsidy of the arena. Without the restaurant, the general fund subsidy for arena operations is projected to remain at \$260,000.
- **Sidewalk Improvement Fund** – The ten-year sidewalk replacement program was completed in 2005. This fund will now be used to pay debt service on bonds issued to finance the completed sidewalk work.
- **Public Improvement Fund** – Funds are allocated for repayment of the Urban Land Assembly (ULA) Loan debt service payment and the fire truck installment purchase payments. Also, funding is included for a new Central Fire Station (\$2.8million).

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- **State Grants Fund** – We anticipate grants for the Neighborhood of Choice and Site Assessment programs. Neither of these grants will require a City match. Grants for completion of the Lakeshore Trail are also budgeted. A local match of \$500,000 will be required for this project and will be raised through issuance of bonds.
- **Marina & Launch Ramp Fund** – No significant changes in funding or operations are budgeted. A bond issue is anticipated to match state grant funds for necessary capital improvements. Staff intends to reconsider contracting for management of the facility to reduce its economic risk. Also, efforts to increase enforcement of launch ramp permits will continue.
- **Equipment Fund** – No significant operational changes are planned. Scheduled vehicle and equipment purchases totaling \$965,000 are planned for 2006.
- **Public Service Building** – No significant operational changes are planned. Ongoing physical improvements at the facility are scheduled at \$50,000.
- **Water Fund** – Major improvements to the filtration plant are ongoing and will be completed in 2005. Other capital improvements, many of which are tied to street projects, are proposed and total \$1.385 million.
- **Sewer Fund** - No significant changes are planned for sewer fund operations. The County is increasing its wastewater treatment rates by 33%, (primarily due to capital improvements and Sappi flow reduction). It is anticipated that the City will need to increase rates to customers by 16% in 2006. Capital improvements, many of which are tied to street projects, will total \$1.125 million.

New Debt Issuance

The budget proposes possible issuance of one new bond issue:

- **Capital Improvement Bonds** – The City will have to bond to provide matching funds for a state grant for improvements to the marina. Also, the City will bond to match two large grants to complete the Lakeshore Trail. The bond may also include funding for the restaurant for the arena. Bond details will change as project plans are finalized, but presently a \$4.9 million bond issue is anticipated:

Central Fire Station	\$2,800,000
Hartshorn Marina	1,000,000
Lakeshore Trail	500,000
Arena Improvements	450,000
Fisherman's Landing	150,000
	<u>\$4,900,000</u>



Future Outlook

The proposed 2006 budget provides a sound-financing plan for the city. However, as noted, it is largely a status quo budget and maintains service levels that have previously been reduced significantly. It should also be noted that there are several unknown factors that could affect this spending plan.

- **Healthcare and Other Benefit Costs** – Increased healthcare costs continue to be a major problem for the City. Based on estimates from Priority Health, the 2006 budget incorporates an estimated 7% annualized increase for active employee healthcare costs for the coming year. Increasing healthcare costs for the more than 300 retired city employees and their beneficiaries' compounds the problem. Pension costs also continue to increase for both general and police and fire employees. Fundamental restructuring of those benefit programs remain a priority for the city in employee contract negotiations.
- **State Shared Revenue** – In recent years the City's annual share of these revenues has decreased by over \$1 million. Because the State's budget situation is very tenuous, further cuts in Revenue Sharing are a very real possibility.
- **Continued Operating Deficits** – The 2006 budget is balanced using funds (\$306,608) from the general fund balance. It is extremely important to realize, however, that these funds will not be available in future years and that more severe cutbacks will be needed to bring the budget into balance if recurring revenues do not rebound soon.
- **Stagnant Property Tax Revenues** - The City's property tax base has not grown appreciably in recent years. Compounding the problem for future City budgets is the fact that most of the City's economic development initiatives are in areas where any property tax growth has been already allocated to spur the development (e.g. tax increment districts, Renaissance Zones, etc.).
- **City Income Tax** – The city income tax has been surprisingly resilient in recent years, despite generally poor local economic news. Realistically, however, the cumulative impact of plant downsizings at Brunswick, Dana, and Sappi must be considered as a potentially serious budget problem. We have budgeted revenues conservatively and will continue to closely monitor collections. Budgetary adjustments will be made as needed.
- **Employee Contracts** – The contract with the 517M union expired at the end of 2004 and is going to fact-finding. The contract with the clerical union will expire at the end of 2005. The outcome of these negotiations will have a significant impact on the city's budgetary situation in 2006 and beyond.
- **CDBG and Other Federal Grants** – These grants continue to decline. CDBG, in particular, helps to fund general fund services such as recreation, affirmative action and building demolition. Continued erosion of this funding source will have serious implications for the general fund service levels.



We will monitor these issues closely in the coming months and keep you informed. Also, we will continue the quarterly reforecast of the budget in order to make adjustments as changing conditions and/or Commission policies dictate. The 2005 third quarter reforecast and update is incorporated into this budget document.

Budget Process and Detail

The proposed 2006 City Budget is again prepared and presented in a manner intended to focus attention on overall resource allocation priorities and policies rather than line item expenditure detail. Staff believes that the “top-down” resource allocation budget process that has now been used for eight consecutive budget cycles is a more efficient and effective method of making resource allocation decisions than building budgets “up” from detailed line-item expenditure estimates. Also central to the City’s budget process is the belief that responsibility and accountability for budgeted funds should rest largely with department heads and that these managers should be permitted considerable flexibility in managing their operations within the overall limits of their budgets.

As presented herein, proposed departmental expenditures are shown at the expenditure category level of detail (e.g. 5100 “Salaries and Benefits”, 5200 “Contractual Services”). To further explain by example, “Contractual Services” (5300 level accounts) are budgeted in total rather than listing detail for each of the 50 individual line-item accounts that make up this category. Following are descriptions intended to help the reader understand the makeup of the expense categories as presented in the budget.

Salaries and Benefits (5100 level accounts) – This category comprises 23 separate line-item accounts for all wage and benefit costs paid to city employees. Examples include accounts for regular full-time salaries, temporary salaries, FICA, retirement, health insurance, etc.

Operating Supplies (5200 level accounts) - This category comprises 34 separate line-item accounts for supplies purchased by city departments. Examples include accounts for office supplies, computer supplies, irrigation supplies, road maintenance supplies, etc.

Contractual Services (5300 level accounts) - This category comprises 50 separate line-item accounts for various services purchased from outside service providers. Examples include audit fees, electricity, gas, and other utilities, printing, vehicle rental, insurance, etc.

Other Expenses (5400 level accounts) - This category comprises 6 line-item accounts, the primary one being expenditures for conferences, training and travel.

Capital Outlays (5700 level accounts) - This category comprises 17 separate accounts for capital equipment purchased by city departments. Examples include land purchases, vehicles, and office furniture and equipment.

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Other Financing Uses (5900 level accounts) - This category comprises 19 separate line-item accounts for uses not technically categorized as “expenditures”. Examples include principal and interest payments on debt, operating transfers between funds, and depreciation.

The above is intended to provide you with highlights of the proposed 2006 Budget and prepare you for a detailed review of the same. This review is scheduled for the September work session on September 12, 2005. A public hearing on the budget is scheduled for the regular City Commission meeting to be held on September 13, 2005. The budget could be adopted at that meeting or at a special meeting. Regardless, the City Charter requires that the budget be adopted no later than September 25, 2005.

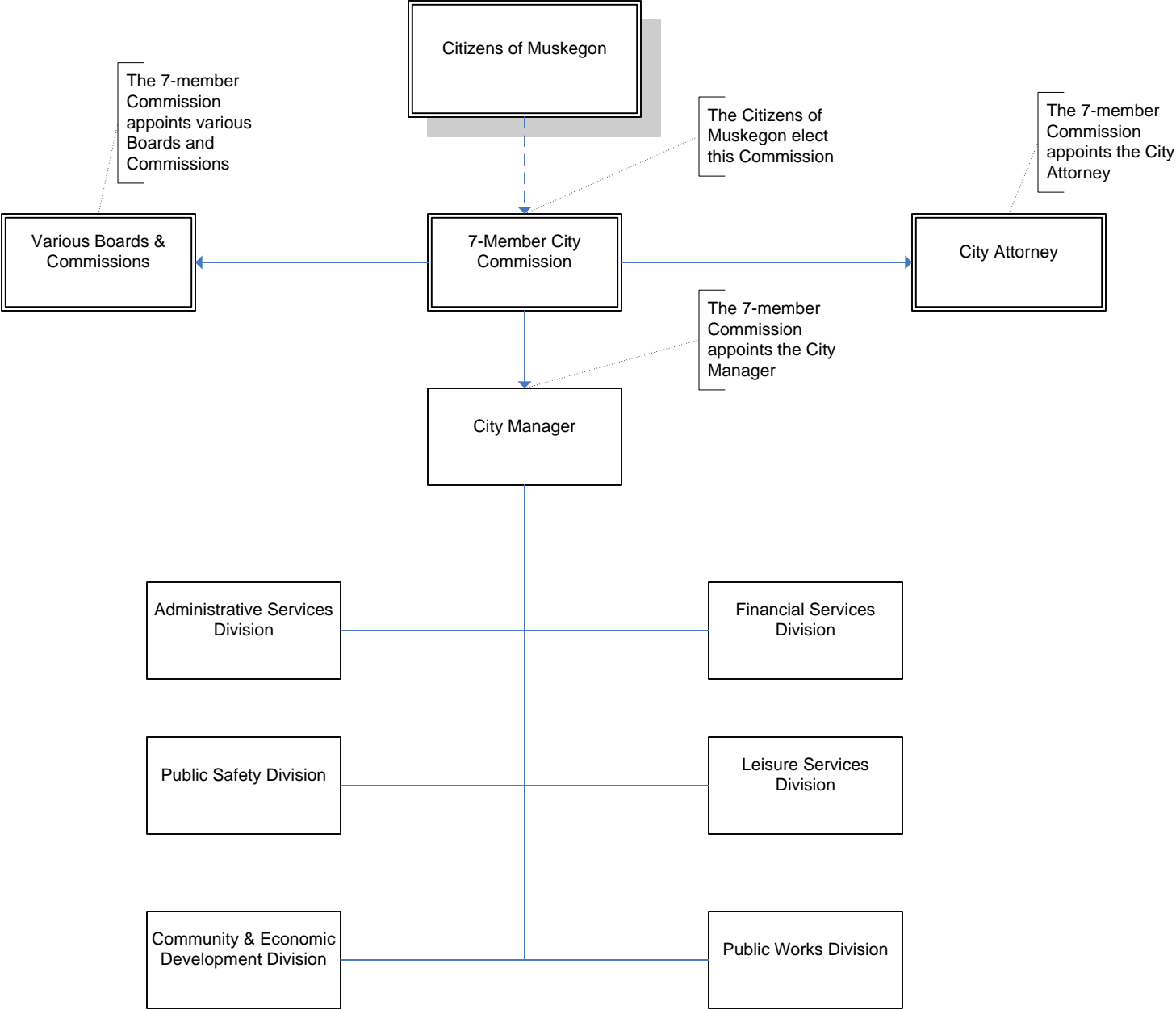
Finally, I would like to thank Tim Paul, Finance Director, Beth Lewis, Assistant Finance Director, and the other members of the Finance Department for their efforts in preparing the financial information and the proposed document.

Respectfully,

/s/

Bryon L. Mazade
City Manager

City Of Muskegon Organizational Chart



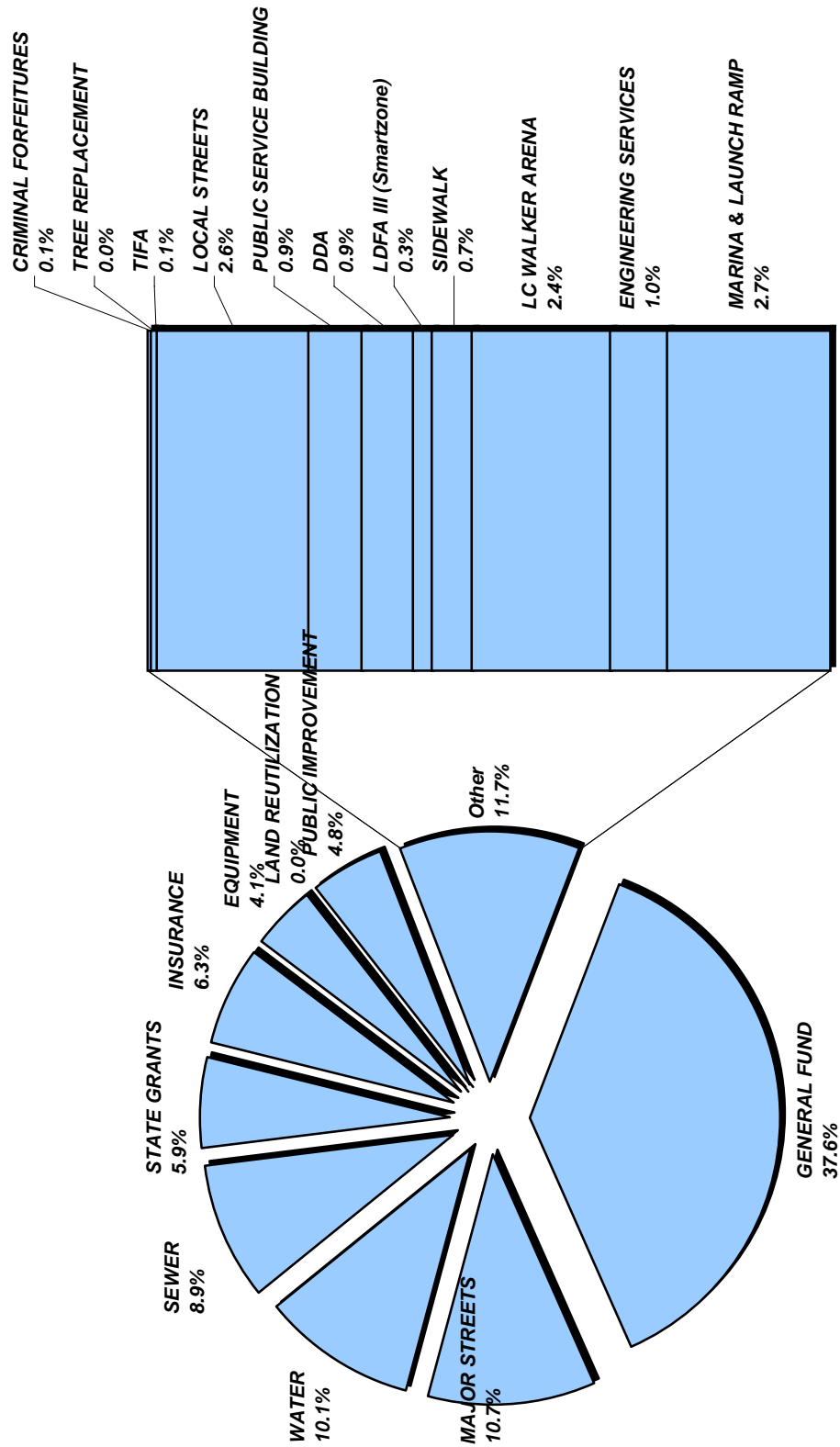
SUMMARY CHARTS AND GRAPHS

City of Muskegon
2006 Proposed Budget
Summary of Budgeted Funds

Fund Name		Projected Beginning Fund Balance/Working Capital	Projected Revenues	Projected Expenditures	Projected Ending Fund Balance/Working Capital	Increase (Decrease) Fund Balance/Working Capital
1	General	\$ 2,675,687	\$ 23,620,716	\$ 23,927,324	\$ 2,369,079	\$ (306,608)
2	Major Streets	1,353,521	6,021,948	6,844,748	530,721	(822,800)
3	Local Streets	229,817	1,732,942	1,644,649	318,110	88,293
4	L.C. Walker Arena	11,512	1,556,476	1,515,066	52,922	41,410
5	Criminal Forfeitures Fund	142,049	10,000	63,000	89,049	(53,000)
6	Budget Stabilization Fund	1,250,000	-	-	1,250,000	-
7	Land Reutilization Fund	23,875	1,000	1,000	23,875	-
8	Tree Replacement Fund	13,447	3,200	3,000	13,647	200
9	Tax Increment Finance Authority Debt Fund	3,147	59,044	60,000	2,191	(956)
10	Downtown Development Authority Debt Fund	422,203	559,095	564,095	417,203	(5,000)
11	Local Development Finance Authority I Fund	311	10	-	321	10
12	Local Development Finance Authority II Fund	22,145	350	-	22,495	350
13	Local Development Finance Authority III Fund (Smartzone)	277,933	21,908	205,847	93,994	(183,939)
14	Sidewalk Improvement	841,303	360,000	433,175	768,128	(73,175)
15	Public Improvement	594,745	3,370,000	3,047,035	917,710	322,965
16	State Grants	1,607	3,770,000	3,770,000	1,607	-
17	Marina & Launch Ramp	31,795	1,825,000	1,749,718	107,077	75,282
18	Public Service Building	73,842	582,270	578,378	77,734	3,892
19	Engineering Services	74,866	591,500	613,804	52,562	(22,304)
20	Equipment	1,648,342	2,415,000	2,596,570	1,466,772	(181,570)
21	General Insurance	760,046	4,103,990	4,012,994	851,042	90,996
22	Sewer	1,764,245	5,447,271	5,655,997	1,555,519	(208,726)
23	Water	2,979,201	6,620,762	6,427,684	3,172,279	193,078
Total All Budgeted Funds		\$ 15,195,639	\$ 62,672,482	\$ 63,714,084	\$ 14,154,037	\$ (1,041,602)

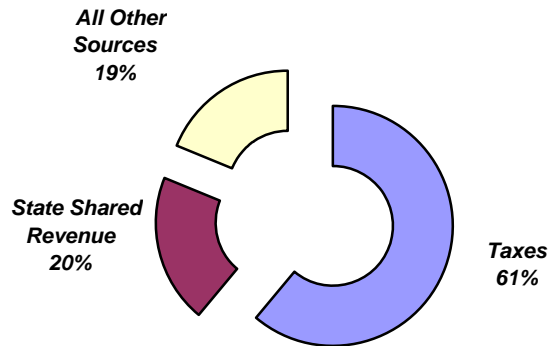
CITY OF MUSKEGON

TOTAL 2006 BUDGETED FUND EXPENDITURES - \$63,714,084



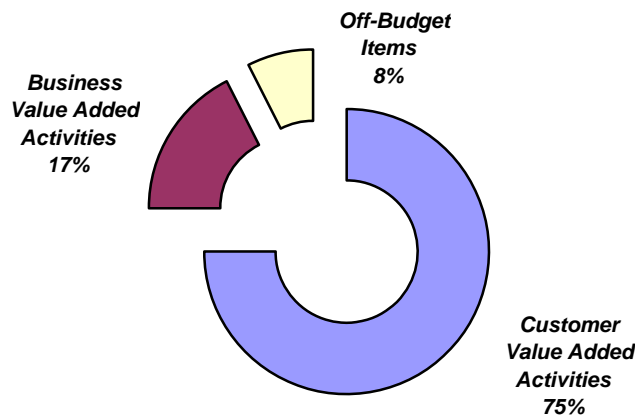
2006 GENERAL FUND REVENUES

\$23,620,716



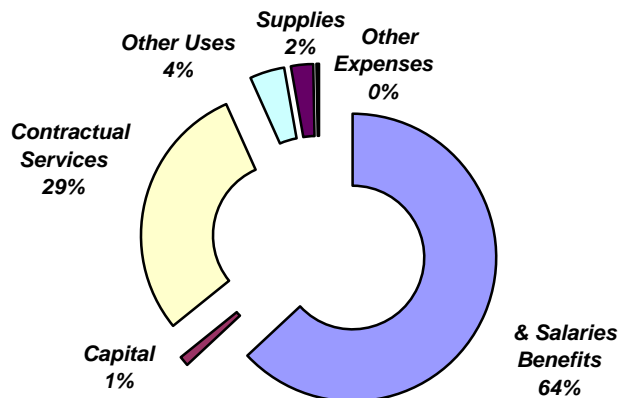
2006 GENERAL FUND EXPENSES

\$23,927,324

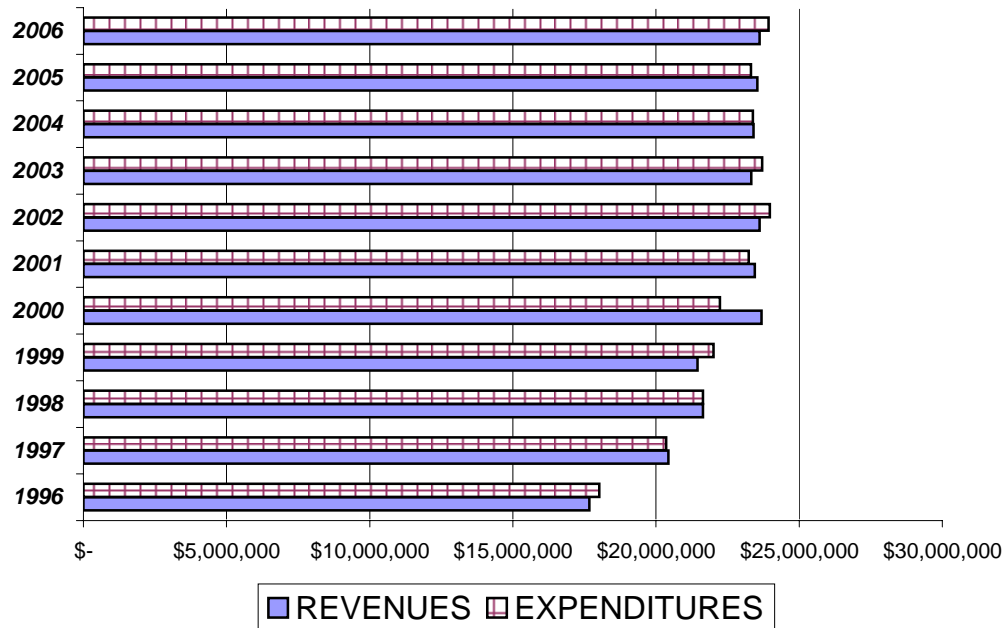


2006 GENERAL FUND EXPENSES

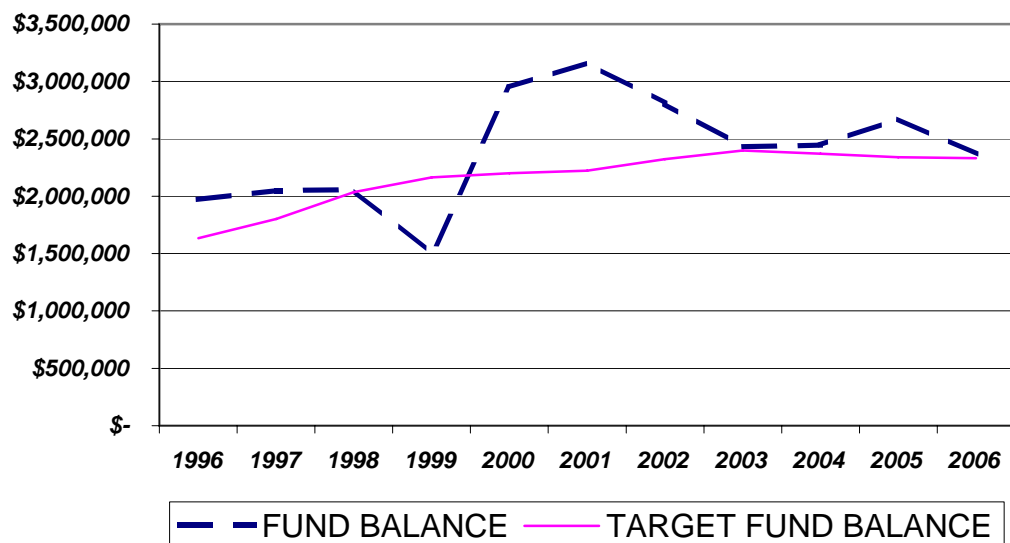
\$23,927,324



GENERAL FUND REVENUES AND EXPENDITURES - LAST 10 YEARS



ACTUAL FUND BALANCE VS TARGET - LAST 10 YEARS



BUDGET NARRATIVES BY DIVISION

CITY OF MUSKEGON, MICHIGAN

PUBLIC REPRESENTATION DIVISION

DIVISION SUMMARY

PUBLIC REPRESENTATION

Division Description

The Public Representation Division is responsible for developing, adopting, and implementing policy decisions for the City. The division is made up of four budgets: City Commission, City Manager's Office, the City Attorney and Contributions to Outside Organizations. Major divisional responsibilities include establishment of policies, services, and programs for citizens, administration of daily City operations, and providing guidance and direction to all City Departments. The Attorney's office prepares ordinances, contracts, and other legal documents for the City and provides legal advice.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.**
The City Commission and the City Manager's Office will continue working to improve race relations through action and policy. The City Manager's Office will work on this goal with various community groups and by encouraging employees to participate in the Institute for Healing Racism. The City Commission, through the Community Relations Committee, provides opportunities for positions on various boards and committees to a diverse mix of citizens. The City also co-sponsors the Martin Luther King (MLK) Diversity Day Breakfast and provides financial support to the Institute for Healing Racism.
- **Foster Opportunities for City Youth.**
The City Commission and City Manager's Office support our youth through programs

like Youth in Government and Bring Your Child to Work Day.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.**
The City Manager's Office works with existing and prospective businesses to retain and grow the economic base of the City. This is achieved in part by the Business Partnership Initiative Program that began in 1998. The City also achieves this goal by encouraging economic development through the use of various economic development incentives. This office also works closely with Muskegon Area First to retain businesses and develop new business opportunities.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.**
The City Commission and the City Manager's Office continually promote this goal through adoption and implementation of policies and programs (Blue Wave designation for Pere Marquette Beach) that preserve the natural resources of the City. The City Commission also encouraged the clean-up of Ruddiman Creek which begins this summer. The Public Relations Committee works to create awareness of the positive qualities of our city to inspire community pride, confidence and support. Each summer the City Commission sponsors the Beautification Awards to three City of Muskegon homeowners for aesthetically attractive landscaping. The City has also improved waterfront public access through the site plan process for new developments.
- **Foster Strong Ties Among Governments and Community Agencies.**
The City Commission and City Manager work with various local governments and

community agencies on a number of projects and programs. Some of these include, but are not limited to Muskegon Area First, The Municipal Wastewater Committee, Central Dispatch, MATS, MAP, MALMC, and Muskegon Neighborhood Associations. The City furthered this goal by providing water-billing service to Muskegon Township. The City is working in cooperation with the County on the redevelopment of the former Muskegon mall site through the potential sale and re-use of the City parking ramp and by cooperating on grant opportunities. The City is also involved in One Muskegon which is a multi-jurisdictional effort to pursue cooperative ventures among area municipalities.

- **Maintain and Enhance the Neighborhoods of the City.**

The City Commission appropriates funds and sets policy to address blighting influences in the City. The City Manager is coordinating a multi-department effort to improve implementation and operational issues to address blight. The City Commission also works with Neighborhood Associations on their events and promotion of our City.

2006 Budget Highlights

- *City Commission:* The City Commission will continue to improve community relations by utilizing the City's Public Relations Committee. The Commission will also continue to work towards improving race relations within the City through financial contribution to the Institute for Healing Racism.
- *City Attorney's Office:* The City Attorney will continue to provide routine and special legal services to the City. The City Attorney will also prepare the necessary legal documents (development agreements, etc.) relative to special projects. Outside legal counsel will continue to work on the cable TV lawsuit, the Nugent Sand matter and the Edison Landing Smartzone.
- *City Manager's Office:* The City Manager's Office will continue ongoing efforts to

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improve community and race relations. The office will pursue cooperative efforts and potential functional consolidation with other local governments. This office will also continue to work to improve the economic climate in the City in order to create an environment conducive to private investment. Specific projects include, but are not limited to the following: Smartzone Development, Promotion of Seaway Industrial Park, Redevelopment of former Muskegon Mall property, Renaissance Zone Implementation, and Farmers Market Relocation.

- *Contributions to Outside Organizations:* The Contributions budget provides the mechanism for the City to fund several agencies that assist the City in achieving its goals and providing certain services. Funding for the 211 service has been added for 2006. The 211 service provides community service information to citizens. The Muskegon Main Street Program funding has been moved from Planning and Economic Development to this budget this year. The following agencies are being funded in 2006:

- 1) Neighborhood Associations of Muskegon
- 2) Muskegon Area Transit System
- 3) Muskegon Area First
- 4) Institute for Healing Racism
- 5) Veterans Memorial Day
- 6) MLK Diversity Day Program
- 7) Muskegon County Animal Control
- 8) Muskegon Area Labor/Management Committee
- 9) Muskegon Main Street Program
- 10) Community Access Line of the Lakeshore (CALL) - 211 Service

CITY OF MUSKEGON, MICHIGAN

ADMINISTRATIVE SERVICES DIVISON

DIVISION SUMMARY

ADMINISTRATIVE SERVICES

Division Description

The Administrative Services Division provides direct services and internal support services necessary for the operation of the City. The division is made up of four departments: Administration Department, City Clerk's Office, Civil Service Office and the Affirmative Action Office. Major divisional responsibilities include labor relations, legislative activities, public and community relations, election administration, City Commission affairs, business registration and permits, personnel recruitment and record keeping, workers compensation, oversight of budgetary expenditures among departments, effective implementation of the City's Equal Employment Opportunity Policy and contract compliance.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.**
We support and encourage this goal internally by fostering cultural sensitivity among employees and externally by our direct involvement with community groups undertaking initiatives toward improving race relations in the community. The division also promotes racial diversity on City boards and committees by directly encouraging residents of minority groups to apply for appointment. We are directly involved in the Institute for Healing Racism which was created for the purpose of healing and bridging the racial divide within the community.
- **Foster Opportunities for City Youth.**
We support this goal internally through the Julia Hackley Summer Internship Program, which employs three to five students per year. Externally, staff works closely with

particular initiatives throughout the County that seek to improve the job skill development of young people. Through the City's Government Day Program and Youth in Government Program, we work closely with Muskegon Public Schools to promote and encourage youth participation in government, including using students as election workers as well as hold field trips in the fall and spring. Additionally, through the Junior Achievement program, staff volunteer in the schools and the County's Juvenile Detention Center.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.**
Administrative services division meets this goal through coordination of the following programs: business registration, tax abatements and contract compliance. It also fosters opportunities for women and minority owned businesses to participate in the economic development process.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.**
This goal is met indirectly through our written support of grant requests (by various community agencies/groups) to enhance and promote cultural activities.
- **Foster Strong Ties Among Governments and Community Agencies.**
This division maintains very close working relations with many neighboring units of government as well as community agencies. We meet this goal through project specific partnerships, representation on common boards and committees, shared resources and value specific information, and often times through joint agency group meetings throughout the year.
- **Maintain and Enhance the Neighborhoods of the City.**
The Administration Division contributes to

the City's fight against blight through aggressively investigating environmental and sidewalk appeals. It reevaluates approaches to service delivery aimed at curtailing conflict between the general citizenry and staff attempting to implement policies set by the City Commission.

2006 Budget Highlights

- *Administration Department:* no staffing changes. Although such programs/initiatives as Employee Education Reimbursement, organization-wide employee training and City-wide Citizen Survey were not budgeted, for the most part, we foresee continuation of services at current levels. A high priority item will be to successfully negotiate new collective bargaining agreements with two to three of our five labor groups: Command and Patrol Units probably, the Clerical Unit whose bargaining session will begin in September of 2005. We will also continue oversight and coordination of the organization's administrative needs.
- *Affirmative Action Department:* No staffing changes. We will continue responsibility for the Worker's Compensation program, community outreach, administration of the Julia Hackley Internship program, contract compliance and equal employment opportunity responsibilities. Both the hardship contingency fund and National recruitment efforts remain discontinued. However, instate recruitment at College-University Career Days, continues. The 2006 Budget also provides for implementation of the Equal Employment Opportunity Committee's goal to improve opportunities for minority representation among city seasonal Lifeguard Positions.
- *City Clerk's Office:* No staffing changes. We will continue to work with the Commission on their Community Relations and Public Relations Committee projects as well as work on

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various committees with the Chamber to enhance and provide better public communication. We will publish The Channel newsletter and provide access to it through the web. Direct mail will remain discontinued. We will continue to update and add to our City Clerk web page to provide more information and ways to do business through the city web page. This budget reflects costs of four elections. (Schools will be billed for their elections.)

- *Civil Service Department:* no staffing changes. The Personnel Analyst position remains vacant. Job Line remains discontinued. The proposed operating budget solely provides for continuation of basic services. Efforts to fine-tune use of limited department staffing and material resources in order to advance output will continue. Improvements in relaying information through the City's intranet and internet sites, as well as publication of the Employees Newsletter will continue.

Future Outlook

Following are the major goals of the Administration Division incorporated in the proposed budget:

- *Administrative Services:*
 - Negotiate two to three union contracts and manage grievances filed.
 - Continue to work towards improving Labor / Management relations.
 - Continue on-going efforts to improve race relations.
 - Foster the accomplishment of the City Commission Vision, Value and Mission within the organization and the community.
- *Affirmative Action:*
 - Work more closely with the Civil Service and Finance departments to implement the Workers Compensation Program.
 - Meet Equal Employment Opportunity and Affirmative Action efforts.
 - Continue to pursue contract compliance.

- *City Clerk's Office:*
 - Continue with current programs.
 - Continue to Design Clerk's Office Web page with links to program applications such as licensing, permits, voter registration, and absentee ballot.
 - Enhance existing voter registration programs with seniors, students, and neighborhood groups.
 - Continue training of staff and residents on all new election equipment.
- *Civil Service:*
 - Revise employee orientation process.
 - Update Civil Service Rules & Regulations.
 - Conclude personnel file reorganization.
 - Revise Commercial Drivers License (CDL) Drug Testing and Leave policies.
 - Continue development of Civil Service web pages.
 - Revamp employee handbook.

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FINANCIAL SERVICES DIVISON

DIVISION SUMMARY

Financial Services

Division Description

The Financial Services Division is made up of the following departments: Finance Administration, City Treasurer's Office, Income Tax Administration and Information Systems. The division is responsible for all financial management activities of the City; specifically, property tax collections, utility billing and collections, payroll and employee benefits, accounts payable and accounts receivable, income tax collections and management of the City's computer network and related information systems. Additionally, the division oversees the following contractual relationships:

- Muskegon County Equalization Department which performs all property tax assessment services for the City.
- L. C. Walker Arena and the associated contracts with the Arena Management Group LLC, Arena Concessions Group, Muskegon Fury and Lakeshore Basketball LLC.

Divisional Relationship to City Commission Goals

- **City Mission Statement: To improve the quality of life for the citizens of Muskegon through stewardship of resources, excellent service and leadership for the greater community.**
It is primarily in the area of resource stewardship that the Finance Division contributes to this mission. Employees of the division work to maximize the financial resources available to support municipal services through revenue collections, investments, and sound financial management practices. Also, they provide the City Commission and department managers with timely and accurate financial

information critical to prudent and effective stewardship. Sound finances are important in shaping the perception that citizens, investors, bond rating agencies and others have of the City of Muskegon. Staff of the Financial Services Division take pride in providing excellent financial leadership for the City in accordance with the highest professional standards.

- **Foster Opportunities for City Youth.**
The Division participates in the City's Julia Hackley and Grand Valley State University's Internships programs. Staff spends quality time to provide personal and professional development to interns which ensures their competitive advantage when entering the job market. Additionally several staff members volunteer in the schools through Junior Achievement.
- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.**
The Finance Division plays a key role in analyzing the financial impact, budgeting and identifying funding sources for City economic development initiatives such as the Mall Redevelopment, Smart Zone/Edison Landing, Seaway Industrial Park and the Farmers Market relocation. Ultimately, implementation and future oversight of these initiatives becomes the responsibility of the Finance Division through activities such as bond issuance and tax increment administration.
- **Foster Strong Ties Among Governments and Community Agencies.**
The Finance Division works closely with other governmental units to ensure services are provided in a cost-effective manner. Examples include tax collection services provided by the City Treasurer's Office, water billing services provided under contract to Muskegon Township and the intergovernmental agreement with Muskegon County for assessment services.

Additionally, staff is involved with the *One Muskegon* intergovernmental cooperation initiative.

- **Develop and Maintain City Infrastructure and Facilities.**

The Finance Division strives to be on the cutting edge of new technology. Improvements and updates to the security of the City's information network protect the integrity of our information and continual enhancements to the City's web site and Intranet site provide access to more information and services to City of Muskegon employees and citizens. Recently the City of Muskegon's web site was rated 5th out of 534 city and villages in the State of Michigan by Cyber-state.org.

- **Maintain and Enhance the Neighborhoods of the City.**

The Division's Reengineering Committee is continually reevaluating techniques for improving our collection efforts especially on environmental invoices. The Committee has also been instrumental in updating and centralizing data bases used by City departments for everything from City mailings to billing information. These efforts will reduce blight in our neighborhoods and increase the flow of information to residents.

2006 Budget Highlights

- *Finance Administration:* No staffing changes are proposed. The budget provides for continuation of current services.
- *Assessing Services:* The 2006 budget contemplates continuation of the contract with the Muskegon County Equalization Department for all assessment services. The cost of this contract is tied to the actual year-to-year increase in the City's total taxable property valuation. For 2006, this cost increase is a little over one percent (1.09%).
- *City Treasurer:* No staffing changes are proposed. The 2006 budget contemplates continuation of in-house and outsourced billing services and collection services. The

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department is committed to working on opportunities that will improve productivity and operational efficiency through the use of technology.

- *Income Tax Administration:* Staffing levels will remain constant. The budget provides for continued collection and tax enforcement activities.
- *LC Walker Arena:* The budget provides for continued subsidy of the arena from the General Fund and the TIFA Fund in 2006. The Muskegon Mayhem have committed to the 2005/2006 season at the arena. The various contracts for operation of the arena will expire in 2006 and renegotiation or replacement of these contracts will be a priority for the year. Also under study is an addition to the arena above the Howell's Hockey Shop area to provide a food service/bar/meeting room. The project will be pursued only if the feasibility analysis indicates it will be self-supporting and help reduce the operating deficit.
- *Information Technology:* As proposed in 2005, a computer technician position has been eliminated from the Information Technology Department. The department is focusing efforts on maintaining the same level of service for network and data operations. Services such as 24x7 support, telephone call center support and other non critical operations have been eliminated and replaced with electronic solutions.

Future Outlook

Following are some of the major goals of the Finance Division that are incorporated in the 2006 proposed budget:

- *Finance Administration*
 - Constant monitoring of the City's budget so management has the most up-to-date accurate information to respond to changes as quickly as possible.
 - Coordination of new Medicare part "D" retiree prescription drug subsidy.

- Implementation of Defined Contribution pension plan for new hires.
- Increase ACH vendor payments using GEMS software enhancement.
- Continue working with One Muskegon in the areas of purchasing and shared financial services
- *Assessing Services*
 - Update the mapping of the entire city and convert the drawing into a new geo-database.
 - Activate and integrate an elevation model and digital orthophotography as GIS layers.
- *City Treasurer*
 - Continue with a more aggressive use of our outside collection agency for delinquent accounts and initial billing for environmental invoices.
 - Increase marketing of the city's e-government (on-line) and automatic water/sewer utility bill payment options.
 - Continue to seek opportunities to make more city services available through the internet, providing alternate options to help decrease lines at the counter and delays on the phone.
- *Income Tax Administration*
 - Implement capability of withdrawing funds electronically from taxpayers bank accounts.
 - Continue to overhaul the withholding compliance program. Aggressively pursue businesses not compliant our department.
 - Continue to increase the number of businesses that electronically submit their W-2's and W-3 information to our department.
 - Increase the number of direct deposit refunds.
- *L C Walker Arena*
 - Continued collaboration with Arena Management to increase the number of events and overall attendance at the Arena.
 - Explore possible retail opportunities at the Arena.

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- Negotiation of new contracts for Arena Management and Concessions.
- Devise other income-producing strategies
- *Information Technology*
 - Continue adding features to the City's web portal (website) that will empower and enable customers to perform functions online, such as paying bills, record retrieval and more. By making information available and moving additional functions to our web portal, Information Technology can help reduce the burden of staff reductions and limited time for other departments. Continue to help departments recognize cost savings through the use of technology and business process review.
 - Migrate remaining databases to a standard Database Management System for future data mining, research and support.
 - Create a portal for "registered" businesses that will allow a web presence through the use of links and/or advertisements. When a business registers with the Clerk's office, they will have the option to have a small ad or link placed on our website for an additional fee.

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PUBLIC SAFETY DIVISION

DIVISION SUMMARY

POLICE DEPARTMENT

Department Description

The Muskegon Police Department consists of the following bureaus: Patrol, Investigations, and Administration. Each bureau encompasses units of related functions that contribute toward the department's overall goal accomplishment. Primary responsibilities of the department include law enforcement, investigations, and the maintenance of public records. The police department operates within the context of community policing i.e., forming community partnerships to reduce crime and enhance the quality of life within the city.

Departmental Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.**
The department continues its efforts to recruit members of the minority community and women. The department has established strong ties with the NAACP, various faith-based organizations and our Hispanic community. We actively participate in community forums and neighborhood meetings. Our Citizen's Police Review Board is an integral part of our outreach. The department is committed to building trust, especially with our citizens from minority groups.
- **Foster Opportunities for City Youth.**
The department continues to have a strong presence at, and commitment to, our schools through programs such as Keep Kids in School (KKIS) and Kids and Cops. The neighborhood officers have been directed to spend a portion of each week in their neighborhood elementary schools and the middle schools. A Community Police

Officer is being assigned full-time to the high school.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.**
The department actively partners with developers and local businesses to address parking, traffic and security concerns.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.**
In partnering with groups and coordinating events such as Summer Celebration, Unity Fest and Shoreline Spectacular, the department has become adept at handling special events. Department staff take great pride in the success of these events.
- **Foster Strong Ties Among Governments and Community Agencies.**
The department works in conjunction with other regional law enforcement agencies such as West Michigan Enforcement Team (WEMET) in coordinating drug enforcement. This association has produced favorable results for the city. The department also works closely with Child Abuse Council and Every Woman's Place to address domestic violence and child abuse issues.
- **Develop and Maintain City Infrastructure and Facilities.**
Staff is part of both the city and county Emergency Management Team. With the onset of Homeland Security efforts, there are responsibilities associated with the security of a number of public facilities.
- **Maintain and Enhance the Neighborhoods of the City.**
Community policing will continue to serve as the cornerstone in the department's efforts to provide effective police services to our community. Our organizational structure is designed to encourage a team approach in addressing issues within the

neighborhoods. The department will continue to address the perception of crime within our city.

2006 Budget Highlights

- The DARE program will continue. Private DARE funding will allow for training and materials. One Community Police Officer will provide for the entire DARE training.
- Our Citizen's Police Academy has been very successful. Therefore, we will continue the academy during this fiscal period.
- State training funds (Public Act 302) should remain constant and will be available to us. We have pooled a portion of these funds with 60 other police agencies in west Michigan and formed a training consortium. This allows for very low cost training.
- Due to the passage of a millage increase for Muskegon Central Dispatch, municipal assessment costs will be frozen during 2006.
- Managers have been directed to provide strict control and oversight of our overtime and operational costs.
- Pursue functional consolidation with other law enforcement agencies.

Patrol Bureau:

- Assign a Community Police Officer to Muskegon High School on a full-time basis.
- Continue the Neighborhood Response Team.
- In conjunction with Public Works, continue to monitor the quality of our vehicle fleet. Review vehicle assignments to maximize the use of our fleet.
- Provide consistent traffic enforcement in those areas of the city, including neighborhoods, with identified needs.

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- Maintain strong ties with our neighborhood schools.
- Schedule the neighborhood officers to better meet the needs of the community.
- Focus on quality of life issues (blight) and the perception of crime in the neighborhoods.

Investigations Bureau:

- Continue to pursue technology that will aid in the development of effective investigation strategies.
- Continue to improve our caseload management. Ensure that detectives are being assigned to cases in an effective and efficient manner.
- Provide a coordinated response to narcotics violations throughout the city with an emphasis on street-level and neighborhood enforcement.
- Partner with neighborhood and patrol officers in developing strategies to resolve crime issues.
- Maintain positive, working relationships with the media.
- When necessary, utilize regional task forces to investigate violent crimes.

Administration:

- Maintain an "open door" policy for our community. Focus on outreach to our minority communities.
- Serve as a leader and mentor in the development of the department's management team.
- Develop a Vision/Mission/Value statement for the department.

- Ensure that our complaint process is open, fair and accessible to our community.
- Foster positive labor-management relations.
- Fully utilize our crime mapping and crime analysis capabilities. Begin the process of evaluating our 30 year-old patrol districts.
- In conjunction with court officials, review the scheduling of officers with the goal of reducing overtime costs.
- Develop alternative sources of funding for community programming.
- Be aggressive in seeking out non-personnel-based grants.

FIRE DEPARTMENT

Department Description

The Muskegon Fire Department provides the following services: fire suppression, emergency medical service, fire prevention, specialized rescue, building and trade inspections and code enforcement. The department provides the aforementioned services as well as fire prevention and fire safety education for our community.

Departmental Relationship to City Commission Goals:

- **Take Leadership Responsibility for Improving Race Relations**
The department will continue its efforts to recruit and retain members of the minority community and women. Department personnel will participate in community forums and neighborhood meetings. Staff is committed to building and maintaining trust, especially with members of our minority communities.
- **Foster Opportunities for City Youth**
Our Firematch and Juvenile Firesetter programs are designed to help troubled kids. We will partner with schools and community groups in an effort to establish

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positive relationships with youth within our city.

- **Promote the Economic Stability, Diverse Economic Growth and Redevelopment**
Inspections staff and fire prevention staff will assist homeowners, contractors and developers in meeting their code obligations. Our responsibility will be carried out in a professional, customer-service oriented manner.
- **Sustain Natural, Cultural and Recreational Resources of the Community**
The development of ice and water rescue capabilities in conjunction with our water-borne firefighting function provides a safety net for those utilizing the waterways within our city.
- **Foster Strong Ties Among Government and Community Agencies**
The department currently uses mutual aid with neighboring jurisdictions to deliver life safety services to citizens in the most rapid and efficient manner possible. Staff will also explore the possibility of regional training and the development of regional specialty teams. An advisory committee has been formed to provide feedback to the building and trade inspectors as to customer service issues and inspection procedures.
- **Develop and Maintain Infrastructure and Facilities**
Continue to review the current status of our facilities and apparatus as to needed repairs and replacement.
- **Maintain and Enhance the Residential Neighborhoods of the City**
The department will continue to meet with neighborhood associations in an effort to become familiar with neighborhood-specific issues. Staff and apparatus are also present at neighborhood functions. Inspections staff will continue to focus on identifying dangerous structures and other blight related issues.

2006 Budget Highlights

- Develop an effective apparatus and building maintenance program to provide safe vehicles for staff and to reduce unnecessary repair costs.
- Continue our review of purchasing practices within the department. Eliminate unnecessary purchases when possible.
- Continue to utilize a training calendar in order to better track and maintain certifications and mandated training.
- Managers have been directed to provide strict control and oversight of our overtime and operational costs.
- Aggressively seek non-personnel based grants.
- Foster positive labor-management relations.
- Develop a Vision/Mission/Value statement for the department.
- Begin construction of the new Central Fire Station (completion: 2007)
- Receive and put into service two new engines.
- Continue with customer service training within the Inspections Office.
- Pursue functional consolidation with other fire service and inspection agencies.

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PUBLIC WORKS DIVISION

DIVISION SUMMARY

Public Works Services

Division Description

The Public Works Services Division is responsible for maintaining the City's infrastructure, the life-blood of the City. Due to the realignment of the Leisure Services Division, Public Works has taken over the Cemetery, Forestry, Parking Operations as well as Parks Maintenance. This division consists of four general departments: **Public Works Department** (DPW) comprising of Streets, Street Lights, Traffic Signals, Signs and Barricades, Cemeteries, Parks, Forestry, Parking Operations and Special Event Support; **Utilities Department** comprising of Water Filtration Plant, Water/Sewer Maintenance, Storm Water Management and Sanitation and Equipment; **Engineering Department** comprising of Engineering Services and Building Maintenance; and **Administration Department** comprising of Administrative Support, Public Service Building and Senior Transit.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.**
The Public Works Services Division works to improve race relations through the services that it provides. Our Sanitation Coordinator works extensively with neighborhood groups to bridge cultural gaps.
- **Foster Opportunities for City Youth.**
The Engineering Department hires 2-3 college students as seasonal workers during the summer and gives them a broad exposure to civil engineering functions. Many college-aged students are hired in the summer to give them experience and

exposure to the working world in our Parks and Streets Department as well.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.**
The Public Works Services Division works directly with developers and architects during design and construction to provide civil engineering and public works expertise. The division also works towards improving and upgrading the City's infrastructure to provide adequate facilities (water, sewer & roadway system) to encourage and facilitate economic development.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.**
Public Works Services Division is a community representative in environmental activities such as Ruddiman Creek Task Force, Muskegon Lake Public Advisory Committee and the Muskegon River Watershed Assembly. Public Works plays a significant role with the Muskegon County Wastewater Advisory Committee.
- **Foster Strong Ties Among Governments and Community Agencies.**
Public Works Services Division represents our community on the Countywide Phase 2 Storm Water Committee, Muskegon County Wastewater Management Committee, Solid Waste Planning Committee and West Michigan Shoreline Regional Development Commission (WMSRDC) Technical Committee. We also work with the Muskegon Conservation District on environmental projects.
- **Develop and Maintain City Infrastructure and Facilities.**
The Public Works Division is the primary caretaker of the City's infrastructure assets. Most of the resources allocated to the Division are used directly for maintenance of streets, water and sewer facilities, parks,

forestry, cemeteries and other physical assets.

- **Maintain and Enhance the Neighborhoods of the City.**

Through its sanitation program, Public Works Services Division responds to illegal dumping and provides neighborhood associations with Saturday dumpster service. We also support many volunteer cleanup projects and volunteer housing rehab projects with disposal of wastes as well as heavy participation in the City's fight against Blight. The Parks Department serves as our liaison to the city's anti-graffiti effort.

2006 Budget Highlights

The reorganization of the Leisure Services Division resulted in a significant increase in total personnel into the Public Works Division. This budget provides continuation of all current services. The additional re-organization of the division which began in 2003 is expected to continue to improve operation without additional staffing.

PUBLIC WORKS DEPARTMENT

- **Streets:** This office maintains 200 miles of City streets including snowplowing, salting, catch basin cleaning, crack sealing, pothole patching, street and shoulder grading, dust control and guardrail repair. We will step up maintenance of local streets with crack sealing, pavement repair and storm drain repairs. Alleys will receive more attention with brush cutting and gravel treatment. Concentrate on cleaning storm drainage structures by developing strategic cleaning areas.
- **Street Lights:** This office administers the reliability of 3,159 streetlights within the City streets and coordinates the removal/installation of streetlights. We will monitor more closely the weekly/monthly checks of the reliability of streetlight functions (outages) to insure proper billing. More than forty (40+) new streetlights will be installed in the Shoreline Drive project area and eight (8) new ornamental streetlights in the Western Avenue area.

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- **Traffic Signals:** Maintains all signalized intersections within the City of Muskegon and many neighboring communities in Muskegon County. We will update signals with new controllers as needed and replace outdated incandescent signals/pedestrian crossing signals with Light-emitting Diode (LED) fixtures.
- **Signs and Barricades:** Provides barricading on all city streets/alleys/parks and parking lots to assure the safe flow of traffic. Assists with traffic control with Muskegon Police Department on various special event activities/emergency response/crowd control concerns. Continue to update to LED lighting systems in overnight barricades and maintain the group purchasing contract with Muskegon County Road Commission (MCRC) and neighboring municipalities to reduce costs.
- **Community Event Support:** We will more closely monitor Special Event requests to ensure that they are billed for services rendered and thereby reduce costs to the organization.
- **Parks Maintenance:** This budget includes the addition of a six month intern to assist in the operations. The Parks Department is responsible for not only the maintenance of the Parks system but also many green areas throughout the city such as the medians of Shoreline Drive and Seaway Drive and other city owned properties, parking areas, and plantings.
- **Cemeteries:** We will be promoting the use of our recently upgraded chapel facilities. Office consolidation will continue with the Public Service Building to provide additional cost savings.
- **Forestry:** Efforts will be made to concentrate within the Blight Fight areas as well as to accommodate specific citizen requests.

UTILITIES DEPARTMENT

Water Filtration Plant: The City of Muskegon serves its 14,000 customers as well as the cities of Roosevelt Park, North Muskegon, Laketon, Muskegon, Dalton and Fruitland Townships. Producing and delivering clean and safe drinking water at an economical cost to our customers is a major goal of our office. The state-required reliability study triggered a major project to make mandated upgrades to the water filtration plant. Plant treatment capacity has increased from 28 to 40 million gallon per day (mgd). This capacity is expected to meet demands of the system until 2025. Additional security measures are being implemented to protect our facility.

- *Water/Sewer Maintenance:* We maintain 170 miles of sewer main and 22 lift stations. We also maintain 180 miles of water main in the City of Muskegon and serve 14,000 water customers. We will continue efforts to reduce sanitary sewer backups and consequent liability claims. We will continue our inspection program to eliminate cross connections between city water and unsafe sources. We are locating streets and parking lots that have drainage to the sanitary sewer in order to reduce wastewater volumes from storms. We will be replacing substandard fire hydrants and will complete the retrofit of all commercial water meters to "radio-read" type.
- *Water Distribution:* Maintain our contracts to distribute water to Muskegon Township area located south of the Muskegon River and the Northside District north of the Muskegon River in Muskegon, Laketon, Dalton and Fruitland Townships. We will continue to support these communities with maintenance services as well.
- *Equipment Operation:* This office purchases and maintains all City vehicles and equipment. Several purchases are budgeted for 2006 including 6 patrol cars, 3 one-ton dump trucks, 2 large plow trucks, 3 pickups, 5 sedans, 1 sewer cleaning truck, 2 small trucks, 1 flat-bed truck and 5 riding mowers. We are also budgeting \$100,000

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for the cleanup of the groundwater pollution at the DPW fuel station.

- *Stormwater Management:* We will be implementing the third year requirements of our Phase II National Pollution Discharge Elimination System (NPDES) permit. This will involve Illicit Connection Identification /Elimination and Public Education Plans.
- *Sanitation:* We service 14,000 residential customers with refuse collection, recycling, yard waste and neighborhood dumpsters. We will continue with defective garbage cart replacements. Our Saturday neighborhood dumpster program will continue, but "Pitch-It" stickers have been discontinued due to budget restrictions.

ENGINEERING DEPARTMENT

- *Engineering Services:* Shoreline Drive is now complete and won two awards from the American Public Works Association. In 2006, we will continue to develop, construct and inspect all infrastructure projects and monitor any third-party work within the City right-of-way. 2006 will see the beginning of downtown renewal with new roadways and infrastructure construction on the site of the old downtown mall.
- *Building Maintenance:* We will continue to maintain facilities and equipment in City owned buildings.

PUBLIC WORKS ADMINISTRATION

- *Public Service Building:* We will continue to retrofit the lighting to energy-efficient units. Security improvements will continue and we will replace worn-out vinyl flooring. The replacement of obsolete computers will also continue. We will replace the shop area roof that is currently leaking, and replace old Heating Ventilation and Air Conditioning (HVAC) units as they become obsolete.

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LEISURE SERVICES DIVISION

DIVISION SUMMARY

Leisure Services

Division Description

The Leisure Services Division is made up of the following departments: Recreation-Programs, Hartshorn Marina, and Farmers'-Flea Market. The division is responsible for providing a variety of recreational activities and programs targeted at various demographics within the community. It coordinates these programs and activities with and through various community agencies such as Muskegon Public Schools, M-TEC, the YMCA and Volunteer Muskegon to name a few. It also works closely with other city departments such as Parks-Beaches, Police, and Engineering department. The division coordinates all Special Events requests for which city services/resources are needed; administers the management of the city marina and launch ramps; and in conjunction with other city departments, manages graffiti clean-up of public facilities in city streets, parks, as well as personal property – where necessary. The division manages the Farmers'-Flea Market.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.**
The department endeavors to improve race relations and promote positive community diversity through bringing various diverse cultures together via recreational activities and programs. Over half of our staff are graduates of the Institute for Healing Racism program. The department is also working (and did so successfully in 2005) on having the seasonal staff reflect the ethnic diversity of the community.
- **Foster Opportunities for City Youth.**
Through the Recreation budget, the City offers opportunities for youth to participate

in a variety of programs including swimming, basketball, and summer playground activities. We also work with various community groups, organizations, and youth sports programs to provide facilities and funding for youth programs.

The division also works closely with the Police Department to improve community safety. Programs are jointly sponsored to provide information on drugs and other harmful substances, as well as fun recreational activities for Muskegon's youth.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.**
The prospective addition of the Clipper to Hartshorn should enhance the promotion of tourism on the downtown lakefront. We continue to promote and encourage special events, which help to bring people to the community and help area businesses. The national recognition obtained for Pere Marquette Park beach through the Healthy Beaches and Clean Beaches Campaigns, also helps to promote the benefits of living in Muskegon. The development of the Lakeshore Trail (which was the sole responsibility of this division until the fall of 2004) will help to promote the economic stability of the community and encourage growth. The need to complete the trail through Lakeside has already been demonstrated by the demand from the ferry. We continue to work with the West Michigan Trails Council to find money to build trails throughout the region and connect them to other western Michigan cities. Each of these initiatives helps to improve the economic stability of the community by raising property value and promoting Muskegon as a place to live and work.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.**

We continue to work closely with the parks and open spaces operations at the Department of Public Works to enhance and sustain their use by residents and visitors to the city. With the Special Events policy firmly in-place, the department is better able to coordinate the many events put on by various community groups, thereby, sustaining the natural, cultural and recreational resources of the community for all to enjoy.

- **Foster Strong Ties Among Governments and Community Agencies.**

Our partnership with the Soccer club to redevelop Reese Field proved valuable in 2005. We continue to work with Volunteer Muskegon on many projects, including graffiti removal, Title V Grant (through the State), as well as its Ameri-corp Program. We also continue to work with Muskegon Public Schools on the joint use of facilities. We are a member of such County-wide committees as the Heritage Landing master plan committee and the Stay Active Muskegon Board. The Risk of Drowning Task Force, which we are a member of, continues to promote the safe use of the beach through Safety Sam. We work with the "Y" on the Summer Swim team. We are continuing the agreement with Muskegon Township for the use of Softball World while exploring alternative sources for softball enthusiasts to pursue their interest other than directly through the city program. Our partnerships with Norton Shores for lifeguards has ended (as they are no longer providing lifeguards), but we continue to explore opportunities for partnership with their recreation department.

- **Develop and Maintain City Infrastructure and Facilities.**

As a result of the reorganization of the Leisure Services Division, this goal is no longer a primary function of our office. However, to the extent that it is, through our Marina and Launch Ramp responsibilities, we will continue to work with state departments such as the Waterways Division of the DNR to facilitate major

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improvements such as replacing the breakwall and marina slips at Hartshorn Marina; as well as the DEQ regarding necessary environmental clean-ups at the Marina.

- **Maintain and Enhance the Neighborhoods of the City.**

The youth recreational programs that service most neighborhoods provide wholesome activities for neighborhood children which enhance the quality of life for the residents of those neighborhoods. The Walk Michigan program is designed to encourage people to get out and walk in their neighborhood parks.

2006 Budget Highlights

- *Recreation Department:* Much of the youth recreation programs will be continued. All the playgrounds, the grade school basketball program, and the winter recreation programs will continue, as well as the adult sports programs, where income covers the expenses.
- *Farmers'/Flea Market:* The city will continue to look at possibly moving the market sometime in the future. As staff liaison to the Committee created to study and shepherd the potential relocation, we will continue to work along with the City Manager and the Planning and Economic Development Department to facilitate that effort. Notwithstanding the goal to relocate, no changes are proposed for the Farmers' Market. Daily operation of the facility will continue.
- *Marina Department:* Daily operation of the Marina will continue. The two million dollar project to renovate the marina which started in 2003 will continue and is expected to be completed during 2006. Plans are also under way to accommodate the move of the Clipper to the Marina.

CITY OF MUSKEGON, MICHIGAN

COMMUNITY AND ECONOMIC DEVELOPMENT DIVISION

DIVISION SUMMARY

COMMUNITY & ECONOMIC DEVELOPMENT

Division Description

The Community and Economic Development Division oversees economic development (including grant writing), land use planning & zoning, federal Community Development Block Grant/HOME funds, city property sales, the environmental code program, GIS mapping, the Groundwater Ordinance and other projects as assigned. The division provides a variety of traditional planning services to citizens, human service groups, and businesses. In addition, the staff provides support functions to 10 of the City's authorities, boards, committees, commissions, and councils, as well as direct services and internal support services necessary for the operation of the City.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.**
The Community & Economic Development Division directly supports this goal through participation in the Institute for Healing Racism. Many of our staff have been through the Institute, and the Director of the Division is a facilitator for the Institute. In addition, the Community and Neighborhood Services Department has been diligently working with minority contractors as they start their own businesses. We also try to achieve diversity among the employees within the departments.
- **Foster Opportunities for City Youth.**
The division works with youth on various planning efforts. Also, both the Planning Department and the Community & Neighborhood Services Department have a Julia Hackley Intern in the summer. Staff occasionally speaks to school groups and

have youth occasionally "job shadow" with us throughout the year. These are good opportunities to help youth know more about the City and become exposed to the Planning and Economic Development profession.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.**
The division is a catalyst for projects and programs within the business and non-profit community that lead to increased employment opportunities, increased business activity, and overall improved quality of life and prosperity for the City and its residents. Examples include the development of the SmartZone Edison Landing site (a former brownfield), development of the Seaway Industrial Park, the Renaissance Zone program and administration of various programs such as Industrial Facility Tax (IFT) abatements, Brownfield Redevelopment Authority, Obsolete Property Rehabilitation Districts, HOME program (new houses) and Neighborhood Enterprise Zones (NEZ) for residential properties.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.**
The division assists in this area through master planning and zoning as well as through projects financed by the Community Development Block Grant (CDBG), which require environmental review. Landscaping and site plan standards adopted as part of the zoning ordinance have fostered attractive and functional city design. The city's environmental code program monitors property maintenance and helps maintain neighborhood standards.
- **Foster Strong Ties Among Governments and Community Agencies.**
The division continues involvement in intergovernmental cooperation through

participation with other jurisdictions including building officials, computer/GIS (Geographic Information Systems) cooperation, the Muskegon Area Plan (MAP) and the Environmental Coordinating Council. In addition, the department coordinates grant applications with the County and oversees a Renaissance Zone project with the County of Muskegon, Dalton Township and the City of Muskegon.

- **Develop and Maintain City Infrastructure and Facilities.**

The division assists with infrastructure and facilities through grant requests and distribution of CDBG funds. Grants have been received for the downtown redevelopment area, the Western Avenue streetscape and streetscape improvements along Fifth Street between Western and Monroe Avenues. In addition, the Enterprise Community Micro-Loan has been converted to funds which were used to purchase lighting for Western Avenue. Through CDBG, funds are allocated for sidewalks and street assessments.

- **Maintain and Enhance the Neighborhoods of the City.**

The division is actively involved with the neighborhood groups, including hosting monthly meetings with neighborhood presidents, administering the neighborhood grant program and CDGB and HOME programs. Also, the division will continue to diligently promote Blight Fight and administer the Environmental Services Program through ordinance enforcement and the distribution of educational materials. Property monitoring programs such as the Alert Service have resulted in a more timely clean-up of properties. New video surveillance equipment will be purchased, which is easy to move between various locations and monitor. It will have the capacity to monitor chronic public dumping sites, as well as areas with graffiti problems. Active enforcement of these areas is expected in 2006.

2006 Budget Highlights

- *Community & Economic Development*

CITY OF MUSKEGON, MICHIGAN

Department: The new positions of Code Coordinator and Planner I were added at beginning of 2005 and the position of Zoning Inspector was left vacant. A higher level of service has been provided with these changes and additions. It is expected that buildable lot sales will increase in 2006, as the Planner I implements the new Marketing Plan. Funding continues for Muskegon Area First, the Main Street program and Neighborhood of Choice (although these items are being moved to the Contributions budget). Funds have been budgeted to begin the Master Land Use Plan update process. This should occur every ten years, and it was last updated in 1997. The 2006 budget includes continued funds for repair and maintenance of the Port City Industrial Park signs.

- *Environmental Services Department:* The part-time clerical position was reinstated at the beginning of the 2005 budget year. This has contributed immensely to the timely response in environmental clean-ups. Educational efforts will continue. New enforcement avenues for clean-up efforts are being pursued (e.g., the use of updated surveillance equipment). The electronic Alert Service is offered at no cost, which has improved clean-up times. The department continues to actively address blight including having a program to sell unbuildable lots in targeted areas for \$1.00. This program has been successful, and it is expected that lot sales will continue to increase in 2006.

- *Community and Neighborhood Services:* The 2004 –2005 fiscal year was a very active year for the Community and Neighborhood Services offices. All of the proposed projects from last year were completed. A total of six infill homes were built throughout the City. Two were built in the Angell neighborhood and one in the Nims neighborhood. The department established a partnership with a local non-profit (Neighborhood Investment Corporation) and a local financial institution

(Fifth Third Bank) to create a small housing development overlooking the present Farmers Market. The first phase of **Operation Hill Top View**, which consists of three single-family homes, is nearing completion and the next phase is to start in the near future. The CNS office used its creative energies to redevelop a neighborhood brownfield on the corner of Wood and Catherine. An old industrial building was demolished and a lovely duplex townhouse was built in its place and is currently being marketed for sale. The Infill program and tax-reverted rehabilitation project are part of the CNS department's blight fight initiatives. In addition, to increasing home ownership in the City, the tax base is ultimately increased. The department was responsible for the disbursement of \$610,000 of Community Development Block Grant funds to outside agencies and other City departments for public improvement projects and public services. In addition, \$643,000 of CDBG funding was allocated to support the CNS office programming. Through the HOME program, approximately \$768,000 was targeted to new housing or total rehabilitation of previous blighted housing.

Future Outlook

Following are some of the major goals of the Economic Development Division that are incorporated in the 2006 proposed budget:

- **Complete Enterprise Community Program**
The Enterprise Community (EC) Program continues to be monitored. The City's official designation ended in 2004. However remaining funds will be spent in 2005. These included funds for the engineering design for infrastructure on the former mall site, Job Training for the Family Center and streetlights on Western Avenue.

Continue Emphasis on the Downtown and Lakefront Development. Several projects have been started or completed in the last year, with the assistance of the City of Muskegon. These include The Watermark (Phase I completed and Phase II near

CITY OF MUSKEGON, MICHIGAN

completion), continued development of the Smartzone/Edison Landing property (Parmenter O'Toole started their building construction and environmental work was done on the site, using the City's Brownfield grant), National City building, redevelopment of the former mall site and development of Seaway Industrial Park. Several grants were secured in 2005. Continued work on these projects, as well as others, such as the possible Farmers' Market relocation, will be a priority for 2006.

- **Implementation of Downtown and Master Land Use Plans.** The Plan continues to be used in making decisions in zoning cases, as well as ordinance amendments. The Imagine Muskegon initiative took place in 2003/04 (focusing on downtown development), and implementation of aspects of the Plan are being incorporated in projects such as the redevelopment of the former mall site. The Master Plan update process should begin in 2006.
- **Continue to Improve the Environmental Code Program.** Use program resources to engage in more neighborhood development activities and to foster responsibility for neighborhood health in the community. Use new surveillance equipment strategically.
- **Continue Improvements in the CDBG and HOME Programs.** The CDBG program has improved its economic impact in the last few years. Not only has the activity of housing construction helped for the tax base of the community, but the CDBG/HOME activity has also made a conscious effort to use contractors and vendors from the regional area in an effort to cause a direct economic impact in the local economy.
- **Continue the City Marketing Campaign.** Through MainStreet (of which the City of Muskegon is a part), positive media attention has increased including local media focusing on the promotion of Muskegon.

- *Continue the infill strategies.* The CNS office hopes to continue its aggressive neighborhood revitalization activities. The major focus of the department's activities will be in the area of rehabilitation with a concentration in the McLaughlin, Angell and Nelson neighborhoods. The department also hopes to use its resources to assist other entities in the community by assisting them in locating funding for their activities and needs. The Infill activities this fiscal year will be targeted at completing the Walton Street project.
- *Continue Industrial Development in the Hackley/Seaway Industrial Park.* The priority area for land acquisition has been in the Seaway Industrial Park area. The Park has been designated as a Local Development Finance Authority and a Renaissance Zone. Marketing of the properties has been a priority in 2005, with C & A as realtors for the Park.
- *Implement Smartzone Program.* In 2005, the construction of the seawall/boardwalk was completed, with the exception of the area directly in front of the new Parmenter O'Toole building. The City continues to coordinate with Lakefront LLC (the property owners) and the director of the Michigan Alternative Research & Energy Center on site development. Grant coordination, including providing incentives for private owners within the development, has been significant
- *Coordinate the Renaissance Zones.* Staff is coordinating development within the zones, as well as administering the program through the State. One of the major projects to be undertaken in 2005 is the redevelopment of the Shaw Walker building.
- *Expand the Capacity of the Downtown Business Association.* The MainStreet Program has provided training and services to Muskegon throughout the year. The City, County, Community Foundation, Chamber of Commerce, private and non-profit entities are funding the effort and participating on the board. This is an example of the community working together.

CITY OF MUSKEGON, MICHIGAN

The City was also approved for the Neighborhoods of Choice Program, through Michigan Economic Development Corporation (MEDC), which will enable the partnership to do additional developments along Western Avenue and Fifth Street. This effort includes an infrastructure grant in the amount of \$500,000.

- *Implement Western Avenue Improvement Plan.* Developments along Western Avenue are progressing. The Boiler Works Artist Lofts project is under construction and will be a significant anchor to the West end of the Avenue. In addition, the City was approved for the Michigan Department of Transportation (MDOT) Transportation Enhancement Grant, with streetscape improvements occurring in 2006.
- *Target Incentive Programs.* The City has several incentive programs available that have been targeted and marketed, including the Obsolete Property Rehabilitation District Designation and Façade Improvement Grants. These are primarily targeted to Western Avenue and Third Street.

GENERAL FUND

The general fund is used to account for all revenues and expenditures applicable to the general operations of City government except those required to be accounted for in another fund. General fund revenues are derived primarily from the municipal income tax, property taxes and intergovernmental revenues.

CITY OF MUSKEGON
GENERAL FUND

HISTORICAL SUMMARY

Year		Revenues & Transfers In	Expenditures & Transfers Out	Fund Balance at Year-End
1995	\$	16,633,179	\$ 16,337,586	\$ 2,322,307
1996		17,666,214	18,018,159	1,970,362
1997		20,437,646	20,358,321	2,049,687
1998		21,643,855	21,634,467	2,059,075
1999		21,451,681	22,011,881	1,498,875
2000		23,685,516	22,232,657	2,951,734
2001		23,446,611	23,235,978	3,162,367
2002		23,617,163	23,971,534	2,807,996
2003		23,328,756	23,705,334	2,431,418
2004		23,401,793	23,388,019	2,445,192
2005		23,544,750	23,314,254	2,675,688

Fiscal 2006 Budget Summary

FUND BALANCE AT START OF YEAR **\$ 2,675,688**

MEANS OF FINANCING:

Taxes	14,452,170	61.2%
Licenses and Permits	1,003,000	4.2%
Federal Grants	149,220	0.6%
State Grants	18,000	0.1%
State Shared Revenue	4,680,217	19.8%
Other Charges	2,191,959	9.3%
Interest & Rentals	234,400	1.0%
Fines and Fees	517,000	2.2%
Other Revenue	304,750	1.3%
Other Financing Sources	<u>70,000</u>	<u>0.3%</u>
	23,620,716	100.0%

ESTIMATED REQUIREMENTS:

Customer Value Added Activities	17,958,616	75.1%
Business Value Added Activities	4,144,434	17.3%
Fixed Budget Items	<u>1,824,274</u>	<u>7.6%</u>
	23,927,324	100.0%

ESTIMATED FUND BALANCE AT END OF YEAR **\$ 2,369,080**

OPERATING DEFICIT (USE OF FUND BALANCE)	\$ (306,608)
TARGET FUND BALANCE (10% PRIOR YEAR EXPENDITURES)	\$ 2,331,425
ESTIMATED EXCESS (SHORTFALL) vs. TARGET	\$ 37,655

**DETAILED REVENUE SUMMARY
BY REVENUE CLASSIFICATION**

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund

	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Revised
Available Fund Balance - BOY	\$ 2,807,996	\$ 2,431,418	\$ 2,277,365	\$ 2,445,191	\$ 2,445,191	\$ 167,826	\$ 2,675,687	
Taxes								
City income tax	\$ 6,542,355	\$ 7,033,387	\$ 6,650,000	\$ 4,872,088	\$ 6,850,000	\$ 200,000	\$ 6,800,000	-0.73%
Property taxes - general	4,212,477	4,702,417	5,482,822	5,393,230	5,393,230	(89,592)	5,558,546	3.07%
Property taxes - sanitation	1,805,752	1,551,518	1,589,076	1,572,029	1,572,029	(17,047)	1,620,159	3.06%
Property taxes - pass-through from LDFA II	157,632	-	-	-	-	-	-	0.00%
Industrial facilities taxes	446,557	398,934	357,027	373,937	374,000	16,973	372,465	-0.41%
Payments in lieu of taxes	70,085	72,816	80,000	-	88,000	8,000	89,000	1.14%
Delinquent chargeback collected	11,886	7,968	15,000	228	12,000	(3,000)	12,000	0.00%
	\$ 13,246,744	\$ 13,767,040	\$ 14,173,925	\$ 12,211,512	\$ 14,289,259	\$ 115,334	\$ 14,452,170	1.14%
Licenses and permits								
Business licenses	\$ 28,455	\$ 33,835	\$ 33,000	\$ 28,400	\$ 34,500	\$ 1,500	\$ 33,000	-4.35%
Liquor licenses	36,427	35,681	37,500	7,569	37,500	-	37,500	0.00%
Cable TV franchise fees	265,532	333,618	260,000	146,093	285,000	25,000	285,000	0.00%
Telecom franchise fees (Act 48)	32,024	-	-	-	-	-	-	0.00%
Rental property registration	4,905	14,584	10,000	8,590	10,000	-	10,000	0.00%
Property Maintenance Inspection Fees	91,360	46,625	50,000	27,269	45,000	(5,000)	50,000	11.11%
Burial permits	103,564	102,702	110,000	55,572	110,000	-	110,000	0.00%
Building permits	275,642	350,102	275,000	221,598	275,000	-	275,000	0.00%
Electrical permits	125,718	103,989	100,000	71,361	125,000	25,000	100,000	-20.00%
Plumbing permits	50,030	50,711	45,000	24,879	45,000	-	45,000	0.00%
Mechanical permits	94,013	66,682	60,000	32,944	60,000	-	55,000	-8.33%
Franchise fees	-	485	-	-	-	-	-	0.00%
Cat Licenses	-	-	-	1,045	1,200	1,200	2,500	108.33%
Police gun registration	1,110	-	-	28	100	100	-	-100.00%
	\$ 1,108,780	\$ 1,139,014	\$ 980,500	\$ 625,348	\$ 1,028,300	\$ 47,800	\$ 1,003,000	-2.46%
Federal grants								
Federal operational grant	\$ 211,597	\$ 233,158	\$ 184,717	\$ 30,491	\$ 220,107	\$ 35,390	\$ 149,220	-32.21%
	\$ 211,597	\$ 233,158	\$ 184,717	\$ 30,491	\$ 220,107	\$ 35,390	\$ 149,220	-32.21%
State grants								
Act 302 police training grant	\$ 17,148	\$ -	\$ 17,000	\$ 8,419	\$ 17,000	\$ -	\$ 18,000	5.88%
State operational grant	6,117	33,127	-	-	-	-	-	0.00%
	\$ 23,265	\$ 33,127	\$ 17,000	\$ 8,419	\$ 17,000	\$ -	\$ 18,000	5.88%
State shared revenue								
State sales tax	\$ 4,938,861	\$ 4,645,348	\$ 4,688,657	\$ 1,150,831	\$ 4,649,613	\$ (39,044)	\$ 4,680,217	0.66%
	\$ 4,938,861	\$ 4,645,348	\$ 4,688,657	\$ 1,150,831	\$ 4,649,613	\$ (39,044)	\$ 4,680,217	0.66%

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund

	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Revised
Other charges for sales and services								
Tax administration fees	\$ 264,949	\$ 228,801	\$ 233,748	\$ 231,639	\$ 231,639	\$ (2,109)	\$ 221,896	-4.21%
Utility administration fees	183,439	183,439	183,439	-	183,439	-	180,000	-1.87%
Reimbursement for elections	30,648	15,626	13,000	13,705	13,705	705	20,000	45.93%
Reimbursement for school police officer	-	-	-	-	10,000	10,000	30,000	200.00%
Indirect cost reimbursement	974,894	1,012,708	1,035,617	604,107	1,035,617	-	1,046,163	1.02%
Site-plan review fee	780	2,700	1,000	(2,500)	2,300	1,300	2,300	0.00%
Sale of cemetery lots	18,233	17,324	20,000	8,319	20,000	-	20,000	0.00%
Sale of columbarium niches	-	1,000	-	-	-	-	-	0.00%
Police miscellaneous	83,060	64,684	70,000	33,683	65,000	(5,000)	60,000	-7.69%
Police impound fees	65,010	49,320	20,000	26,049	35,000	15,000	35,000	0.00%
Landlord's alert fee	315	40	-	290	500	500	300	-40.00%
Fire protection-state property	45,965	45,423	42,000	30	45,000	3,000	45,000	0.00%
Zoning fees	11,880	18,680	13,000	8,130	15,000	2,000	15,000	0.00%
Clerk fees	2,022	3,162	4,300	3,696	4,500	200	4,300	-4.44%
Clerk - passport fees	1,735	2,550	2,000	1,350	2,000	-	2,000	0.00%
Tax abatement application fees	16,020	13,636	6,000	908	6,000	-	6,000	0.00%
Treasurer fees	20,702	45,909	33,000	86,534	91,000	58,000	60,000	-34.07%
False alarm fees	11,429	12,425	12,000	2,240	12,000	-	12,000	0.00%
Miscellaneous cemetery income	21,763	24,722	24,000	7,410	24,000	-	24,000	0.00%
Senior transit program fees	6,651	6,864	8,000	4,162	7,500	(500)	8,000	6.67%
Township electrical services	11,410	13,608	-	-	-	-	-	0.00%
Fire miscellaneous	13,297	18,183	20,000	22,860	30,000	10,000	25,000	-16.67%
Sanitation stickers	49,856	62,704	50,000	43,908	60,000	10,000	60,000	0.00%
Lot cleanup fees	91,709	40,633	70,000	13,182	50,000	(20,000)	50,000	0.00%
Reimbursements for mowing and demolitions	158,315	36,820	70,000	10,849	50,000	(20,000)	50,000	0.00%
Special events reimbursements	30,610	101,822	100,000	8,835	110,000	10,000	115,000	4.55%
Recreation program fees	116,174	105,895	126,000	58,062	100,000	(26,000)	100,000	0.00%
	\$ 2,230,866	\$ 2,128,678	\$ 2,157,104	\$ 1,187,448	\$ 2,204,200	\$ 47,096	\$ 2,191,959	-0.56%
Interest and rental income								
Interest	\$ 48,505	\$ 17,275	\$ 70,000	\$ 65,765	\$ 85,000	\$ 15,000	\$ 85,000	0.00%
Flea market	31,867	31,998	29,000	13,100	29,000	-	29,000	0.00%
Farmers market	29,880	25,829	32,000	17,374	32,000	-	32,000	0.00%
City right of way rental	4,400	4,400	4,400	4,400	4,400	-	4,400	0.00%
Advertising Revenue	-	-	-	1,407	3,000	3,000	5,000	66.67%
Parking rentals	6,017	3,245	5,000	1,633	5,000	-	5,000	0.00%
McGraft park rentals	41,338	49,181	46,288	3,456	46,288	-	45,000	-2.78%
Other park rentals	27,400	28,838	28,365	26,118	29,000	635	29,000	0.00%
	\$ 189,407	\$ 160,766	\$ 215,053	\$ 133,253	\$ 233,688	\$ 18,635	\$ 234,400	0.30%

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund

	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Revised
Fines and fees								
Income tax - penalty and interest	\$ 194,562	\$ 293,971	\$ 190,000	\$ 126,427	\$ 210,000	\$ 20,000	\$ 210,000	0.00%
Late fees on current taxes	52,791	89,452	25,000	-	50,000	25,000	50,000	0.00%
Interest on late invoices	549	877	2,000	811	2,000	-	2,000	0.00%
Parking fines	71,698	100,425	100,000	68,372	110,000	10,000	110,000	0.00%
Court fines	152,082	137,440	160,000	76,885	145,000	(15,000)	145,000	0.00%
	\$ 471,682	\$ 622,165	\$ 477,000	\$ 272,495	\$ 517,000	\$ 40,000	\$ 517,000	0.00%
Other revenue								
Sale of land and assets	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ 1,000	0.00%
Police sale and auction proceeds	1,139	1,577	4,000	498	1,500	(2,500)	1,500	0.00%
CDBG program reimbursements	234,073	291,983	400,000	73,683	250,000	(150,000)	250,000	0.00%
Contributions	35,461	18,030	11,000	9,196	11,000	-	11,000	0.00%
Contributions - Veteran's Park Maintenance	14,232	20,449	17,250	-	17,250	-	17,250	0.00%
Muskegon County Community Foundation	33,000	8,000	8,000	8,000	8,000	-	8,000	0.00%
Miscellaneous reimbursements	-	-	1,000	-	1,000	-	1,000	0.00%
Miscellaneous and sundry	13,289	21,249	15,000	6,709	15,000	-	15,000	0.00%
	\$ 331,194	\$ 361,288	\$ 457,250	\$ 98,086	\$ 304,750	\$ (152,500)	\$ 304,750	0.00%
Other financing sources								
Operating transfers in	\$ 61,360	\$ 46,209	\$ 60,000	\$ 13,322	\$ 60,000	\$ -	\$ 60,000	0.00%
Cemetery Perpetual Care	-	-	10,000	-	10,000	-	-	-100.00%
Criminal Forfeitures Fund	-	-	-	-	-	-	-	0.00%
Police Training Fund	-	-	-	-	-	-	-	0.00%
DDA for Administration	10,000	10,000	10,000	5,833	10,000	-	10,000	0.00%
Reese Playfield Fund	-	-	-	-	-	-	-	0.00%
RLF for Administration	5,000	5,000	-	833	833	833	-	-100.00%
Budget Stabilization Fund	500,000	250,000	-	-	-	-	-	0.00%
Special Assessment Fund	-	-	-	-	-	-	-	0.00%
Hackley Park Improvement Fund	-	-	-	-	-	-	-	0.00%
Hackley Park Memorial Fund	-	-	-	-	-	-	-	0.00%
	\$ 576,360	\$ 311,209	\$ 80,000	\$ 19,988	\$ 80,833	\$ 833	\$ 70,000	-13.40%

Total general fund revenues and other sources

\$ 23,328,756	\$ 23,401,793	\$ 23,431,206	\$ 15,737,871	\$ 23,544,750	\$ 113,544	\$ 23,620,716	0.32%
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**DETAILED EXPENDITURE SUMMARY
BY VALUED ADDED CLASSIFICATION
AND BY FUNCTION**

**Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund
General Fund Expenditure Summary By Function**

I. Customer Value Added Activities									
	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Revised
40301 Police Department									
5100 Salaries & Benefits	\$ 6,068,410	\$ 6,620,652	\$ 7,158,057	\$ 3,778,043	54%	\$ 6,958,057	\$ (200,000)	\$ 7,365,975	5.86%
5200 Operating Supplies	100,795	83,880	99,607	46,612	47%	99,607	-	92,800	-6.83%
5300 Contractual Services	907,969	929,723	920,000	534,625	58%	920,000	-	920,000	0.00%
5400 Other Expenses	15,774	27,620	38,000	14,510	48%	30,000	(8,000)	25,000	-16.67%
5700 Capital Outlays	30,581	10,741	5,000	10,299	69%	15,000	10,000	10,000	-33.33%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 7,123,529	\$ 7,672,616	\$ 8,220,664	\$ 4,384,089	55%	\$ 8,022,664	\$ (198,000)	\$ 8,413,775	4.88%
	\$ 7,123,529	\$ 7,672,616	\$ 8,220,664	\$ 4,384,089	55%	\$ 8,022,664	\$ (198,000)	\$ 8,413,775	4.88%
50336 Fire Department									
5100 Salaries & Benefits	\$ 3,037,824	\$ 3,094,164	\$ 3,193,875	\$ 1,725,668	56%	\$ 3,092,664	\$ (101,211)	\$ 3,151,230	1.89%
5200 Operating Supplies	95,604	80,524	72,434	50,821	70%	72,434	-	109,278	50.87%
5300 Contractual Services	187,853	179,375	170,000	138,951	77%	180,000	10,000	180,000	0.00%
5400 Other Expenses	12,378	4,978	7,500	4,302	57%	7,500	-	7,805	4.07%
5700 Capital Outlays	98,132	241,967	45,000	59,542	79%	75,000	30,000	40,000	-46.67%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 3,431,791	\$ 3,601,008	\$ 3,488,809	\$ 1,979,284	58%	\$ 3,427,598	\$ (61,211)	\$ 3,488,313	1.77%
50387 Fire Safety Inspections									
5100 Salaries & Benefits	\$ 761,792	\$ 780,291	\$ 694,082	\$ 421,856	54%	\$ 785,488	\$ 91,406	\$ 817,617	4.09%
5200 Operating Supplies	18,780	18,942	20,000	7,411	49%	15,000	(5,000)	20,000	33.33%
5300 Contractual Services	152,279	189,915	208,242	59,039	39%	150,000	(58,242)	150,000	0.00%
5400 Other Expenses	11,094	7,758	8,000	4,828	60%	8,000	-	8,000	0.00%
5700 Capital Outlays	3,616	2,150	2,000	2,353	67%	3,500	1,500	3,500	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 947,561	\$ 999,056	\$ 932,324	\$ 495,487	52%	\$ 961,988	\$ 29,664	\$ 999,117	3.86%
	\$ 4,379,352	\$ 4,600,064	\$ 4,421,133	\$ 2,474,771	56%	\$ 4,389,586	\$ (31,547)	\$ 4,487,430	2.23%
60523 General Sanitation									
5100 Salaries & Benefits	\$ 75,757	\$ 67,480	\$ 68,735	\$ 36,755	53%	\$ 68,735	\$ -	\$ 67,782	-1.39%
5200 Operating Supplies	109	311	-	750	100%	750	750	-	-100.00%
5300 Contractual Services	1,491,309	1,461,415	1,476,815	608,931	41%	1,476,815	-	1,504,497	1.87%
5400 Other Expenses	65	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	41,399	-	21,000	22,632	100%	22,632	1,632	-	-100.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 1,608,639	\$ 1,529,206	\$ 1,566,550	\$ 669,068	43%	\$ 1,568,932	\$ 2,382	\$ 1,572,279	0.21%
60528 Recycling									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300 Contractual Services	230,058	159,996	163,527	66,204	40%	163,527	-	163,527	0.00%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	3,250	-	1,500	-	0%	1,500	-	-	-100.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 233,308	\$ 159,996	\$ 165,027	\$ 66,204	40%	\$ 165,027	\$ -	\$ 163,527	-0.91%

Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Revised
60550 Stormwater Management									
5100 Salaries & Benefits	\$ 3,835	\$ 2,310	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200 Operating Supplies	501	-	-	-	N/A	-	-	-	0.00%
5300 Contractual Services	2,569	9,806	13,917	6,353	39%	16,270	2,353	16,384	0.70%
5400 Other Expenses	-	75	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
60448 Streetlighting									
5100 Salaries & Benefits	\$ 842	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300 Contractual Services	504,832	506,590	533,600	299,859	56%	533,600	-	538,936	1.00%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	3,850	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
60707 Senior Citizen Transit									
5100 Salaries & Benefits	\$ 509,524	\$ 506,590	\$ 533,600	\$ 299,859	56%	\$ 533,600	\$ -	\$ 538,936	1.00%
5200 Operating Supplies	38,746	39,064	51,847	22,900	48%	49,847	\$ (2,000)	\$ 48,305	-3.09%
5300 Contractual Services	-	-	-	-	N/A	-	-	-	0.00%
5400 Other Expenses	10,140	10,140	10,140	6,240	62%	10,140	-	9,991	-1.47%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
60446 Community Event Support									
5100 Salaries & Benefits	\$ 48,886	\$ 49,204	\$ 61,987	\$ 29,140	49%	\$ 59,987	\$ (2,000)	\$ 58,296	-2.82%
5200 Operating Supplies	34,581	29,594	32,500	10,529	32%	32,500	\$ -	\$ 32,500	0.00%
5300 Contractual Services	2,949	2,563	2,750	74	3%	2,750	-	2,750	0.00%
5400 Other Expenses	17,574	9,764	30,470	4,631	15%	30,470	-	30,470	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 55,104	\$ 41,921	\$ 65,720	\$ 15,234	23%	\$ 65,720	\$ -	\$ 65,720	0.00%
	\$ 2,462,366	\$ 2,299,108	\$ 2,406,801	\$ 1,085,858	45%	\$ 2,409,536	\$ 2,735	\$ 2,415,142	
70751 Parks Maintenance									
5100 Salaries & Benefits	\$ 478,197	\$ 445,710	\$ 467,299	\$ 239,787	51%	\$ 467,299	\$ -	\$ 458,641	-1.85%
5200 Operating Supplies	140,573	104,812	104,300	53,649	51%	104,300	-	105,325	0.98%
5300 Contractual Services	586,465	590,526	505,716	336,517	63%	530,000	24,284	600,000	13.21%
5400 Other Expenses	168	41	-	1,389	87%	1,600	1,600	500	-68.75%
5700 Capital Outlays	85,387	57,430	54,556	625	1%	43,000	(11,556)	39,815	-7.41%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 1,290,790	\$ 1,198,519	\$ 1,131,871	\$ 631,967	55%	\$ 1,146,199	\$ 14,328	\$ 1,204,281	5.07%

Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Revised
70757 Mc Graft Park Maintenance									
5100 Salaries & Benefits	\$ 8,765	\$ 12,017	\$ 16,884	\$ 3,332	20%	\$ 16,884	\$ -	\$ 16,962	0.46%
5200 Operating Supplies	5,306	2,396	4,500	311	7%	4,500	-	4,000	-11.11%
5300 Contractual Services	30,830	45,024	25,497	17,094	48%	35,497	10,000	36,457	2.70%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	39	52	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
70775 General Recreation	\$ 44,940	\$ 60,489	\$ 46,881	\$ 20,737	36%	\$ 56,881	\$ 10,000	\$ 57,419	0.95%
5100 Salaries & Benefits	\$ 290,235	\$ 217,770	\$ 216,969	\$ 107,425	47%	\$ 226,969	\$ 10,000	\$ 229,098	0.94%
5200 Operating Supplies	41,843	39,754	36,566	14,711	40%	36,566	-	36,136	-1.18%
5300 Contractual Services	123,619	90,280	98,534	42,648	43%	98,534	-	96,787	-1.77%
5400 Other Expenses	6,967	3,042	3,800	392	10%	3,800	-	3,800	0.00%
5700 Capital Outlays	2,127	32	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
70276 Cemeteries Maintenance	\$ 464,791	\$ 350,878	\$ 355,869	\$ 165,176	45%	\$ 365,869	\$ 10,000	\$ 365,821	-0.01%
5100 Salaries & Benefits	\$ 205,975	\$ 196,792	\$ 203,549	\$ 111,996	58%	\$ 190,000	\$ (13,549)	\$ 180,410	-5.05%
5200 Operating Supplies	10,846	12,079	17,169	8,518	95%	9,000	(8,169)	6,925	-23.06%
5300 Contractual Services	251,300	249,830	227,750	155,162	67%	232,750	5,000	264,250	13.53%
5400 Other Expenses	751	138	-	413	100%	413	413	300	-27.36%
5700 Capital Outlays	41,908	23,461	16,490	3,898	28%	13,500	(2,990)	12,400	-8.15%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
70585 Parking Operations	\$ 510,780	\$ 482,300	\$ 464,958	\$ 279,987	63%	\$ 445,663	\$ (19,295)	\$ 464,285	4.18%
5100 Salaries & Benefits	\$ 18,010	\$ 2,168	\$ -	\$ 1,558	88%	\$ 1,750	\$ 1,750	\$ -	-100.00%
5200 Operating Supplies	1,738	199	3,000	128	4%	3,000	-	25,000	733.33%
5300 Contractual Services	235,608	24,974	32,040	10,285	32%	32,040	-	-	-100.00%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
70357 Graffiti Removal	\$ 255,356	\$ 27,341	\$ 35,040	\$ 11,971	33%	\$ 36,790	\$ 1,750	\$ 25,000	-32.05%
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200 Operating Supplies	-	513	1,000	58	12%	500	(500)	500	0.00%
5300 Contractual Services	-	4,089	4,000	910	23%	4,000	-	4,000	0.00%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
70771 Forestry	\$ -	\$ 4,602	\$ 5,000	\$ 968	22%	\$ 4,500	\$ (500)	\$ 4,500	0.00%
5100 Salaries & Benefits	\$ 103,509	\$ 68,860	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200 Operating Supplies	8,075	2,971	-	-	N/A	-	-	-	0.00%
5300 Contractual Services	21,692	14,289	-	-	N/A	-	-	-	0.00%
5400 Other Expenses	940	493	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	2,458	906	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
70771 Forestry	\$ 136,674	\$ 87,519	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%

Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Revised
70863 Farmers' Market & Flea Market									
5100 Salaries & Benefits	\$ 30,792	\$ 30,972	\$ 21,867	\$ 5,649	28%	\$ 21,867	\$ -	\$ 22,662	3.64%
5200 Operating Supplies	465	402	280	165	59%	280	-	229	-18.21%
5300 Contractual Services	14,462	16,678	8,000	6,965	54%	13,000	5,000	13,000	0.00%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	225	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 45,944	\$ 48,052	\$ 30,147	\$ 12,779	36%	\$ 35,147	\$ 5,000	\$ 35,891	2.12%
	\$ 2,749,275	\$ 2,259,700	\$ 2,069,766	\$ 1,123,585	54%	\$ 2,091,049	\$ 21,283	\$ 2,157,197	3.16%
80387 Environmental Services									
5100 Salaries & Benefits	\$ 181,136	\$ 125,553	\$ 105,855	\$ 54,574	52%	\$ 105,855	\$ -	\$ 110,287	4.19%
5200 Operating Supplies	7,859	4,744	6,500	2,420	37%	6,500	-	4,100	-36.92%
5300 Contractual Services	281,831	266,724	196,500	83,488	42%	196,500	-	189,525	-3.55%
5400 Other Expenses	189	-	500	-	0%	500	-	500	0.00%
5700 Capital Outlays	3,396	35	3,000	-	0%	3,000	-	3,000	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 474,411	\$ 397,056	\$ 312,355	\$ 140,482	45%	\$ 312,355	\$ -	\$ 307,412	-1.58%
	\$ 474,411	\$ 397,056	\$ 312,355	\$ 140,482	45%	\$ 312,355	\$ -	\$ 307,412	
10875 Other - Contributions to Outside Agencies									
Muskegon Area Transit (MATs)	\$ 80,163	\$ 80,164	\$ 80,500	\$ 60,123	75%	\$ 80,500	\$ -	\$ 80,500	0.00%
Neighborhood Association Grants	29,308	24,776	25,000	16,914	81%	21,000	(4,000)	22,000	4.76%
Muskegon Area First	42,000	20,000	45,660	34,245	75%	45,660	-	45,660	0.00%
Veterans Memorial Day Costs	7,898	8,022	8,000	-	0%	2,200	(5,800)	3,000	36.36%
Neighborhoods of Choice	-	-	-	-	N/A	-	-	2,500	0.00%
Mainstreet Program	-	-	-	-	N/A	-	-	2,500	0.00%
211 Service	-	-	-	-	N/A	-	-	2,500	0.00%
Institute for Healing Racism	3,000	1,000	1,000	1,000	100%	1,000	-	1,000	0.00%
MLK Diversity Program	1,000	1,000	1,000	-	0%	1,000	-	1,000	0.00%
Muskegon Area Labor Management (MALMC)	1,000	1,000	1,000	1,000	100%	1,000	-	1,000	0.00%
Muskegon County and Humane Society - Feral Cat Control	17,890	11,332	16,000	7,552	47%	16,000	-	16,000	0.00%
Other	-	-	-	-	N/A	-	-	-	0.00%
Contributions To Outside Agencies	\$ 182,259	\$ 147,294	\$ 178,160	\$ 120,834	72%	\$ 168,360	\$ (9,800)	\$ 177,660	5.52%
	\$ 182,259	\$ 147,294	\$ 178,160	\$ 120,834	72%	\$ 168,360	\$ (9,800)	\$ 177,660	5.52%
Total Customer Value Added Activities	\$ 17,371,192	\$ 17,375,838	\$ 17,608,879	\$ 9,329,619	54%	\$ 17,393,550	\$ (215,329)	\$ 17,958,616	3.25%
As a Percent of Total General Fund Expenditures	73.3%	74.3%	75.3%	75.6%		74.6%		75.1%	

Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

II. Business Value Added Activities									
	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Revised
10101 City Commission									
5100 Salaries & Benefits	\$ 59,698	\$ 61,918	\$ 62,658	\$ 34,484	55%	\$ 62,658	\$ -	\$ 64,412	2.80%
5200 Operating Supplies	9,367	14,894	13,500	68	1%	12,000	(1,500)	13,000	8.33%
5300 Contractual Services	28,258	3,517	5,000	776	31%	2,500	(2,500)	3,500	40.00%
5400 Other Expenses	6,126	2,427	6,000	1,068	31%	3,500	(2,500)	6,000	71.43%
5700 Capital Outlays	-	480	500	-	0%	500	-	500	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 103,449	\$ 83,236	\$ 87,658	\$ 36,396	45%	\$ 81,158	\$ (6,500)	\$ 87,412	7.71%
10102 City Promotions & Public Relations									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	-	N/A	-	\$ -	-	0.00%
5200 Operating Supplies	2,643	546	-	44	44%	100	100	100	0.00%
5300 Contractual Services	27,909	9,533	15,188	3,860	45%	8,600	(6,588)	12,650	47.09%
5400 Other Expenses	-	397	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 30,552	\$ 10,476	\$ 15,188	\$ 3,904	45%	\$ 8,700	\$ (6,488)	\$ 12,750	46.55%
10172 City Manager									
5100 Salaries & Benefits	\$ 182,226	\$ 194,094	\$ 198,312	\$ 116,233	59%	\$ 198,312	\$ -	\$ 200,896	1.30%
5200 Operating Supplies	1,846	1,421	2,000	355	24%	1,500	(500)	2,000	33.33%
5300 Contractual Services	2,609	2,496	3,200	1,414	52%	2,700	(500)	3,000	11.11%
5400 Other Expenses	1,646	1,197	2,000	372	25%	1,500	(500)	2,000	33.33%
5700 Capital Outlays	-	-	687	1,021	68%	1,500	813	500	-66.67%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 188,327	\$ 199,208	\$ 206,199	\$ 119,395	58%	\$ 205,512	\$ (687)	\$ 208,396	1.40%
10145 City Attorney									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	-	N/A	-	\$ -	-	0.00%
5200 Operating Supplies	869	819	1,000	-	0%	1,000	-	1,000	0.00%
5300 Contractual Services	383,732	428,310	400,000	265,434	63%	420,000	20,000	405,152	-3.54%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 384,601	\$ 429,129	\$ 401,000	\$ 265,434	63%	\$ 421,000	\$ 20,000	\$ 406,152	-3.53%
	\$ 706,929	\$ 722,049	\$ 710,045	\$ 425,129	59%	\$ 716,370	\$ 6,325	\$ 714,710	-0.23%
20173 Administration									
5100 Salaries & Benefits	\$ 133,545	\$ 137,408	\$ 149,072	\$ 86,148	58%	\$ 149,072	\$ -	\$ 156,682	5.10%
5200 Operating Supplies	1,437	1,382	2,000	182	10%	1,800	(200)	1,300	-27.78%
5300 Contractual Services	6,012	11,460	16,176	4,153	35%	12,000	(4,176)	13,656	13.80%
5400 Other Expenses	2,703	207	2,000	113	23%	500	(1,500)	1,000	100.00%
5700 Capital Outlays	2,013	-	500	-	N/A	-	(500)	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 145,710	\$ 150,457	\$ 169,748	\$ 90,596	55%	\$ 163,372	\$ (6,376)	\$ 172,638	5.67%

Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Revised
20228 Affirmative Action									
5100 Salaries & Benefits	\$ 93,074	\$ 67,896	\$ 78,199	\$ 41,600	53%	\$ 78,199	\$ -	\$ 77,906	-0.37%
5200 Operating Supplies	528	449	3,000	191	38%	500	(2,500)	535	7.00%
5300 Contractual Services	1,553	2,093	2,999	1,202	60%	1,999	(1,000)	3,270	63.58%
5400 Other Expenses	1,572	376	2,000	343	25%	1,400	(600)	800	-42.86%
5700 Capital Outlays	977	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
20744 Julia Hackley Internships	\$ 97,704	\$ 70,814	\$ 86,198	\$ 43,336	53%	\$ 82,098	\$ (4,100)	\$ 82,511	0.50%
5100 Salaries & Benefits	\$ 7,837	\$ 8,931	\$ 7,636	\$ 5,359	70%	\$ 7,636	\$ -	\$ 8,000	4.77%
5200 Operating Supplies	-	-	364	-	0%	364	-	103	-71.70%
5300 Contractual Services	-	-	-	-	N/A	-	-	-	0.00%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
20215 City Clerk & Elections	\$ 7,837	\$ 8,931	\$ 8,000	\$ 5,359	67%	\$ 8,000	\$ -	\$ 8,103	1.29%
5100 Salaries & Benefits	\$ 237,090	\$ 253,377	\$ 267,558	\$ 139,442	52%	\$ 267,558	\$ -	\$ 289,540	8.22%
5200 Operating Supplies	33,167	21,581	46,839	15,774	48%	33,200	(13,639)	33,200	0.00%
5300 Contractual Services	42,598	28,584	25,800	9,620	43%	22,629	(3,171)	22,113	-2.28%
5400 Other Expenses	5,156	3,437	2,750	2,539	92%	2,750	-	2,500	-9.09%
5700 Capital Outlays	1,910	4,610	-	99	99%	100	100	-	-100.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
20220 Civil Service	\$ 319,921	\$ 311,589	\$ 342,947	\$ 167,474	51%	\$ 326,237	\$ (16,710)	\$ 347,353	6.47%
5100 Salaries & Benefits	\$ 176,851	\$ 136,039	\$ 137,063	\$ 83,447	61%	\$ 137,063	\$ -	\$ 152,841	11.51%
5200 Operating Supplies	10,642	7,191	6,850	2,569	38%	6,850	-	6,300	-8.03%
5300 Contractual Services	19,767	16,303	18,200	7,885	35%	22,700	4,500	17,800	-21.59%
5400 Other Expenses	7,534	2,691	5,587	99	2%	4,487	(1,100)	4,100	-8.62%
5700 Capital Outlays	-	650	300	326	14%	2,350	2,050	500	-78.72%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 214,794	\$ 162,874	\$ 168,000	\$ 94,326	54%	\$ 173,450	\$ 5,450	\$ 181,541	4.66%
	\$ 785,966	\$ 704,665	\$ 774,893	\$ 401,091	53%	\$ 753,157	\$ (21,736)	\$ 792,146	5.18%
30202 Finance Administration									
5100 Salaries & Benefits	\$ 297,906	\$ 316,103	\$ 329,841	\$ 189,730	58%	\$ 329,841	\$ -	\$ 340,444	3.21%
5200 Operating Supplies	7,010	5,266	5,750	2,865	50%	5,775	25	5,750	-0.43%
5300 Contractual Services	87,221	75,827	80,200	61,441	77%	79,463	(737)	80,875	1.78%
5400 Other Expenses	156	34	-	99	99%	100	100	100	0.00%
5700 Capital Outlays	3,784	16	-	1,414	94%	1,500	1,500	1,500	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 396,077	\$ 397,246	\$ 415,791	\$ 255,549	61%	\$ 416,679	\$ 888	\$ 428,669	2.88%
30209 Assessing Services									
5100 Salaries & Benefits	\$ 6,199	\$ 6,254	\$ 6,361	\$ 5,435	85%	\$ 6,361	\$ -	\$ 6,489	2.01%
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300 Contractual Services	394,707	400,641	400,000	201,778	50%	402,000	2,000	408,073	1.51%
5400 Other Expenses	80	-	100	-	0%	100	-	-	-100.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 400,986	\$ 406,895	\$ 406,461	\$ 207,213	51%	\$ 408,461	\$ 2,000	\$ 414,562	1.49%

**Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund
General Fund Expenditure Summary By Function**

	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Revised
30205 Income Tax Administration									
5100 Salaries & Benefits	\$ 229,175	\$ 255,417	\$ 268,851	\$ 154,099	57%	\$ 268,851	\$ -	\$ 281,245	4.61%
5200 Operating Supplies	20,667	15,964	22,005	12,590	57%	22,005	-	21,260	-3.39%
5300 Contractual Services	46,251	39,403	49,144	26,216	53%	49,144	-	46,569	-5.24%
5400 Other Expenses	642	1,020	400	195	49%	400	-	600	50.00%
5700 Capital Outlays	1,437	1,293	500	537	72%	750	250	500	-33.33%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
30253 City Treasurer	\$ 298,172	\$ 313,097	\$ 340,900	\$ 193,637	57%	\$ 341,150	\$ 250	\$ 350,174	2.65%
5100 Salaries & Benefits	\$ 290,796	\$ 279,010	\$ 292,201	\$ 160,739	55%	\$ 292,201	\$ -	\$ 299,914	2.64%
5200 Operating Supplies	33,750	27,759	32,000	16,561	52%	32,000	-	32,000	0.00%
5300 Contractual Services	65,831	67,355	60,000	33,776	56%	60,000	-	58,300	-2.83%
5400 Other Expenses	545	950	1,000	747	75%	1,000	-	1,000	0.00%
5700 Capital Outlays	2,652	57	3,000	-	0%	3,000	-	1,975	-34.17%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
30248 Information Systems Administration	\$ 393,574	\$ 375,131	\$ 388,201	\$ 211,823	55%	\$ 388,201	\$ -	\$ 393,189	1.28%
5100 Salaries & Benefits	\$ 260,209	\$ 266,338	\$ 233,611	\$ 132,429	57%	\$ 233,611	\$ -	\$ 240,346	2.88%
5200 Operating Supplies	1,361	1,375	5,500	302	7%	4,162	(1,338)	5,500	32.15%
5300 Contractual Services	44,653	45,354	56,300	11,889	23%	52,795	(3,506)	54,283	2.82%
5400 Other Expenses	7,619	1,018	15,000	267	2%	12,268	(2,732)	15,000	22.27%
5700 Capital Outlays	43,907	22,822	26,000	14,760	53%	27,961	1,961	23,000	-17.74%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 357,749	\$ 336,907	\$ 336,411	\$ 159,647	48%	\$ 330,797	\$ (5,614)	\$ 338,129	2.22%
	\$ 1,846,558	\$ 1,829,276	\$ 1,887,764	\$ 1,027,869	55%	\$ 1,885,288	\$ (2,476)	\$ 1,924,723	2.09%
60265 City Hall Maintenance									
5100 Salaries & Benefits	\$ 67,355	\$ 64,175	\$ 53,339	\$ 36,603	69%	\$ 53,339	\$ -	\$ 62,517	17.21%
5200 Operating Supplies	12,925	9,354	9,227	6,412	69%	9,227	-	10,850	17.59%
5300 Contractual Services	188,186	169,642	179,600	111,954	64%	174,000	(5,600)	165,000	-5.17%
5400 Other Expenses	-	5	-	-	N/A	-	-	500	0.00%
5700 Capital Outlays	409	1,229	6,500	-	0%	6,000	(500)	12,994	116.57%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 268,875	\$ 244,405	\$ 248,666	\$ 154,969	64%	\$ 242,566	\$ (6,100)	\$ 251,861	3.83%
	\$ 268,875	\$ 244,405	\$ 248,666	\$ 154,969	64%	\$ 242,566	\$ (6,100)	\$ 251,861	3.83%
80400 Planning, Zoning and Economic Development									
5100 Salaries & Benefits	\$ 424,969	\$ 322,199	\$ 391,623	\$ 214,272	55%	\$ 391,623	\$ -	\$ 413,994	5.71%
5200 Operating Supplies	14,518	7,953	14,825	5,635	38%	14,825	-	10,000	-32.55%
5300 Contractual Services	67,030	66,339	43,000	17,655	41%	43,000	-	33,000	-23.26%
5400 Other Expenses	4,278	2,156	2,000	991	50%	2,000	-	2,000	0.00%
5700 Capital Outlays	1,891	1,371	2,000	2,343	94%	2,500	500	2,000	-20.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 512,686	\$ 400,018	\$ 453,448	\$ 240,896	53%	\$ 453,948	\$ 500	\$ 460,994	1.55%
	\$ 512,686	\$ 400,018	\$ 453,448	\$ 240,896	53%	\$ 453,948	\$ 500	\$ 460,994	1.55%
Total Business Value Added Activities	\$ 4,121,014	\$ 3,900,413	\$ 4,074,816	\$ 2,249,954	56%	\$ 4,051,329	\$ (23,487)	\$ 4,144,434	2.30%
As a Percent of Total General Fund Expenditures	17.4%	16.7%	17.4%	18.2%		17.4%		17.3%	

**Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund
General Fund Expenditure Summary By Function**

		Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Revised
II. Fixed Budget Items										
30999 Transfers To Other Funds										
	Major Street Fund	\$ 870,000	- \$	- \$	- \$	N/A	550,000	- \$	- \$	0.00%
	Local Street Fund	-	620,000	480,000	280,000	51%	-	70,000	480,000	-12.73%
	Budget Stabilization Fund	-	-	-	-	N/A	-	-	-	0.00%
	L.C. Walker Arena Fund (Operating Subsidy)	210,000	200,000	260,000	151,667	58%	260,000	-	260,000	0.00%
	Public Improvement Fund (Fire Equipment Reserve)	150,000	150,000	150,000	87,500	58%	150,000	-	150,000	0.00%
	State Grants Fund (Grant Matches)	10,856	21,328	-	-	N/A	-	-	-	0.00%
	Marina	-	40,000	-	-	0%	30,000	30,000	40,000	33.33%
	Sidewalk	-	125,000	-	-	0%	60,000	60,000	-	-100.00%
	MOD State Rehab Loan Fund	-	-	-	-	N/A	-	-	-	0.00%
	TIFA Debt Service Fund	-	-	-	-	N/A	-	-	-	0.00%
	Tree Replacement	-	-	-	-	N/A	-	-	-	0.00%
		\$ 1,240,856	\$ 1,156,328	\$ 890,000	\$ 519,167	49%	\$ 1,050,000	\$ 160,000	\$ 930,000	-11.43%
30851 General Insurance										
		\$ 335,805	\$ 322,233	\$ 349,375	\$ 257,583	74%	\$ 349,375	\$ -	\$ 359,689	2.95%
30906 Debt Retirement										
		217,397	216,884	3,000	2,878	36%	8,000	5,000	50,000	525.00%
10891 Contingency and Bad Debt Expense										
		133,760	404,950	450,000	(35,238)	-8%	450,000	-	400,000	-11.11%
90000 Major Capital Improvements										
		285,310	11,373	10,000	10,396	87%	12,000	2,000	84,585	604.88%
Total Fixed-Budget Items		\$ 2,213,128	\$ 2,111,768	\$ 1,702,375	\$ 754,786	40%	\$ 1,869,375	\$ 167,000	\$ 1,824,274	-2.41%
As a Percent of Total General Fund Expenditures		9.3%	9.0%	7.3%	6.1%		8.0%		7.6%	
Total General Fund		\$ 23,705,334	\$ 23,388,019	\$ 23,386,070	\$ 12,334,359	53%	\$ 23,314,254	\$ (71,816)	\$ 23,927,324	2.63%
Recap: Total General Fund By Expenditure Object										
5100	Salaries & Benefits	\$ 13,805,336	\$ 14,102,556	\$ 14,707,844	\$ 7,920,092	55%	\$ 14,494,240	\$ (213,604)	\$ 15,096,695	4.16%
5200	Operating Supplies	586,173	470,044	532,966	249,176	50%	500,495	(32,471)	549,941	9.88%
5300	Contractual Services	7,108,531	7,001,472	6,957,090	3,480,134	50%	6,944,408	(12,682)	6,982,414	0.55%
5400	Other Expenses	86,383	60,060	96,637	32,667	40%	81,818	(14,819)	81,505	-0.38%
5700	Capital Outlays	660,658	380,675	198,533	130,245	55%	235,293	36,760	236,769	0.63%
5900	All Other Financing Uses	1,458,253	1,373,212	893,000	522,045	49%	1,058,000	165,000	980,000	-7.37%
	Total General Fund	\$ 23,705,334	\$ 23,388,019	\$ 23,386,070	\$ 12,334,359	53%	\$ 23,314,254	\$ (71,816)	\$ 23,927,324	2.63%

City of Muskegon
Comparison of Revenues and Costs of Selected General Fund Functions

	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Revised Estimate 2005	Original Budget Estimate 2006
Sanitation						
Revenues						
Property taxes - sanitation	\$ 1,805,752	\$ 1,551,518	\$ 1,589,076	\$ 1,572,029	\$ 1,572,029	\$ 1,620,159
Sanitation stickers	49,856	62,704	50,000	43,908	60,000	60,000
	1,855,608	1,614,222	1,639,076	1,615,937	1,632,029	1,680,159
Expenditures						
General Sanitation	1,608,639	1,529,206	1,566,550	669,068	1,568,932	1,572,279
Recycling	233,308	159,996	165,027	66,204	165,027	163,527
	1,841,947	1,689,202	1,731,577	735,272	1,733,959	1,735,806
Excess (Shortfall)	\$ 13,661	\$ (74,980)	\$ (92,501)	\$ 880,665	\$ (101,930)	\$ (55,647)
Recreation						
Revenues						
Recreation program fees	\$ 116,174	\$ 105,895	\$ 126,000	\$ 58,062	\$ 100,000	\$ 100,000
	116,174	105,895	126,000	58,062	100,000	100,000
Expenditures						
General recreation	464,791	350,878	355,869	165,176	365,869	365,821
	464,791	350,878	355,869	165,176	365,869	365,821
Excess (Shortfall)	\$ (348,617)	\$ (244,983)	\$ (229,869)	\$ (107,114)	\$ (265,869)	\$ (265,821)
Cemetery						
Revenues						
Burial permits	\$ 103,564	\$ 102,702	\$ 110,000	\$ 55,572	\$ 110,000	\$ 110,000
Sale of cemetery lots	18,233	17,324	20,000	8,319	20,000	20,000
Sale of columbarium niches	-	1,000	-	-	-	-
Miscellaneous cemetery income	21,763	24,722	24,000	7,410	24,000	24,000
Cemetery perpetual care interest	61,360	46,209	60,000	13,322	60,000	60,000
	204,920	191,957	214,000	84,623	214,000	214,000
Expenditures						
	510,780	482,300	464,958	279,987	445,663	464,285
	510,780	482,300	464,958	279,987	445,663	464,285
Excess (Shortfall)	\$ (305,860)	\$ (290,343)	\$ (250,958)	\$ (195,364)	\$ (231,663)	\$ (250,285)
Parking						
Revenues						
Parking rentals	\$ 6,017	\$ 3,245	\$ 5,000	\$ 1,633	\$ 5,000	\$ 5,000
	6,017	3,245	5,000	1,633	5,000	5,000
Expenditures						
	255,356	27,341	35,040	11,971	36,790	25,000
	255,356	27,341	35,040	11,971	36,790	25,000
Excess (Shortfall)	\$ (249,339)	\$ (24,096)	\$ (30,040)	\$ (10,338)	\$ (31,790)	\$ (20,000)
Farmers' Market						
Revenues						
Flea market	\$ 31,867	\$ 31,998	\$ 29,000	\$ 13,100	\$ 29,000	\$ 29,000
Farmers market	29,880	25,829	32,000	17,374	32,000	32,000
	61,747	57,827	61,000	30,474	61,000	61,000
Expenditures						
	45,944	48,052	30,147	12,779	35,147	35,891
	45,944	48,052	30,147	12,779	35,147	35,891
Excess (Shortfall)	\$ 15,803	\$ 9,775	\$ 30,853	\$ 17,695	\$ 25,853	\$ 25,109
Inspections						
Revenues						
Rental property registration	\$ 4,905	\$ 14,584	\$ 10,000	\$ 8,590	\$ 10,000	\$ 10,000
Property Maintenance Inspection Fees	91,360	46,625	50,000	27,269	45,000	50,000
Building permits	275,642	350,102	275,000	221,598	275,000	275,000
Electrical permits	125,718	103,989	100,000	71,361	125,000	100,000
Plumbing permits	50,030	50,711	45,000	24,879	45,000	45,000
Mechanical permits	94,013	66,682	60,000	32,944	60,000	55,000
Site-plan review fee	780	2,700	1,000	(2,500)	2,300	2,300
Township electrical services	11,410	13,608	-	-	-	-
	653,858	649,001	541,000	384,141	562,300	537,300
Expenditures						
	947,561	999,056	932,324	495,487	961,988	999,117
	947,561	999,056	932,324	495,487	961,988	999,117
Excess (Shortfall)	\$ (293,703)	\$ (350,055)	\$ (391,324)	\$ (111,346)	\$ (399,688)	\$ (461,817)

NON-GENERAL FUND BUDGETS

Major Streets and State Trunklines Fund

Local Streets Fund

L.C. Walker Arena Fund

Budget Stabilization Fund

Land Reutilization Budget

Criminal Forfeitures Budget

Tree Replacement Budget

Local Development Finance Authority I Budget

Local Development Finance Authority II Budget

Local Development Finance Authority III Budget

Tax Increment Finance Authority Budget

Downtown Development Authority Budget

Sidewalk Improvement Fund

Public Improvement Fund

State Grants Fund

Marina & Launch Ramp Fund

Equipment Fund

Public Service Building Fund

Engineering Services Fund

General Insurance Fund

Water Fund

Sewer Fund

**City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds**

202 Major Streets and State Trunklines Fund

	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
Available Fund Balance - BOY	\$ 1,622,095	\$ 1,413,112	\$ 708,988	\$ 966,165		\$ 966,165	\$ 257,177	\$ 1,353,521		
Means of Financing										
Special assessments	\$ 358,650	\$ 296,857	\$ 250,000	\$ -		\$ 250,000	\$ -	\$ 250,000	0.00%	
Federal & state grants	5,836,478	3,792,437	3,962,000	3,049,152		3,200,000	(762,000)	2,551,295	-35.61%	
State shared revenue	2,499,758	2,760,477	2,848,312	1,133,692		2,848,312	-	2,870,653	0.78%	
Interest income	169,533	154,196	25,000	136,528		150,000	125,000	50,000	100.00%	
Operating transfers in	-	-	-	-		-	-	-	0.00%	
Other	439,276	301,740	300,000	9,021		300,000	-	300,000	0.00%	CDBG
	\$ 9,303,695	\$ 7,305,707	\$ 7,385,312	\$ 4,328,393		\$ 6,748,312	\$ (637,000)	\$ 6,021,948	-18.46%	
60900 Operating Expenditures										
Salaries & Benefits	\$ 617,857	\$ 723,868	\$ 1,095,613	\$ 418,885	52%	\$ 800,000	\$ (295,613)	\$ 1,117,911	2.04%	
Operating Supplies	165,364	230,145	209,200	122,053	58%	209,200	-	215,700	3.11%	
Contractual Services	963,237	1,097,375	853,406	614,710	65%	950,000	96,594	900,000	5.46%	
Other Expenses	5,351	5,795	4,000	3,764	94%	4,000	-	5,000	25.00%	
Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
Other Financing Uses	1,172,474	940,600	951,256	406,075	43%	951,256	-	963,360	1.27%	DEBT SERVICE (\$663,360) AND LOCAL ST TRANSFER (\$300,000)
	\$ 2,924,283	\$ 2,997,783	\$ 3,113,475	\$ 1,565,487	54%	\$ 2,914,456	\$ (199,019)	\$ 3,201,971	2.84%	
90000 Project Expenditures										
Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
Contractual Services	6,588,395	4,754,871	4,750,000	3,019,228	88%	3,446,500	(1,303,500)	3,642,777	-23.31%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
	\$ 6,588,395	\$ 4,754,871	\$ 4,750,000	\$ 3,019,228	88%	\$ 3,446,500	\$ (1,303,500)	\$ 3,642,777	-23.31%	
	\$ 9,512,678	\$ 7,752,654	\$ 7,863,475	\$ 4,584,715	72%	\$ 6,360,956	\$ 6,844,748		-12.96%	
Available Fund Balance - EOY	\$ 1,413,112	\$ 966,165	\$ 230,825	\$ 709,843		\$ 1,353,521	\$ 1,122,696	\$ 530,721		

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

203 Local Streets Fund

Available Fund Balance - BOY									
	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget
	\$ 9,701	\$ 145,641	\$ 438,799	\$ 265,129	\$	\$ 285,129	\$ (173,670)	\$ 229,817	
Means of Financing									
Special assessments	\$ 240,781	\$ 85,557	\$ 125,000	\$ -	\$	\$ 125,000	\$ -	\$ 125,000	0.00%
Federal & state grants	1,366,771	138,050	-	-	-	1,767,000	1,767,000	-	0.00%
Metro act fees	-	-	140,000	152,198	-	152,198	12,198	150,000	7.14%
State shared revenue	666,649	699,026	689,262	282,694	-	689,262	-	662,942	-3.82%
Interest income	15,133	24,065	15,000	16,427	-	20,000	5,000	10,000	-33.33%
Operating transfers in	1,370,000	920,000	780,000	280,000	-	1,017,000	237,000	780,000	0.00%
Other	586	135,116	180,000	887	-	160,000	(20,000)	5,000	-97.22%
	\$ 3,659,920	\$ 2,001,814	\$ 1,929,262	\$ 732,206	\$	\$ 3,930,460	\$ 2,001,198	\$ 1,732,942	-10.18%

60900 Operating Expenditures

Salaries & Benefits	\$ 486,434	\$ 651,827	\$ 452,272	\$ 345,457	58%	\$ 600,000	\$ 147,728	\$ 453,685	0.31%
Operating Supplies	129,511	120,889	110,000	46,005	42%	110,000	-	110,000	0.00%
Contractual Services	631,566	790,509	650,000	434,766	66%	656,120	6,120	619,964	-4.62%
Other Expenses	1,566	1,291	1,000	760	76%	1,000	-	1,000	0.00%
Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
Other Financing Uses	64,169	39,446	-	23,652	100%	23,652	23,652	-	0.00%
	\$ 1,313,246	\$ 1,603,962	\$ 1,213,272	\$ 850,640	61%	\$ 1,390,772	\$ 177,500	\$ 1,184,649	-2.36%

90000 Project Expenditures

Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
Contractual Services	2,210,734	278,364	945,000	371,242	14%	2,575,000	1,630,000	460,000	-51.32%
	\$ 2,210,734	\$ 278,364	\$ 945,000	\$ 371,242	14%	\$ 2,575,000	\$ 1,630,000	\$ 460,000	-51.32%
	\$ 3,523,980	\$ 1,882,326	\$ 2,158,272	\$ 1,221,882	31%	\$ 3,965,772	\$	\$ 1,644,649	-23.80%

Available Fund Balance - EOY

	\$ 145,641	\$ 265,129	\$ 209,789	\$ (224,547)	\$	\$ 229,817	\$ 20,028	\$ 318,110	
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City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

254 L.C. Walker Arena Fund

	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
Available Fund Balance - BOY	\$ 34,476	\$ 37,588	\$ (189,158)	\$ 38,314	\$	\$ 38,314	\$ 227,472	\$ 11,512		
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	-	\$	\$ -	\$ -	\$ -	0.00%	
Federal & state grants	-	-	-	-	-	-	-	-	0.00%	
State shared revenue	-	-	-	-	-	-	-	-	0.00%	
Charges for services	597,287	711,064	737,600	407,974		737,600	-	785,976	6.56%	
Interest income	1,331	1,493	500	-		2,000	1,500	500	0.00%	
Operating transfers in - General Fund	270,000	200,000	260,000	151,666		260,000	-	260,000	0.00%	
Operating transfers in - TIFA Fund	60,000	56,000	60,000	-		60,000	-	60,000	0.00%	
Operating transfers in - Insurance Fund	-	251,663	-	-		-	-	-	0.00%	
Other	3,066	6,103	1,000	2,922		3,500	2,500	450,000	44900.00%	CAPITAL IMPROVEMENT BONDS FOR CONFERENCE ROOM/EATERY
	\$ 931,684	\$ 1,226,323	\$ 1,059,100	\$ 562,562	\$	\$ 1,063,100	\$ 4,000	\$ 1,556,476	46.96%	
70805 Operating Expenditures										
Salaries & Benefits	\$ 12,394	\$ 11,892	\$ 13,764	-	N/A	\$ -	\$ (13,764)	\$ -	-100.00%	
Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%	
Contractual Services	916,178	965,410	1,010,000	687,650	65%	1,061,846	51,846	1,037,000	2.67%	
Other Expenses	-	-	-	1	10%	10	10	20	0.00%	
Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
Other Financing Uses	-	-	-	16,360	58%	28,046	28,046	28,046	0.00%	REPAYMENT OF ADVANCE FOR ENERGY IMPROVEMENTS
	\$ 928,572	\$ 977,302	\$ 1,023,764	\$ 704,011	65%	\$ 1,089,902	\$ 66,138	\$ 1,065,066	4.03%	
90000 Project Expenditures										
Operating Supplies	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	\$ -	0.00%	
Contractual Services	-	248,295	-	-	N/A	-	-	450,000	0.00%	
	\$ -	\$ 248,295	\$ -	-	N/A	\$ -	\$ -	\$ 450,000	0.00%	
	\$ 928,572	\$ 1,225,597	\$ 1,023,764	\$ 704,011	65%	\$ 1,089,902	\$	\$ 1,515,066	47.99%	
Available Fund Balance - EOY	\$ 37,588	\$ 38,314	\$ (153,822)	\$ (103,135)	\$	\$ 11,512	\$ 165,334	\$ 52,922		

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

257 Budget Stabilization Fund

Available Fund Balance - BOY									
	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget
									Comments
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Federal & state grants	-	-	-	-	-	-	-	-	0.00%
State shared revenue	-	-	-	-	-	-	-	-	0.00%
Charges for services	-	-	-	-	-	-	-	-	0.00%
Interest income	-	-	-	-	-	-	-	-	0.00%
Operating transfers in - General Fund	-	-	-	-	-	-	-	-	0.00%
Operating transfers in - TIFA Fund	-	-	-	-	-	-	-	-	0.00%
Operating transfers in - Insurance Fund	-	-	-	-	-	-	-	-	0.00%
Other	-	-	-	-	-	-	-	-	0.00%
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
70805 Operating Expenditures									
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
Contractual Services	-	-	-	-	N/A	-	-	-	0.00%
Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
Other Financing Uses	500,000	250,000	-	-	N/A	-	-	-	0.00%
	\$ 500,000	\$ 250,000	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
90000 Project Expenditures									
Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
Contractual Services	-	-	-	-	N/A	-	-	-	0.00%
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
	\$ 500,000	\$ 250,000	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
Available Fund Balance - EOY									
	\$ 1,500,000	\$ 1,250,000	\$ 1,000,000	\$ 1,250,000	\$ -	\$ 1,250,000	\$ 250,000	\$ 1,250,000	

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

260 Land Reutilization Fund

Available Fund Balance - BOY												
	\$	23,162	\$	23,576	\$	23,576	\$	23,875	\$	23,875	\$	23,875
Means of Financing												
Special assessments	\$	-	\$	-	\$	-	\$	-	\$	-	\$	- 0.00%
Federal & state grants	-	-	-	-	-	-	-	-	-	-	-	- 0.00%
State shared revenue	-	-	-	-	-	-	-	-	-	-	-	- 0.00%
Charges for services	-	-	-	-	-	-	-	-	-	-	-	- 0.00%
Interest income	414		299	500	339		500	-	500	500		0.00%
Operating transfers in - General Fund	-	-	-	-	-	-	-	-	-	-	-	- 0.00%
Operating transfers in - TIFA Fund	-	-	-	-	-	-	-	-	-	-	-	- 0.00%
Operating transfers in - Insurance Fund	-	-	-	-	-	-	-	-	-	-	-	- 0.00%
Other	-	-	-	500	-	-	500	-	500	500	-	0.00%
	\$	414	\$	299	\$	1,000	\$	1,000	\$	-	\$	1,000 0.00%
70805 Operating Expenditures												
5100 Salaries & Benefits	\$	-	\$	-	\$	-	N/A	\$	-	\$	-	- 0.00%
5200 Operating Supplies	-	-	-	-	-	-	N/A	-	-	-	-	- 0.00%
5300 Contractual Services	-	-	-	1,000	-	0%	1,000	-	1,000	1,000	-	0.00%
5400 Other Expenses	-	-	-	-	-	N/A	-	-	-	-	-	- 0.00%
5700 Capital Outlays	-	-	-	-	-	N/A	-	-	-	-	-	- 0.00%
5900 Other Financing Uses	-	-	-	-	-	N/A	-	-	-	-	-	- 0.00%
	\$	-	\$	-	\$	1,000	\$	1,000	\$	-	\$	1,000 0.00%
90000 Project Expenditures												
5200 Operating Supplies	\$	-	\$	-	\$	-	N/A	\$	-	\$	-	- 0.00%
5300 Contractual Services	-	-	-	-	-	-	N/A	-	-	-	-	- 0.00%
	\$	-	\$	-	\$	-	N/A	\$	-	\$	-	- 0.00%
	\$	-	\$	-	\$	1,000	\$	1,000	\$	-	\$	1,000 0.00%
Available Fund Balance - EOY												
	\$	23,576	\$	23,875	\$	23,576	\$	23,875	\$	299	\$	23,875

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

264 Criminal Forfeitures Fund

	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
Available Fund Balance - BOY	\$ 107,007	\$ 144,980	\$ 144,980	\$ 164,298		\$ 164,298	\$ 19,318	\$ 142,049		
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	-		\$ -	-	\$ -	0.00%	
Federal & state grants	-	-	-	-		-	-	-	0.00%	
State shared revenue	-	-	-	-		-	-	-	0.00%	
Charges for services	-	-	-	-		1,551	1,551	-	0.00%	
Interest income	1,880	1,784	1,000	2,284		3,200	2,200	1,000	0.00%	
Operating transfers in - General Fund	-	-	-	-		-	-	-	0.00%	
Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	0.00%	
Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	0.00%	
Other	38,064	22,530	9,000	1,551		9,000	-	9,000	0.00%	
	\$ 39,944	\$ 24,314	\$ 10,000	\$ 3,835		\$ 13,751	\$ 3,751	\$ 10,000	0.00%	
70805 Operating Expenditures										
Salaries & Benefits	\$ -	\$ -	\$ -	-	N/A	\$ -	-	\$ -	0.00%	
Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%	
Contractual Services	1,971	4,996	10,000	1,698	5%	33,000	23,000	45,000	350.00%	BULLET-PROOF VESTS (2005); RIOT GEAR (2006)
Other Expenses	-	-	-	-	N/A	-	-	-	0.00%	
Capital Outlays	-	-	-	2,334	78%	3,000	3,000	18,000	0.00%	VIDEO ANALYSIS SOFTWARE
Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
	\$ 1,971	\$ 4,996	\$ 10,000	\$ 4,032	11%	\$ 36,000	\$ 26,000	\$ 63,000	530.00%	
90000 Project Expenditures										
Operating Supplies	\$ -	\$ -	\$ -	-	N/A	\$ -	-	\$ -	0.00%	
Contractual Services	-	-	-	-	N/A	-	-	-	0.00%	
	\$ -	\$ -	\$ -	-	N/A	\$ -	-	\$ -	0.00%	
	\$ 1,971	\$ 4,996	\$ 10,000	\$ 4,032	11%	\$ 36,000	\$ -	\$ 63,000	530.00%	
Available Fund Balance - EOY	\$ 144,980	\$ 164,298	\$ 144,980	\$ 164,101		\$ 142,049	\$ (2,931)	\$ 89,049		

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

285 Tree Replacement Fund

Available Fund Balance - BOY		Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
\$		7,630	12,434	12,434	12,293	\$	12,293	\$ (141)	\$ 13,447		
Means of Financing											
Special assessments	\$	-	-	-	-	\$	-	-	-	0.00%	
Federal & state grants		4,000	4,000	3,000	-		3,000	-	3,000	0.00%	
State shared revenue		-	-	-	-		-	-	-	0.00%	
Charges for services		1,047	100	-	1,100		1,100	1,100	-	0.00%	
Interest income		157	139	-	171		200	200	200	0.00%	
Operating transfers in - General Fund		-	-	-	-		-	-	-	0.00%	
Operating transfers in - TIFA Fund		-	-	-	-		-	-	-	0.00%	
Operating transfers in - Insurance Fund		-	-	-	-		-	-	-	0.00%	
Other		-	-	-	-		-	-	-	0.00%	
\$		5,204	4,239	3,000	1,271	\$	4,300	1,300	3,200	6.67%	
70805 Operating Expenditures											
Salaries & Benefits	\$	-	-	-	-	N/A	-	-	-	0.00%	
Operating Supplies		-	-	-	-	N/A	-	-	-	0.00%	
Contractual Services		400	4,380	3,000	3,146	100%	3,146	146	3,000	0.00%	
Other Expenses		-	-	-	-	N/A	-	-	-	0.00%	
Capital Outlays		-	-	-	-	N/A	-	-	-	0.00%	
Other Financing Uses		-	-	-	-	N/A	-	-	-	0.00%	
\$		400	4,380	3,000	3,146	100%	3,146	146	3,000	0.00%	
90000 Project Expenditures											
Operating Supplies	\$	-	-	-	-	N/A	-	-	-	0.00%	
Contractual Services		-	-	-	-	N/A	-	-	-	0.00%	
\$		-	-	-	-	N/A	-	-	-	0.00%	
\$		400	4,380	3,000	3,146	100%	3,146	-	3,000	0.00%	
Available Fund Balance - EOY		12,434	12,283	12,434	10,418	\$	13,447	1,013	\$ 13,647		

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

289 Local Development Finance Authority I Fund - Port City Industrial Park

Available Fund Balance - BOY									
	\$	299 \$	301 \$	311 \$	301	\$	301 \$	(10) \$	311
Means of Financing									
Property taxes	\$	- \$	- \$	- \$	-	\$	- \$	- \$	- 0.00%
Federal & state grants		-	-	-	-		-	-	- 0.00%
State shared revenue		-	-	-	-		-	-	- 0.00%
Charges for services		-	-	-	-		-	-	- 0.00%
Interest income		2	-	10	7		10	-	10 0.00%
Operating transfers in - General Fund		-	-	-	-		-	-	- 0.00%
Operating transfers in - TIFA Fund		-	-	-	-		-	-	- 0.00%
Operating transfers in - Insurance Fund		-	-	-	-		-	-	- 0.00%
Other		-	-	-	-		-	-	- 0.00%
	\$	2 \$	- \$	10 \$	7	\$	10 \$	- \$	10 0.00%
Operating Expenditures									
70805 Salaries & Benefits	\$	- \$	- \$	- \$	-	N/A	- \$	- \$	- 0.00%
5200 Operating Supplies		-	-	-	-	N/A	-	-	- 0.00%
5300 Contractual Services		-	-	-	-	N/A	-	-	- 0.00%
5400 Other Expenses		-	-	-	-	N/A	-	-	- 0.00%
5700 Capital Outlays		-	-	-	-	N/A	-	-	- 0.00%
5900 Other Financing Uses		-	-	-	-	N/A	-	-	- 0.00%
	\$	- \$	- \$	- \$	-	N/A	- \$	- \$	- 0.00%
Project Expenditures									
90000 Operating Supplies	\$	- \$	- \$	- \$	-	N/A	- \$	- \$	- 0.00%
5300 Contractual Services		-	-	-	-	N/A	-	-	- 0.00%
	\$	- \$	- \$	- \$	-	N/A	- \$	- \$	- 0.00%
	\$	- \$	- \$	- \$	-	N/A	- \$	- \$	- 0.00%
Available Fund Balance - EOY									
	\$	301 \$	301 \$	321 \$	308	\$	311 \$	(10) \$	321

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

288 Local Development Finance Authority II Fund - Medendorp Industrial Park

Available Fund Balance - BOY									
	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget
	\$ 281,947	\$ 20,813	\$ 20,813	\$ 21,795	\$	\$ 21,795	\$ 982	\$ 22,145	
Means of Financing									
Property taxes	\$ 1,097,989	\$ -	\$ -	-	\$	-	\$ -	-	0.00%
Federal & state grants	-	-	-	-	-	-	-	-	0.00%
State shared revenue	-	-	-	-	-	-	-	-	0.00%
Charges for services	-	-	-	-	-	-	-	-	0.00%
Interest income	14,025	1,381	-	281	-	350	350	350	0.00%
Operating transfers in - General Fund	-	-	-	-	-	-	-	-	0.00%
Operating transfers in - TIFA Fund	-	-	-	-	-	-	-	-	0.00%
Operating transfers in - Insurance Fund	-	-	-	-	-	-	-	-	0.00%
Other	-	-	-	-	-	-	-	-	0.00%
	\$ 1,112,014	\$ 1,381	\$ -	\$ 281	\$	\$ 350	\$ 350	\$ 350	0.00%
70805 Operating Expenditures									
Salaries & Benefits	\$ -	\$ -	\$ -	-	N/A	-	\$ -	-	0.00%
Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
Contractual Services	499,273	399	-	-	N/A	-	-	-	0.00%
Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
Other Financing Uses	873,875	-	-	-	N/A	-	-	-	0.00%
	\$ 1,373,148	\$ 399	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
90000 Project Expenditures									
Operating Supplies	\$ -	\$ -	\$ -	-	N/A	-	\$ -	-	0.00%
Contractual Services	-	-	-	-	N/A	-	-	-	0.00%
	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	\$ -	0.00%
	\$ 1,373,148	\$ 399	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
Available Fund Balance - EOY									
	\$ 20,813	\$ 21,795	\$ 20,813	\$ 22,076	\$	\$ 22,145	\$ 1,332	\$ 22,495	

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

290 Local Development Finance Authority III Fund - Edison Landing (Smartzone)

Available Fund Balance - BOY										
	\$	4,282,591	\$	643,874	\$	488,727	\$	465,160	\$	277,933
Means of Financing										
Property taxes	\$	-	\$	10,585	\$	40,000	\$	11,620	\$	17,908
Federal & state grants	-	-	-	-	-	-	-	-	-	-
State shared revenue	-	-	-	-	-	-	-	-	-	-
Charges for services	-	-	-	-	-	-	-	-	-	-
Interest income	51,385		16,199		10,000		7,000		(3,000)	4,000
Operating transfers in - General Fund	-	-	-	-	-	-	-	-	-	-
Operating transfers in - TIFA Fund	-	-	-	-	-	-	-	-	-	-
Operating transfers in - Insurance Fund	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
	\$	51,385	\$	26,784	\$	50,000	\$	18,620	\$	21,908
										-56.18%
70805 Operating Expenditures										
Salaries & Benefits	\$	-	\$	-	\$	-	\$	-	\$	-
Operating Supplies	-	-	-	-	-	-	-	-	-	-
Contractual Services	5,500		-		-		700		700	700
Other Expenses	-	-	-	-	-	-	-	-	-	-
Capital Outlays	-	-	-	-	-	-	-	-	-	-
Other Financing Uses	205,147		205,498		205,147		205,147		205,147	205,147
	\$	210,647	\$	205,498	\$	205,147	\$	205,847	\$	205,847
										0.34%
90000 Project Expenditures										
Operating Supplies	\$	-	\$	-	\$	-	\$	-	\$	-
Contractual Services	3,479,455		-		-		-		-	-
	\$	3,479,455	\$	-	\$	-	\$	-	\$	-
	\$	3,680,102	\$	205,498	\$	205,147	\$	205,847	\$	205,847
										0.34%
Available Fund Balance - EOY										
	\$	643,874	\$	465,160	\$	333,580	\$	277,933	\$	93,994

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

305 Tax Increment Finance Authority Fund

Available Fund Balance - BOY									
	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget
	\$	\$	\$	\$		\$	\$	\$	
Means of Financing									
Property taxes	\$ 60,054	\$ 57,959	\$ 59,500	\$ 59,706		\$ 59,706	\$ 206	\$ 58,744	-1.27%
Federal & state grants	-	-	-	-		-	-	-	0.00%
State shared revenue	-	-	-	-		-	-	-	0.00%
Charges for services	-	-	-	-		-	-	-	0.00%
Interest income	1,038	333	500	295		300	(200)	300	-40.00%
Operating transfers in - General Fund	-	-	-	-		-	-	-	0.00%
Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	0.00%
Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	0.00%
Other	-	-	-	-		-	-	-	0.00%
	\$ 61,092	\$ 58,292	\$ 60,000	\$ 60,001		\$ 60,006	\$ 6	\$ 59,044	-1.59%
70805 Operating Expenditures									
Salaries & Benefits	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	-	0.00%
Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
Contractual Services	-	-	-	-	N/A	-	-	-	0.00%
Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
Other Financing Uses	120,000	56,000	60,000	-	0%	60,000	-	60,000	0.00%
	\$ 120,000	\$ 56,000	\$ 60,000	-	0%	\$ 60,000	\$ -	\$ 60,000	0.00%
90000 Project Expenditures									
Operating Supplies	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	-	0.00%
Contractual Services	-	-	-	-	N/A	-	-	-	0.00%
	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	-	0.00%
	\$ 120,000	\$ 56,000	\$ 60,000	-	0%	\$ 60,000	\$ -	\$ 60,000	0.00%
Available Fund Balance - EOY									
	\$ 849	\$ 3,141	\$ 849	\$ 63,142		\$ 3,147	\$ 2,298	\$ 2,191	

**City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds**

394 Downtown Development Authority Fund										
Available Fund Balance - BOY	\$	(67,098)	\$	199,649	\$	199,649	\$	435,306	\$	435,306
Means of Financing										
Property taxes	\$	698,180	\$	686,302	\$	545,000	\$	726,397	\$	726,397
Federal & state grants	-	-	-	-	-	-	-	-	-	-
State proposal A reimbursement revenue	-	-	-	-	-	-	-	290,728	290,728	115,315
Charges for services	-	-	-	-	-	-	-	-	-	-
Interest income	4,879	5,182	5,000	8,161	10,000	5,000	5,000	5,000	5,000	5,000
Operating transfers in - General Fund	-	-	-	-	-	-	-	-	-	-
Operating transfers in - TIFA Fund	-	-	-	-	-	-	-	-	-	-
Operating transfers in - Insurance Fund	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
	\$	703,059	\$	691,484	\$	550,000	\$	734,558	\$	1,027,125
									\$	477,125
									\$	564,095
										1.65%
70805 Operating Expenditures										
Salaries & Benefits	\$	-	\$	-	\$	-	\$	-	\$	-
Operating Supplies	-	-	-	-	-	-	-	-	-	-
Contractual Services	108,820	115,084	350,000	250	478,183	128,183	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-
Capital Outlays	-	-	-	-	-	-	-	-	-	-
Other Financing Uses	337,492	340,743	350,000	84,279	562,045	212,045	564,095	564,095	564,095	564,095
	\$	446,312	\$	455,827	\$	700,000	\$	84,529	\$	1,040,228
									\$	340,228
										61.17%
										-19.42%
90000 Project Expenditures										
Operating Supplies	\$	-	\$	-	\$	-	\$	-	\$	-
Contractual Services	-	-	-	-	-	-	-	-	-	-
	\$	-	\$	-	\$	-	\$	-	\$	-
	\$	446,312	\$	455,827	\$	700,000	\$	84,529	\$	1,040,228
									\$	564,095
										-19.42%
Available Fund Balance - EOY										
	\$	199,649	\$	435,306	\$	49,649	\$	1,085,335	\$	422,203
									\$	372,554
										417,203

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

403 Sidewalk Improvement Fund

Available Fund Balance - BOY																
	\$	(55,002)	\$	1,032,893	\$	916,395	\$	1,024,303	\$	1,024,303	\$	107,908	\$	841,303		
Means of Financing																
Special assessments	\$	345,052	\$	321,050	\$	400,000	\$	-	\$	350,000	\$	(50,000)	\$	300,000	-25.00%	
Federal & state grants		-		-		-		-		-		-		-	0.00%	
State shared revenue		-		-		-		-		-		-		-	0.00%	
Charges for services		-		-		-		-		-		-		-	0.00%	
Interest income	66,211	60,546	50,000	67,268	75,000	25,000	60,000	20.00%								
Operating transfers in	89,218	238,511	30,000	24,517	30,000	-	-	-100.00%								
Other	1,578,012	-	-	-	-	-	-	0.00%						-	0.00%	
	\$	2,078,493	\$	620,107	\$	480,000	\$	91,785	\$	455,000	\$	(25,000)	\$	360,000	-25.00%	
30906 Operating Expenditures																
Salaries & Benefits	\$	-	\$	-	\$	-	\$	-	N/A	\$	-	\$	-	-	0.00%	
Operating Supplies		-		-		-		-	N/A		-		-	-	0.00%	
Contractual Services	1,013	-	-	950	95%	1,000	1,000	0.00%					-	-	0.00%	
Other Expenses		-		-		-		-	N/A		-		-	-	0.00%	
Capital Outlays		-		-		-		-	N/A		-		-	-	0.00%	
Other Financing Uses	291,956	454,578	408,333	404,064	86%	472,000	63,667	433,175	6.08%							
	\$	292,969	\$	454,578	\$	408,333	\$	405,014	86%	\$	473,000	\$	64,667	\$	433,175	6.08%
90000 Project Expenditures																
Operating Supplies	\$	-	\$	-	\$	-	\$	-	N/A	\$	-	\$	-	-	0.00%	
Contractual Services	697,629	174,119	200,000	157,456	95%	165,000	(35,000)	-	-100.00%				-	-	0.00%	
Other Expenses		-		-		-		-	N/A		-		-	-	0.00%	
Other Financing Uses		-		-		-		-	N/A		-		-	-	0.00%	
	\$	697,629	\$	174,119	\$	200,000	\$	157,456	95%	\$	165,000	\$	(35,000)	\$	-	-100.00%
	\$	990,598	\$	628,697	\$	608,333	\$	562,470	88%	\$	638,000	\$	433,175		-28.79%	
Available Fund Balance - EOY																
	\$	1,032,893	\$	1,024,303	\$	788,062	\$	553,618		\$	841,303	\$	53,241	\$	768,128	

City of Muskegon Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

404 Public Improvement Fund

Available Fund Balance - BOY		Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
		\$ 985,797	\$ 1,408,432	\$ 553,783	\$ 926,621		\$ 926,621	\$ 372,838	\$ 594,745		
Means of Financing											
Special assessments	\$ -	\$ -	\$ -	\$ -	-		\$ -	\$ -	\$ -	0.00%	
Property taxes	-	-	-	-	-		-	-	-	0.00%	
Federal & state grants	390,600	-	-	-	-		-	-	-	0.00%	
Contributions	-	303,011	-	-	-		-	-	-	0.00%	
Fisherman's Landing Repayment	-	-	-	-	-		10,000	10,000	10,000	0.00%	
Sales of Property	47,939	260,442	-	150,000	83,269		150,000	-	150,000	0.00%	SEAWAY INDUSTRIAL AND OTHER LAND SALES
Interest income	16,347	10,499	-	6,000	13,265		18,000	12,000	10,000	66.67%	
Operating transfers in	150,000	1,080,000	-	150,000	87,500		250,000	100,000	250,000	66.67%	GENERAL FUND TRANSFER - FIRE EQUIPMENT RESERVE (\$150,000); FROM DDA FOR ULA REPAYMENT (\$100,000)
Other	75,454	44,012	-	-	605,824		605,824	605,824	2,950,000	0.00%	CAPITAL IMPROVEMENT BONDS FOR CENTRAL FIRE STATION AND REIMBURSEMENT FOR FISHERMAN'S LANDING IMPROVEMENTS
	\$ 680,340	\$ 1,697,964	\$ 306,000	\$ 789,858	\$ 1,033,824		\$ 727,824	\$ 3,370,000	1001.31%		
30936 Operating Expenditures											
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	\$ -	0.00%	
Operating Supplies	-	-	-	-	-	N/A	-	-	-	0.00%	
Contractual Services	-	-	5,000	-	-	0%	5,000	-	5,000	0.00%	
Other Expenses	-	-	-	-	-	N/A	-	-	-	0.00%	
Capital Outlays	-	-	-	-	-	N/A	-	-	-	0.00%	
Other Financing Uses	150,000	289,240	50,000	-	-	0%	154,700	104,700	242,035	384.07%	URBAN LAND ASSEMBLY (ULA) LOAN PAYMENT; FIRE EQPT INSTALLMENT PURCHASE PAYMENTS
	\$ 150,000	\$ 289,240	\$ 55,000	\$ -	\$ -	0%	\$ 159,700	\$ 104,700	\$ 247,035	349.15%	
90000 Project Expenditures											
Operating Supplies	\$ -	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	\$ -	0.00%	
Contractual Services	9,437	1,890,535	-	-	-	N/A	-	-	-	0.00%	
Other Expenses	-	-	-	-	-	N/A	-	-	-	0.00%	
Capital Outlays	98,268	-	-	-	159,987	13%	1,206,000	1,206,000	2,800,000	0.00%	2005 FIRE TRUCK PURCHASE, FISHERMAN'S LANDING, 2006 CENTRAL FIRE STATION
	\$ 107,705	\$ 1,890,535	\$ -	\$ -	\$ 159,987	13%	\$ 1,206,000	\$ 1,206,000	\$ 2,800,000	0.00%	
	\$ 257,705	\$ 2,179,775	\$ 55,000	\$ 159,987	\$ 159,987	12%	\$ 1,365,700	\$ 3,047,035	\$ 5440.06%		
Available Fund Balance - EOY		\$ 1,408,432	\$ 926,621	\$ 804,763	\$ 1,556,492		\$ 594,745	\$ (210,038)	\$ 917,710		

**City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds**

482 State Grants Fund

Available Fund Balance - BOY									
	\$	-	\$	1,519	\$	1,519	\$	1,607	\$
							88	\$	1,607
Means of Financing									
Special assessments	\$	-	\$	-	\$	-	\$	-	0.00%
Federal & state grants	882,403	1,278,367	2,975,000	43,948	571,794	(2,403,206)	3,270,000	9.92%	
Sales of Property	-	-	-	-	-	-	-	0.00%	
Interest income	-	-	-	-	-	-	-	0.00%	
Operating transfers in	235,242	351,229	-	-	-	-	-	0.00%	
Other	25,000	29,980	425,000	-	-	(425,000)	500,000	17.65%	BOND PROCEEDS FOR LOCAL MATCH
	\$	1,142,645	\$	1,659,576	\$	3,400,000	\$	3,770,000	10.88%

30936 Operating Expenditures

Salaries & Benefits	\$	-	\$	-	\$	-	\$	-	0.00%
Operating Supplies	-	-	-	-	-	-	-	0.00%	
Contractual Services	-	-	-	-	-	-	-	0.00%	
Other Expenses	-	-	-	-	-	-	-	0.00%	
Capital Outlays	-	-	-	-	-	-	-	0.00%	
Other Financing Uses	-	2,802	-	-	-	-	-	0.00%	TRANSFER TO LOCAL STREET FOR SMARTZONE INFRASTRUCTURE
	\$	-	\$	2,802	\$	-	\$	-	0.00%

90000 Project Expenditures

Operating Supplies	\$	-	\$	-	\$	-	\$	-	0.00%
Contractual Services	1,141,126	1,656,686	-	-	-	-	-	0.00%	
Capital Outlays	-	-	3,400,000	249,861	44%	571,794	(2,828,206)	3,770,000	10.88%
	\$	1,141,126	\$	1,656,686	\$	3,400,000	\$	3,770,000	10.88%
	\$	1,141,126	\$	1,659,488	\$	3,400,000	\$	3,770,000	10.88%

Available Fund Balance - EOY

	\$	1,519	\$	1,607	\$	1,519	\$	1,607	
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**City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds**

	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
594 Marina & Launch Ramp Fund										
Available Cash Balance -BOY	\$ (183,560)	\$ (20,982)	\$ 16,171	\$ (24,263)	\$	\$ (24,263)	\$ (40,434)	\$ 31,795		
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	\$ -	\$	\$ -	\$ -	\$ -	0.00%	
Federal & state grants	256,612	11,388	1,000,000	-		500,000	(500,000)	500,000	-50.00%	
State shared revenue	-	-	-	-		-	-	-	0.00%	
Charges for services	263,880	256,297	285,000	168,574		300,000	15,000	285,000	0.00%	
Interest income	-	-	-	-		-	-	-	0.00%	
Operating transfers in	-	40,000	-	-		30,000	30,000	40,000	0.00%	
Other	10,378	10,684	1,000,000	-		-	(1,000,000)	1,000,000	0.00%	BOND FOR LOCAL GRANT MATCH
	\$ 530,870	\$ 318,369	\$ 2,285,000	\$ 168,574	\$	\$ 830,000	\$ (1,455,000)	\$ 1,825,000	-20.13%	
70756 Operating Expenditures										
Salaries & Benefits	\$ 113,876	\$ 120,467	\$ 119,852	\$ 59,656	48%	\$ 125,417	\$ 5,565	\$ 113,830	-5.02%	
Operating Supplies	20,491	15,196	12,625	5,351	42%	12,625	-	11,900	-5.74%	
Contractual Services	130,577	148,288	129,200	74,593	55%	135,300	6,100	123,988	-4.03%	
Other Expenses	-	360	-	31	31%	100	100	-	0.00%	
Capital Outlays	841	1,611	-	139	28%	500	500	-	0.00%	
Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
Other Cash Uses (e.g. Debt Principal)	(21,576)	8,011	-	-	N/A	-	-	-	0.00%	
	\$ 244,209	\$ 293,933	\$ 261,677	\$ 139,770	51%	\$ 273,942	\$ 12,265	\$ 249,718	-4.57%	
90000 Project Expenditures										
Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
Contractual Services	124,083	27,717	-	-	N/A	-	-	-	0.00%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
Capital Outlays	-	-	2,000,000	21,876	4%	500,000	(1,500,000)	1,500,000	-25.00%	
	\$ 124,083	\$ 27,717	\$ 2,000,000	\$ 21,876	4%	\$ 500,000	\$ (1,500,000)	\$ 1,500,000	-25.00%	
	\$ 368,292	\$ 321,650	\$ 2,261,677	\$ 161,646	21%	\$ 773,942	\$	\$ 1,749,718	-22.64%	
Available Cash Balance -EOY	\$ (20,982)	\$ (24,263)	\$ 39,494	\$ (17,335)	\$	\$ 31,795	\$ (7,699)	\$ 107,077		

**City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds**

661 Equipment Fund

Available Cash Balance - BOY									
	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget
	\$ 657,212	\$ 936,872	\$ 1,131,313	\$ 1,496,543		\$ 1,496,543	\$ 365,230	\$ 1,648,342	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	0.00%
Federal & state grants	-	-	-	-		-	-	-	0.00%
State shared revenue	-	-	-	-		-	-	-	0.00%
Charges for services	2,299,746	2,393,337	2,300,000	1,510,515		2,300,000	-	2,300,000	0.00%
Interest income	12,813	13,379	10,000	20,461		22,000	12,000	15,000	50.00%
Operating transfers in	-	-	-	-		-	-	-	0.00%
Other	110,057	36,834	100,000	160,970		175,000	75,000	100,000	0.00%
	\$ 2,422,616	\$ 2,443,550	\$ 2,410,000	\$ 1,691,946		\$ 2,497,000	\$ 87,000	\$ 2,415,000	0.21%
OUTSIDE SALES OF FUEL ETC.									

60932 Operating Expenditures

5100 Salaries & Benefits	\$ 456,014	\$ 461,122	\$ 464,829	\$ 284,563	61%	\$ 464,829	\$ -	\$ 501,083	7.80%
5200 Operating Supplies	567,402	556,047	524,400	298,579	57%	524,400	-	551,800	5.23%
5300 Contractual Services	498,770	487,534	537,822	307,367	57%	537,822	-	574,187	6.76%
5400 Other Expenses	3,899	3,709	5,080	2,275	45%	5,080	-	4,500	-11.42%
5700 Capital Outlays	600,648	434,743	799,400	428,312	53%	813,070	13,670	965,000	20.72%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
Other Cash Uses (e.g. Debt Principal)	16,223	(59,276)	-	-	N/A	-	-	-	0.00%
	\$ 2,142,956	\$ 1,883,879	\$ 2,331,531	\$ 1,321,096	56%	\$ 2,345,201	\$ 13,670	\$ 2,596,570	11.37%

90000 Project Expenditures

5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5300 Contractual Services	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
	\$ 2,142,956	\$ 1,883,879	\$ 2,331,531	\$ 1,321,096	56%	\$ 2,345,201	\$	\$ 2,596,570	11.37%

Available Cash Balance - EOY

	\$ 936,872	\$ 1,496,543	\$ 1,209,782	\$ 1,867,393		\$ 1,648,342	\$ 438,560	\$ 1,466,772	
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City of Muskegon Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

642 Public Service Building Fund

Available Cash Balance -BOY		Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
		\$ (75,628)	\$ 124,264	\$ 32,554	\$ 80,971	\$	\$ 80,971	\$ 48,417	\$ 73,842		
Means of Financing											
Special assessments	\$	-	\$ -	\$ -	-	\$	-	\$ -	\$ -	0.00%	
Federal & state grants	-	-	-	-	-	-	-	-	-	0.00%	
State shared revenue	-	-	-	-	-	-	-	-	-	0.00%	
Charges for services	612,766	569,872	569,872	569,872	332,426		569,872	-	581,270	2.00%	INTERDEPARTMENTAL RENTAL CHARGES
Interest income	315	991	-	-	1,421		1,600	1,600	1,000	0.00%	
Operating transfers in	-	-	-	-	-		-	-	-	0.00%	
Other	14	177	-	-	-		-	-	-	0.00%	
	\$	613,095	\$ 571,040	\$ 569,872	\$ 333,847	\$	\$ 571,472	\$ 1,600	\$ 582,270	2.18%	
60442 Operating Expenditures											
Salaries & Benefits	\$	186,589	\$ 230,462	\$ 214,644	\$ 113,513	53%	\$ 214,644	\$ -	\$ 202,690	-5.57%	
Operating Supplies	21,924	20,467	25,056	25,056	10,956	44%	25,056	-	27,900	11.35%	
Contractual Services	259,163	240,712	264,901	264,901	129,133	49%	264,901	-	270,588	2.15%	
Other Expenses	(18,515)	5,222	500	500	-	0%	4,000	3,500	1,000	100.00%	
Capital Outlays	32,813	124,476	70,000	70,000	8,402	12%	70,000	-	26,200	-62.57%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
Other Financing Uses	-	-	-	-	-	N/A	-	-	-	0.00%	
Other Cash Uses and Adjustments (e.g. Debt Principal)	(68,771)	(7,006)	-	-	-	N/A	-	-	-	0.00%	
	\$	413,203	\$ 614,333	\$ 575,101	\$ 262,004	45%	\$ 578,601	\$ 3,500	\$ 528,378	-8.12%	
90000 Project Expenditures											
Operating Supplies	\$	-	\$ -	\$ -	-	N/A	\$ -	\$ -	\$ -	0.00%	
Contractual Services	-	-	-	-	-	N/A	-	-	50,000	0.00%	
Capital Outlays	-	-	-	-	-	N/A	-	-	-	0.00%	
	\$	-	\$ -	\$ -	-	N/A	\$ -	\$ -	\$ 50,000	0.00%	
	\$	413,203	\$ 614,333	\$ 575,101	\$ 262,004	45%	\$ 578,601		\$ 578,378	0.57%	
Available Cash Balance -EOY											
	\$	124,264	\$ 80,971	\$ 27,325	\$ 152,814		\$ 73,842	\$ 46,517	\$ 77,734		

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

643 Engineering Services Fund

Available Cash Balance - BOY																
	\$	101,200	\$	86,869	\$	16,826	\$	74,410	\$	74,410	\$	57,584	\$	74,866		
Means of Financing																
Special assessments	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%	
Federal & state grants		-		-		-		-		-		-		-	0.00%	
State shared revenue		-		-		-		-		-		-		-	0.00%	
Charges for services	516,169	487,233	565,000	354,013			565,000	-	565,000	0.00%	INTERDEPARTMENTAL CHARGES				565,000	0.00%
Interest income	1,788	1,018	1,500	1,064			1,500	-	1,500	0.00%		-		1,500	0.00%	
Operating transfers in		-		-		-		-		-		-		-	0.00%	
Other	6,308	25,332	50,000	-			25,000	(25,000)	25,000	-50.00%		-		25,000	-50.00%	
	\$	524,265	\$	513,583	\$	616,500	\$	355,077	\$	591,500	\$	(25,000)	\$	591,500	-4.06%	
60447 Operating Expenditures																
5100 Salaries & Benefits	\$	362,839	\$	361,330	\$	459,364	\$	216,719	53%	\$	410,000	\$	(49,364)	\$	457,797	-0.34%
5200 Operating Supplies	18,514	16,768	22,095	12,773	64%		20,000	(2,095)	18,645	-15.61%				18,645	-15.61%	
5300 Contractual Services	149,159	133,938	139,244	76,805	55%		139,244	-	125,962	-9.54%				125,962	-9.54%	
5400 Other Expenses	2,896	1,900	2,800	511	18%		2,800	-	2,500	-10.71%				2,500	-10.71%	
5700 Capital Outlays	15,265	6,574	9,700	11,705	106%		11,000	1,300	8,900	-8.25%				8,900	-8.25%	
5900 Other Financing Uses		-		-	N/A		-		-	0.00%				-	0.00%	
Other Cash Uses and Adjustments (e.g. Debt Principal)																
	\$	538,596	\$	526,042	\$	633,203	\$	318,513	55%	\$	583,044	\$	(50,159)	\$	613,804	-3.06%
90000 Project Expenditures																
5200 Operating Supplies	\$	-	\$	-	\$	-	\$	-	N/A	\$	-	\$	-	\$	-	0.00%
5300 Contractual Services		-		-		-		7,161	90%	8,000	8,000			-	-	0.00%
5700 Capital Outlays		-		-		-		-	N/A		-			-	-	0.00%
	\$	-	\$	-	\$	-	\$	7,161	90%	\$	8,000	\$	8,000	\$	-	0.00%
	\$	538,596	\$	526,042	\$	633,203	\$	325,674	55%	\$	591,044	\$		\$	613,804	-3.06%
Available Cash Balance - EOY																
	\$	86,869	\$	74,410	\$	123	\$	103,813		\$	74,866	\$	74,743	\$	52,562	

City of Muskegon
Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

677 General Insurance Fund

Available Cash Balance - BOY		Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
		\$ 884,953	\$ 902,877	\$ 1,050,093	\$ 654,597		\$ 654,597	\$ (395,496)	\$ 760,046		
Means of Financing											
Special assessments	\$ -	\$ -	\$ -	\$ -	-		\$ -	\$ -	\$ -	0.00%	
Federal & state grants	-	-	-	-	-		-	-	-	0.00%	
State shared revenue	-	-	-	-	-		-	-	-	0.00%	
Charges for services	2,449,390	2,565,881	2,792,318	2,792,318	1,545,820		2,792,318	-	2,680,057	-4.02%	INTERDEPARTMENTAL CHARGES
Interest income	11,560	9,240	12,000	12,000	7,168		12,000	-	12,000	0.00%	
Medicare Part D Rx Reimbursement	-	-	-	-	-		-	-	20,000	0.00%	
Repayment of DDA Advance	-	-	41,933	41,933	-		41,933	-	41,933	0.00%	
Operating transfers in	1,179,938	1,240,959	1,300,000	1,300,000	-		1,350,000	50,000	1,300,000	0.00%	TRANSFER FROM PENSION FUNDS FOR RETIREE HEALTH COSTS
Other	127,635	137,914	25,000	25,000	79,283		85,000	60,000	50,000	100.00%	
	\$ 3,768,523	\$ 3,963,994	\$ 4,171,251	\$ 4,171,251	\$ 1,632,271		\$ 4,281,251	\$ 4,256,251	\$ 4,103,990	-1.61%	
30851 Operating Expenditures											
Salaries & Benefits	\$ 178,181	\$ 30,330	\$ 32,484	\$ 32,484	\$ 14,416	44%	\$ 32,484	\$ -	\$ 31,937	-1.68%	
Operating Supplies	143	-	-	-	-	N/A	-	-	-	0.00%	
Contractual Services	3,354,562	3,576,019	4,092,318	4,092,318	2,394,055	58%	4,142,318	50,000	3,980,057	-2.74%	
Other Expenses	363	-	500	500	-	0%	500	-	500	0.00%	
Capital Outlays	1,148	-	500	500	-	0%	500	-	500	0.00%	
Other Financing Uses	-	251,663	-	-	-	N/A	-	-	-	0.00%	
Other Cash Uses and Adjustments (e.g. Debt Principal)	216,202	344,262	-	-	-	N/A	-	-	-	0.00%	
	\$ 3,750,599	\$ 4,202,274	\$ 4,125,802	\$ 4,125,802	\$ 2,408,471	58%	\$ 4,175,802	\$ 4,175,802	\$ 4,012,994	-2.73%	
90000 Project Expenditures											
Operating Supplies	\$ -	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	\$ -	0.00%	
Contractual Services	-	-	-	-	-	N/A	-	-	-	0.00%	
Capital Outlays	-	-	-	-	-	N/A	-	-	-	0.00%	
	\$ -	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	\$ -	0.00%	
	\$ 3,750,599	\$ 4,202,274	\$ 4,125,802	\$ 4,125,802	\$ 2,408,471	58%	\$ 4,175,802	\$ 4,175,802	\$ 4,012,994	-2.73%	
Available Cash Balance - EOY											
		\$ 902,877	\$ 654,597	\$ 1,095,542	\$ (121,603)		\$ 760,046	\$	\$ 851,042		

City of Muskegon

Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

591 Water Fund

Available Cash Balance - BOY														
	\$	4,189,460	\$	3,422,264	\$	4,428,812	\$	4,468,122	\$	4,468,122	\$	39,310	\$	2,979,201
Means of Financing														
Special assessments	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	0.00%
Federal & state grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-26.67%
State shared revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	0.00%
Charges for services - City	2,936,777	2,989,444	4,633,678	1,681,904		4,438,631	(195,047)	4,368,785	-5.70%					
Charges for services - Wholesale	827,619	1,454,728	900,000	1,210,567		1,725,000	825,000	1,699,000	88.78%					
Maintenance services - Township	112,036	195,262	200,000	135,488		200,000	-	200,000	0.00%					
Billing services - Township	-	-	30,000	30,250		60,000	30,000	20,000	-33.33%					
Interest income	51,889	38,947	25,000	57,382		75,000	50,000	50,000	100.00%					
Lease of facilities	-	-	-	32,514		42,000	35,000	35,000	0.00%					
Repayment of DDA advance	-	-	26,977	-		26,977	-	26,977	0.00%					
Operating transfers in	-	54,624	-	-		-	-	-	0.00%					
Other	165,925	9,669,860	-	94,369		5,416,234	5,416,234	-	0.00%					
	\$	4,094,246	\$	14,402,865	\$	6,115,655	\$	12,233,842	\$	6,118,187	\$	6,620,762	8.26%	
30548 Operating Expenditures Administration														
Salaries & Benefits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	0.00%
Operating Supplies	20	20	-	-	-	-	-	-	-	-	-	-	-	0.00%
Contractual Services	524,932	492,655	543,554	279,660	51%	543,554	-	496,578	-8.64%					
Other Expenses	5,681	10,383	-	2,556	85%	3,000	3,000	1,000	0.00%					
Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%					
Other Financing Uses	436,560	420,000	680,579	286,342	45%	640,000	(40,579)	662,775	-2.62%					
Other Cash Uses and Adjustments (e.g. Debt Principal)	(117,325)	424,560	435,000	435,000	100%	435,000	-	1,020,000	134.48%					
	\$	849,868	\$	1,347,618	\$	1,659,133	\$	1,621,554	\$	(37,579)	\$	2,180,353	31.42%	
60559 Operating Expenditures Maintenance - City														
Salaries & Benefits	\$	1,111,523	\$	937,677	\$	889,296	\$	835,898	\$	(53,398)	\$	728,232	-18.11%	
Operating Supplies	251,639	160,175	121,360	112,084	79%	142,156	20,796	131,160	8.08%					
Contractual Services	547,747	401,407	446,637	291,266	72%	403,475	(43,162)	405,066	-9.31%					
Other Expenses	10,593	(5,450)	33,280	1,317	4%	33,280	-	33,280	0.00%					
Capital Outlays	8,628	654	9,900	5,755	64%	9,000	(900)	21,000	112.12%					
Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%					
	\$	1,930,130	\$	1,494,463	\$	1,500,473	\$	1,423,809	\$	(76,664)	\$	1,318,738	-12.11%	
60558 Operating Expenditures Filtration														
Salaries & Benefits	\$	520,119	\$	585,202	\$	612,705	\$	530,000	\$	(82,705)	\$	612,793	0.01%	
Operating Supplies	149,128	148,908	124,200	94,686	76%	124,200	-	127,850	2.94%					
Contractual Services	396,949	399,077	425,750	177,241	42%	425,750	-	460,000	8.04%					
Other Expenses	2,333	2,549	2,950	865	29%	2,950	-	2,950	0.00%					
Capital Outlays	17,928	52,831	45,500	9,321	20%	45,500	-	50,000	9.89%					
Other Financing Uses	-	-	290,000	-	N/A	290,000	-	290,000	0.00%					
Replacement Reserve -DWRF	-	-	-	-	0%	-	-	-	0.00%					
	\$	1,086,457	\$	1,188,567	\$	1,501,105	\$	1,418,400	\$	(82,705)	\$	1,543,593	2.83%	
90000 Project Expenditures														
Operating Supplies	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	0.00%
Contractual Services	994,987	9,326,359	5,380,000	6,147,304	66%	9,259,000	3,879,000	1,385,000	-74.26%					
Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%					
	\$	994,987	\$	9,326,359	\$	5,380,000	\$	3,879,000	\$	1,385,000	\$	6,427,684	-35.98%	
	\$	4,861,442	\$	13,357,007	\$	10,040,711	\$	13,722,763	\$	6,427,684	\$	6,427,684	-35.98%	
Available Cash Balance - EOY														
	\$	3,422,264	\$	4,468,122	\$	503,756	\$	2,979,201	\$	2,475,445	\$	3,172,279		

City of Muskegon Quarterly Budget Reforecast and 2006 Proposed Budget - Other Funds

590 Sewer Fund

Available Cash Balance - BOY												
\$	1,231,951	\$	1,046,328	\$	-	\$	1,397,154	\$	1,397,154	\$	1,764,245	
Means of Financing												
Special assessments	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%	
Federal & state grants	-	-	-	550,000	-	150,000	(400,000)	140,000	-74.55%			
State shared revenue	-	-	-	-	-	-	-	-	0.00%			
Charges for services	4,008,773	4,032,673	4,594,500	1,896,968	-	4,452,878	(141,622)	5,165,338	12.42%	16% RATE INCREASE EFFECTIVE JANUARY 1, 2006		
Interest income	19,739	12,821	20,000	18,887	-	20,000	-	20,000	0.00%			
Repayment of DDA advance	-	-	41,933	-	-	41,933	-	41,933	0.00%			
Operating transfers in	-	47,796	-	-	-	-	-	-	0.00%			
Other	48,971	198,450	80,000	28,609	-	80,000	-	80,000	0.00%			
\$	4,077,483	\$	4,291,740	\$	5,286,433	\$	4,744,811	\$	(541,622)	\$	5,447,271	3.04%

30548 Operating Expenditures Administration

5100	Salaries & Benefits	\$	-	\$	-	\$	-	\$	-	N/A	\$	-	\$	-	0.00%		
5200	Operating Supplies		-		-		-		-	N/A		-		-	0.00%		
5300	Contractual Services		388,912	402,634	295,925		174,003	59%	295,925		-		297,734	0.61%	INSURANCE/INDIRECT COSTS/ADMINISTRATION FEE		
5400	Other Expenses		6,865	37,025	-		3,939	88%	4,500		4,500		-	0.00%			
5700	Capital Outlays		-	-	-		-	N/A	-		-		-	0.00%			
5900	Other Financing Uses		-	110,520	88,424		60,308	55%	109,646		21,222		76,503	-13.48%	INTEREST ON SEWER BONDS		
	Other Cash Uses and Adjustments (e.g. Debt Principal)		507,081	279,519	444,497		514,865	93%	551,176		106,679		618,995	39.26%	PRINCIPAL ON SEWER BONDS		
		\$	902,858	\$	829,698	\$	828,846	\$	753,115	78%	\$	961,247	\$	132,401	\$	993,232	19.83%

60559 Operating Expenditures Maintenance

5100	Salaries & Benefits	\$	609,560	\$	689,690	\$	889,296	\$	384,603	51%	\$	750,000	\$	(139,296)	\$	982,088	10.43%
5200	Operating Supplies		44,036		42,978		60,798		15,647	28%		55,533		(5,265)		60,750	-0.08%
5300	Contractual Services		1,588,736		1,860,046		2,000,000		975,063	50%		1,958,840		(41,160)		2,481,527	24.08%
5400	Other Expenses		2,248		1,569		2,500		814	33%		2,500		-		2,500	0.00%
5700	Capital Outlays		9,096		4,995		7,000		391	9%		4,600		(2,400)		10,900	55.71%
5900	Other Financing Uses		-		-		-		-	N/A		-		-		-	0.00%
		\$	2,253,676	\$	2,599,278	\$	2,959,594	\$	1,376,518	50%	\$	2,771,473	\$	(188,121)	\$	3,537,765	19.54%

90000 Project Expenditures

5200	Operating Supplies	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
5300	Contractual Services	1,106,572	511,938	970,000	344,690	53%	645,000	(325,000)	1,125,000	15.98%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL	
5700	Capital Outlays	-	-	-	-	-	-	-	-	0.00%		
		\$	1,106,572	\$	511,938	\$	970,000	\$	344,690	\$	645,000	15.98%
		\$	4,263,106	\$	3,940,914	\$	4,758,440	\$	2,474,323	\$	4,377,720	18.86%

Available Cash Balance - EOY

\$	1,046,328	\$	1,397,154	\$	527,993	\$	867,295	\$	1,764,245	\$	1,555,519
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DEBT SERVICE REQUIREMENTS

City of Muskegon

Quarterly Budget Reforecast and 2006 Proposed Budget - Debt Service Requirements

Bond Issue	Fund	Year Issued	Original	Outstanding	Principal Due 2006	Interest Due 2006	Total Due 2006	Final Maturity
			Amount of Issue	Balance 12/31/05				
Existing Debt Issues:								
DDA G.O. Refunding Bonds	DDA Debt Service	2001	4,005,000	3,305,000	200,000	145,492	345,492	2018
DDA Promissory Note with Muskegon County	DDA Debt Service	1989	1,000,000	1,000,000	-	-	-	2019
LDFA Tax Increment Bonds (Smartzone)	LDFA III	2002	4,725,000	4,725,000	-	205,147	205,147	2025
MTF Street Improvement Bonds	Major Streets	2002	2,245,000	1,175,000	385,000	28,500	413,500	2008
MTF Street Improvement Bonds	Major Streets	1998	1,950,000	470,000	230,000	19,860	249,860	2007
Fire Equipment Installment Purchase	Public Improvement	2005	605,824	605,824	49,785	22,250	72,035	2015
State of Michigan Urban Land Assembly Loan	Public Improvement	1999	1,276,000	826,000	150,000	-	150,000	2009
State of Michigan Urban Land Assembly Loan	Public Improvement	2005	700,000	700,000	20,000	-	20,000	2015
Muskegon County Wastewater Contract *	Sewer	2002	6,990,000	3,698,682	618,995	76,503	695,498	2008
Sidewalk Special Assessment Bonds	Sidewalk	2000	825,000	415,000	85,000	17,951	102,951	2010
Capital Improvement Bonds (Sidewalks)	Sidewalk	2003	1,575,000	1,365,000	105,000	45,524	150,524	2016
Sidewalk Special Assessment Bonds	Sidewalk	1998	1,495,000	450,000	165,000	14,700	179,700	2009
Water Filtration Improvement Revenue Bonds	Water	1999	9,575,000	7,590,000	455,000	326,899	781,899	2019
Water Filtration Improvement DWRP Loan	Water	2004	13,900,000	13,900,000	565,000	295,376	860,376	2025
Water Filtration Improvement Revenue Bonds	Water	1993	5,465,000	900,000	-	40,500	40,500	2013
			56,331,824	41,125,506	3,028,780	1,238,702	4,267,482	

Anticipated Debt Issues:

Possible Recreation Bond for Fire Station, Marina and Trail Grant Matches		2006	5,000,000	-	-	-	-	2027
Muskegon County Wastewater Contract		2005	6,492,500	-	-	-	-	2025
			11,492,500	-	-	-	-	
			\$ 67,824,324	\$ 41,125,506	\$ 3,028,780	\$ 1,238,702	\$ 4,267,482	

Recap By Fund:	Total
General	-
Major Streets	663,360
Sidewalk Improvement	433,175
Public Improvement	242,035
Water	1,682,775
Sewer *	695,498
DDA	345,492
LDFA III (Smartzone)	205,147
	<u>\$ 4,267,482</u>

* The Sewer Fund budget includes funding for only 41.12% of the total principal and interest requirements for these issues. The remaining 58.88% is paid directly to Muskegon County by S.D. Warren Co., the major wastewater user in the City. The City remains legally obligated for payment of the entire debt in event of nonpayment by S.D. Warren.

2005 BUDGETED CAPITAL IMPROVEMENTS

City of Muskegon							
Quarterly Budget Reforecast and 2006 Proposed Budget							
		Responsibility	Original Budget	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
2005 PROJECTS							
101	<u>General Fund</u>						
99012	GIS Update and Maintenance	Brubaker-Clarke	\$ 10,000	\$ 10,000	\$ 12,000	\$ 12,000	
202	<u>Major Streets</u>						
94001	Clay, Terrace to Spring (1000')	Al-Shatel	175,000	240,000	240,000	240,000	Reconstruct and Service Replacements
93038	Mall Development (Western, Second, First, Jefferson & Market)	Al-Shatel	500,000	-	-	-	Moved to Local Street Fund
93030	Lakeshore Drive, McCracken to Lincoln	Al-Shatel	250,000	-	-	-	Grant Not Approved
94002	Park, Young to Laketon (1400')	Al-Shatel	210,000	200,000	200,000	200,000	Reconstruct, \$155,000 STP
91635	Shoreline Drive from Terrace to Southern	Al-Shatel	2,500,000	2,500,000	2,200,000	2,200,000	\$11.85 million grant from MDOT
93026	Southern Avenue, Sixth to Seaway	Al-Shatel	350,000	525,000	525,000	525,000	Reconstruct; \$350,795 STP Funds
	State Jobs (Seaway Drive Over South Branch of the Muskegon River)	Al-Shatel	30,000	30,000	30,000	30,000	Local Participation - 11.25%
94011	Western Avenue Enhancement	Brubaker-Clarke	720,000	720,000	100,000	100,000	Street and Streetscape Improvements; \$577,000 Grants; Bulk of Project in 2006
	LED Traffic Signal Retrofit	Al-Shatel	-	120,000	100,000	100,000	
	Bike Trail, Getty to Roberts	Al-Shatel	-	-	50,000	50,000	MDNR Grant Received for \$50,000
96059	2005 Sidewalk Ramps/Alleys	Al-Shatel	15,000	15,000	1,500	1,500	
			4,750,000	4,350,000	3,446,500	3,446,500	
203	<u>Local Streets</u>						
94012	Dale, McGraft to Ruddiman, Gravel (400')	Al-Shatel	50,000	50,000	50,000	50,000	New Construction (Gravel Road)
94015	Evert, Allen to Amity, Gravel (330')	Al-Shatel	50,000	50,000	50,000	50,000	New Construction (Gravel Road)
94009	Fair, Torrent to Addison, Milling & Resurfacing (1380')	Al-Shatel	90,000	90,000	90,000	90,000	Milling & Resurfacing
94004	Fifth Street, Campus to Merrill (1100')	Al-Shatel	150,000	225,000	225,000	225,000	Reconstruction
94005	Ireland, Franklin to Davis (1200')	Al-Shatel	160,000	160,000	100,000	100,000	Reconstruction
94006	Pine Street, Laketon to Dale, Milling & Resurfacing (1000')	Al-Shatel	100,000	50,000	50,000	50,000	Milling & Resurfacing
96059	2005 Sidewalk Ramps/Alleys	Al-Shatel	15,000	15,000	23,000	23,000	
93038	Mall Development (Western, Second, First, Jefferson & Market)	Al-Shatel	-	500,000	1,600,000	1,767,000	Phase I (Western Ave and Landscape)
94017	Franklin, Laketon to Ireland (1100')	Al-Shatel	150,000	150,000	85,000	85,000	Reconstruction
94008	Walton, Emerald to Murphy with HOME (1600')	Al-Shatel	180,000	120,000	135,000	135,000	New Construction (Gravel Road) - Funded by HOME
			945,000	1,410,000	2,408,000	2,575,000	
403	<u>Sidewalks</u>						
96059	2005 Sidewalk Replacement Program	Al-Shatel	200,000	200,000	150,000	165,000	Financed With Special Assessment Bonds
404	<u>Public Improvement</u>						
	Fire trucks	Kincaid	-	800,000	1,031,000	1,031,000	One Truck Financed via Installment Purchase (\$605,000)
	Fisherman's Landing Facility	Mazade	-	175,000	175,000	175,000	To be Repaid by Fisherman's Landing
			-	975,000	1,206,000	1,206,000	
482	<u>State Grants Fund</u>						
91008	Core Communities Initiative (Teledyne-Boardwalk)	Brubaker-Clarke	100,000	100,000	-	-	No Match
94013	CMI Site Assessment Projects	Brubaker-Clarke	500,000	500,000	100,000	100,000	No Match
91050	CMI Brownfield	Brubaker-Clarke	500,000	500,000	300,000	300,000	No Match
93035	Neighborhoods of Choice (5th Street - Western to Muskegon)	Brubaker-Clarke	500,000	500,000	-	-	No Match - Deferred to 2006
	Juvenile Justice Grant	Kleibecker	-	-	71,794	71,794	Pass-Thru to Community Organizations
94014	Lakeshore Trail Phase I	Scott	1,800,000	1,800,000	100,000	100,000	\$1,300,000 Grants; \$500,000 Local Match
			3,400,000	3,400,000	571,794	571,794	
590	<u>Sewer</u>						
94004	Fifth Street, Campus to Merrill (1100')	Al-Shatel	95,000	95,000	85,000	85,000	New Main & Services
94010	Hudson, Southern to Forest	Al-Shatel	60,000	60,000	55,000	55,000	New Main & Services
94005	Ireland, Franklin to Davis (1200')	Al-Shatel	10,000	10,000	10,000	10,000	New Services & Repairs
94001	Clay, Terrace to Spring (1000')	Al-Shatel	70,000	60,000	60,000	60,000	New Services & Repairs
93033	Mall Development (Western, Second, First, Jefferson & Market)	Al-Shatel	450,000	450,000	150,000	150,000	New Main & Services - Western Ave Only

City of Muskegon							
Quarterly Budget Reforecast and 2006 Proposed Budget							
		Responsibility	Original Budget	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
<u>2005 PROJECTS</u>							
93026	Southern Avenue, Sixth to Seaway	Al-Shatel	75,000	75,000	75,000	75,000	New Services & Repairs
94007	Franklin, Laketon to Ireland (1100')	Al-Shatel	10,000	10,000	15,000	15,000	
	Walton, Emerald to Murphy	Al-Shatel	-	50,000	40,000	40,000	Funded by HOME
94009	Fair, Torrent to Addison (1380')	Al-Shatel	-	-	45,000	45,000	
	Forest Lift Station	Al-Shatel	-	110,000	110,000	110,000	
94016	Clay Hill Area Sewer Study & Possible Lift Station	Al-Shatel	50,000	50,000	-	-	Deferred to 2006
92025	Sewer Rehabilitation Project	Al-Shatel	150,000	150,000	-	-	Unspecified Location/Projects
			970,000	1,120,000	645,000	645,000	
<u>591</u>	<u>Water</u>						
94004	Fifth Street, Campus to Merrill (1100')	Al-Shatel	95,000	95,000	95,000	95,000	New Main & Services
94010	Hudson, Southern to Forest	Al-Shatel	60,000	60,000	55,000	55,000	New Main & Services
94015	Ireland, Franklin to Davis (1200')	Al-Shatel	130,000	130,000	120,000	120,000	New Main & Services
94008	Walton, Emerald to Murphy with HOME (1600')	Al-Shatel	10,000	15,000	10,000	10,000	Services for New Homes
94001	Clay, Terrace to Spring (1000')	Al-Shatel	100,000	125,000	125,000	125,000	Services
93033	Mall Development (Western, Second, First, Jefferson & Market)	Al-Shatel	300,000	300,000	250,000	250,000	Mains & Services
91635	Shoreline Drive from Terrace to Southern	Al-Shatel	10,000	10,000	10,000	10,000	Repairs
93026	Southern Avenue, Sixth to Seaway	Al-Shatel	75,000	75,000	75,000	75,000	Services
94007	Franklin, Laketon to Ireland (1100')	Al-Shatel	100,000	100,000	120,000	120,000	New Main & Services
94002	Park, Young to Laketon (1400')	Al-Shatel	-	-	10,000	10,000	
94009	Fair, Torrent to Addison (1380')	Al-Shatel	-	-	9,000	9,000	
	Winchester/Wickham Water tap	Al-Shatel	-	-	30,000	30,000	
91012	Filtration Plant Improvement (DWRF)	Kuhn	4,500,000	4,500,000	8,350,000	8,350,000	
	Water Distribution Model & WM Replacement various locations	Al-Shatel	-	-	-	-	Unspecified Location/Projects
			5,380,000	5,410,000	9,259,000	9,259,000	
<u>594</u>	<u>Hartshorn Marina</u>						
	Hartshorn Marina Improvements	Slaughter	2,000,000	2,000,000	1,000,000	500,000	\$1,000,000 Grant; \$1,000,000 Local Match
<u>661</u>	<u>Equipment Fund</u>						
	Police Patrol Cars (6)	Kuhn	110,000	120,000	121,000	121,000	Six New Cruisers; Budget was for Five
	One-Ton Dump (3)	Kuhn	75,000	75,000	75,000	75,000	Replacement
	Plow Truck (2)	Kuhn	150,000	150,000	135,000	135,000	Replacement
	3/4-Ton Pickup (3)	Kuhn	75,000	75,000	61,000	61,000	Replacement
	Pickups (4)	Kuhn	-	72,000	72,000	72,000	Carryover from 2004
	Sedans (3)	Kuhn	100,000	100,000	39,000	39,000	Budgeted 5; 3 Actually Purchased
	One-Ton Flat Bed (1)	Kuhn	35,000	35,000	35,000	35,000	Replacement
	Portable Radios Police /Fire	Kuhn	7,000	7,000	7,000	7,000	Replacement - Grant Funded
	Radios DPW Portable	Kuhn	7,000	7,000	7,000	7,000	Replacement
	Radios DPW Equipment	Kuhn	1,400	1,400	1,400	1,400	Replacement
	Light Bars (6)	Kuhn	12,000	12,000	12,000	12,000	Budgeted 6; 4 Actually Purchased
	Satellite Receivers (3)	Kuhn	9,000	9,000	9,000	9,000	New
	Loader	Kuhn	85,000	85,000	120,000	120,000	Replacement
	72" Mower	Kuhn	16,000	16,000	6,500	6,500	New
	Backhoe	Kuhn	65,000	65,000	59,000	59,000	Replacement
	Air Compressor	Kuhn	20,000	20,000	21,170	21,170	Replacement
	GPS Receivers	Kuhn	32,000	32,000	32,000	32,000	New
			799,400	881,400	813,070	813,070	
			\$ 18,454,400	\$ 19,756,400	\$ 19,511,364	\$ 19,193,364	

2006 BUDGETED CAPITAL IMPROVEMENTS

City of Muskegon								
Quarterly Budget Reforecast and 2006 Proposed Budget								
		Responsibility	Original Budget	Associated Grant or Other External Funding	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
2006 PROJECTS								
101	<u>General Fund</u>							
	Sanitation Cart Replacements	Kuhn	\$ 24,585	\$ -				
	City Hall Improvements	Al-Shatel	50,000	-				
99012	GIS Update and Maintenance	Brubaker-Clarke	10,000	-				
			84,585					
202	<u>Major Streets</u>							
94038	Lakeshore Drive, McCracken to Laketon	Al-Shatel	525,000	375,000				Contingent Upon TEDF Grant Approval - \$375,000
95011	Sherman, East and West of Henry Street	Al-Shatel	180,000	-				Intersection Improvements - Possible Whitetop
95012	Sixth Street, Houston to Muskegon (360')	Al-Shatel	80,000	-				Reconstruct and Service Replacements (Previously Approved by Commission)
94029	Montgomery, Laketon to Southern (2400')	Al-Shatel	545,777	315,777				Grant Received STP - \$315,777
95004	Park Street, Hackley to Young (Project Shared w/Muskegon Hts)	Al-Shatel	245,000	176,000				Contingent Upon TEDF Grant Approval - \$176,000
94042	Park Street, Laketon to Southern	Al-Shatel	360,000	210,518				Grant Received STP - \$210,518
94020	State Jobs (US31 BR from South Branch of River to US31)	Al-Shatel	292,000	274,000				11.25% City Share Req'd by Act 51; State Share \$274,000
94030	Western Avenue Enhancement and Resurfacing	Al-Shatel	550,000	375,000				Enhancement Grant Received - \$375,000
93035	Fifth Street - Western to Muskegon	Al-Shatel/Brubaker	500,000	500,000				Neighborhoods of Choice Gant
94045	Pine Street, Apple to Western (2000')	Al-Shatel	325,000	325,000				Reconstruct and Service Replacements - Contingent Upon Build Michigan Grant
95010	Muskegon/Webster	Al-Shatel	40,000	-				Modifications (Signals or Roundabouts)
			3,642,777	2,551,295				
203	<u>Local Streets</u>							
94406	Denmark, Lakeshore Drive to Crozier (1750')	Al-Shatel	265,000	-				Reconstruct and Service Replacements
95002	Forest, Davis to Montgomery (400')	Al-Shatel	60,000	-				Reconstruction
95003	Williams/Bernton from Catawba to Scott (900')	Al-Shatel	135,000	-				New Construction (Gravel Road)
			460,000	-				
254	<u>L.C. Walker Arena Fund</u>							
	Conference Room/Eatery Above Hockey Shop	Paul	450,000	-				Capital Improvement Bonds
			450,000	-				
404	<u>Public Improvement Fund</u>							
	New Central Fire Station	Kleibecker	2,800,000	-				Capital Improvement Bonds
			2,800,000	-				
482	<u>State Grants Fund</u>							
94013	CMI Site Assessment Projects	Brubaker-Clarke	400,000	400,000				No Match
94027	Farmers Market	Brubaker-Clarke	1,400,000	1,400,000				No Match
94024	Juvenile Justice Grant	Kleibecker	70,000	70,000				
91050	CMI Brownfield	Brubaker-Clarke	200,000	200,000				No Match
94014	Lakeshore Trail Phase I	Mazade	1,700,000	1,200,000				\$1,300,000 Grant; \$500,000 Local Match
			3,770,000	3,270,000				
590	<u>Sewer</u>							
95006	Alley Between Creston-Roberts-Calvin-Frances (1450')	Al-Shatel	180,000	-				Replace Sanitary Sewer Line or Possible Lining
94046	Denmark, Lakeshore Drive to Crozier (1750')	Al-Shatel	140,000	-				Reconstruct and Service Replacements
95012	Sixth Street, Houston to Muskegon (360')	Al-Shatel	45,000	-				Reconstruct and Service Replacements (Previously Approved by Commission)
93035	Fifth Street, Muskegon to Western (1100') Including Alley Between Fifth and Sixth Streets	Al-Shatel	25,000	25,000				Neighborhoods of Choice Grant
94029	Montgomery, Laketon to Southern (2400')	Al-Shatel	200,000	-				Grant Received for Street STP - \$315,777
95005	Ninth Street, Houston to Webster (550')	Al-Shatel	95,000	-				Replace Sanitary Sewer Line or Possible Lining
94042	Park Street, Laketon to Southern	Al-Shatel	65,000	-				Grant Received for Street STP - \$210,518
95013	Prison Lift Station	Al-Shatel	190,000	95,000				Contingent Upon Cost-Sharing With Prison
	Sewer Rehab Projects	Al-Shatel	100,000	-				
95003	Williams/Bernton from Catawba to Scott (900')	Al-Shatel	15,000	-				New Construction (Gravel Road)
94045	Pine Street, Apple to Western (2000')	Al-Shatel	20,000	20,000				Reconstruct and Service Replacements - Contingent Upon Build Michigan Grant
94016	Clay Hill Area Sewer Study	Al-Shatel	50,000	-				To Divert Sewer Flow to Henry and Western
			1,125,000	140,000				

City of Muskegon								
Quarterly Budget Reforecast and 2006 Proposed Budget								
		Responsibility	Original Budget	Associated Grant or Other External Funding	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
2006 PROJECTS								
591	<u>Water</u>							
94046	Denmark, Lakeshore Drive to Crozier (1750')	Al-Shatel	175,000	-				Reconstruct and Service Replacements
95012	Sixth Street, Houston to Muskegon (360')	Al-Shatel	50,000	-				Reconstruct and Service Replacements (Previously Approved by Commission)
93035	Fifth Street, Muskegon to Western (1100') Including Alley Between Fifth and Sixth Streets	Al-Shatel	35,000	-				Neighborhood Grant
94029	Montgomery, Laketon to Southern (2400')	Al-Shatel	250,000	-				Grant Received for Street STP - \$315,777
94042	Park Street, Laketon to Southern	Al-Shatel	75,000	-				Grant Received for Street STP - \$210,518
94045	Pine Street, Apple to Western (2000')	Al-Shatel	220,000	220,000				Reconstruct and Service Replacements - Contingent Upon Build Michigan Grant
95007	Nims Street Tank Painting	Al-Shatel	470,000	-				
	Water Main Replacement Projects	Al-Shatel	100,000	-				
	Water Distribution Model & WM Replacement various locations	Al-Shatel	<u>10,000</u>	<u>-</u>				Unspecified Location/Projects
			1,385,000	220,000				
594	<u>Hartshorn Marina</u>							
95009	Hartshorn Marina Improvements	Slaughter	1,500,000	500,000				\$1,000,000 Grant; \$1,000,000 Local Match
642	<u>Public Service Building</u>							
	Roof Replacement (Shop Area)	Kuhn	50,000					
661	<u>Equipment Fund</u>							
	Police Patrol Cars (6)	Kuhn	132,000	-				Replacement
	One-Ton Dump (3)	Kuhn	81,000	-				Replacement
	Plow Truck (2)	Kuhn	160,000	-				Replacement
	3/4-Ton Pickup (3)	Kuhn	60,000	-				Replacement
	Sedans (5)	Kuhn	70,000	-				Replacement
	One-Ton Flat Bed (1)	Kuhn	35,000	-				Replacement
	Mini-Pickup (2)	Kuhn	40,000	-				Replacement
	Radios Police Portable (4)	Kuhn	4,000	-				Replacement
	Light Bars (6)	Kuhn	15,000	-				Replacement
	Riding Mowers (6)	Kuhn	93,000	-				New
	Vactor (Sewer Cleaner)	Kuhn	<u>275,000</u>	<u>-</u>				Replacement
			965,000	-				
			<u>\$ 16,157,777</u>	<u>\$ 6,681,295</u>				

BUDGETED FULL-TIME PERSONNEL COMPLEMENT

BUDGET RESOLUTION

**CITY OF MUSKEGON
RESOLUTION OF APPROPRIATION
2006 BUDGET**

WHEREAS, the City Manager has submitted a proposed Budget for 2006 in accordance with the City Charter and Michigan Public Act 621 of 1978 known as the "Uniform Budgeting and Accounting Act"; and,

WHEREAS, the 2006 proposed Budget has been reviewed by the City Commission following a public hearing for which due notice was given; NOW, THEREFORE, BE IT RESOLVED that the Budget for the City of Muskegon for the fiscal year beginning January 1, 2006 is hereby determined and adopted as follows:

GENERAL FUND

FUND ACTIVITY NUMBER	FUND/ACTIVITY NAME	AMOUNT
101-10101	City Commission	87,412
101-10102	City Promotions & Public Relations	12,750
101-10145	City Attorney	406,152
101-10172	City Manager	208,396
101-10875	Contributions to Outside Agencies	177,660
101-10891	Contingency and Bad Debt Expense	400,000
101-20173	Administration	172,638
101-20215	City Clerk & Elections	347,353
101-20220	Civil Service	181,541
101-20228	Affirmative Action	82,511
101-20744	Julia Hackley Internships	8,103
101-30202	Finance Administration	428,669
101-30205	Income Tax Administration	350,174
101-30209	Assessing Services	414,562
101-30248	Information Systems Administration	338,129
101-30253	City Treasurer	393,189
101-30851	Insurance Premiums	359,689
101-30906	Debt Retirement	50,000
101-30999	Transfers to Other Funds	930,000
101-40301	Police	8,413,775
101-50336	Fire	3,488,313
101-50387	Fire Safety Inspections	999,117
101-60265	City Hall Maintenance	251,861
101-60446	Community Event Support	65,720
101-60448	Streetlighting	538,936
101-60523	Sanitation	1,572,279
101-60528	Recycling	163,527
101-60550	Stormwater Management	16,384
101-60770	Senior Citizen Transit	58,296
101-70276	Cemeteries Maintenance	464,285
101-70585	Parking Operations	25,000
101-70751	Parks Maintenance	1,244,281
101-70357	Graffiti Removal	4,500
101-70757	McGraft Park Maintenance	57,419
101-70775	General Recreation	365,821
101-70863	Farmers' Market and Flea Market	35,891
101-80387	Environmental Services	307,412
101-80400	Planning, Zoning and Economic Development	460,994
101-90000	Major Capital Improvements	84,585
	Grand Total General Fund Appropriations	<u>\$23,927,324</u>

OTHER BUDGETED FUNDS

<u>FUND ACTIVITY NUMBER</u>	<u>FUND/ACTIVITY NAME</u>	<u>AMOUNT</u>
202,204	Major Streets and State Trunklines	6,844,748
203	Local Streets	1,644,649
254	L.C. Walker Arena	1,515,066
264	Criminal Forfeitures	63,000
260	Land Reutilization	1,000
285	Tree Replacement	3,000

BE IT FURTHER RESOLVED that the revenues and other financing sources (including use of prior year balances) for Fiscal Year 2006 are estimated as follows:

GENERAL FUND

<u>FUND/ACTIVITY NAME</u>	<u>AMOUNT</u>
Taxes	\$ 14,452,170
Licenses and Permits	1,003,000
Federal Grants	149,220
State Grants	18,000
State Shared Revenue	4,680,217
Charges for Sales & Services	2,191,959
Interest & Rentals	234,400
Fines & Fees	517,000
Other Revenue	304,750
Other Financing Sources	70,000
Use of Fund Balance	<u>306,608</u>
 Total General Fund Revenue	
Appropriations	<u>\$23,927,324</u>

OTHER BUDGETED FUNDS

<u>FUND ACTIVITY NUMBER</u>	<u>FUND/ACTIVITY NAME</u>	<u>AMOUNT</u>
202,204	Major Streets and State Trunklines	6,844,748
203	Local Streets	1,644,649
254	L.C. Walker Arena	1,515,066
264	Criminal Forfeitures	63,000
260	Land Reutilization	1,000
285	Tree Replacement	3,000

BE IT FURTHER RESOLVED that the operating expense projections for the following non-budget funds are hereby approved:

<u>FUND ACTIVITY NUMBER</u>	<u>FUND/ACTIVITY NAME</u>	<u>AMOUNT</u>
305	TIFA Debt Service	\$60,000
394	Downtown Development Authority Debt	564,095
290	Local Finance Development Authority Debt	205,847
403	Sidewalk Improvement Fund	433,175
404	Public Improvement Fund	3,047,035
482	State Grants Fund	3,770,000
590	Sewer	5,655,997
591	Water	6,427,684
594	Marina/Launch Ramp	1,749,718
661	Equipment	2,596,570
642	Public Service Building	578,378
643	Engineering Services Fund	613,804
677	General Insurance Fund	4,012,994

BE IT FURTHER RESOLVED, that there is hereby appropriated for said fiscal year the several amounts set forth above which, pursuant to the "Uniform Budget and Accounting Act", define the City of Muskegon's appropriation centers, and

BE IT FURTHER RESOLVED, that the City Manager is hereby empowered to transfer appropriations within appropriation centers, and

BE IT FURTHER RESOLVED, that there is hereby levied a general tax as herein fixed on each dollar of taxable valuation for the purposes herein outlined, said levy to be applied on all taxable real and personal property in the City of Muskegon as set forth in the assessment roll dated May 2005:

<u>PURPOSE</u>	<u>MILLAGE (MILLS)</u>
General Operating	8.5000
Sanitation Service	2.5000
Promotion	<u>.0755</u>
Total	11.0755

At a regular meeting of the City Commission of the City of Muskegon, on the _____ Day of September 2005, the foregoing resolution was moved for adoption by Commissioner _____ . Commissioner _____ supported the motion.

Resolution declared adopted.

Mayor

City Clerk